

2026 වර්ෂය - දෙවන කාර්තුව
මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල ප්‍රගතිය

2026ම වරුධම - ඉරණ්ඩාවතු කාලාණ්ඳු
පාරිය අලවිලාන අපිවිරුத்தි කරුத்திட்டங்களின் முன்னேற்றங்கள்

Progress of Mega Scale Development Projects
Second Quarter – Year 2026

ව්‍යාපෘති කළමනාකරණ හා අධීක්ෂණ දෙපාර්තමේන්තුව
කරුத்திட்ட முகாமைத்துவம் மற்றும் கண்காணிப்புத் திணைக்களம்
Department of Project Management and Monitoring

**මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල ප්‍රගතිය
2026 වර්ෂය - දෙවන කාර්තුව**

සංවර්ධන ආයෝජනයන්හි ප්‍රතිඵල, අපේක්ෂිත කාලය තුළ ජනනය කිරීමේ අරමුණින්, ව්‍යාපෘති කළමනාකරණ හා අධීක්ෂණ දෙපාර්තමේන්තුව විසින් මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල ප්‍රගතිය සමාලෝචනය කිරීම තුළින් එළඹී නිරීක්ෂණ හා යෝග්‍ය නිර්දේශ, සුදුසු ප්‍රතිපත්තිමය හා උපායමාර්ගික තීරණ ගැනීම සඳහා කාර්තුවය වශයෙන් අමාත්‍ය මණ්ඩලය වෙත ඉදිරිපත් කෙරේ. ඒ අනුව, එක් එක් රේඛීය අමාත්‍යාංශ විසින් වාර්තා කරන ලද සංවර්ධන ව්‍යාපෘතීන්හි කාර්යයසාධන තොරතුරු හා දත්ත මත පදනම්ව සකස් කළ 2026 වර්ෂයේ දෙවන කාර්තුව දක්වා වූ එම ව්‍යාපෘතීන්හි සමුච්චිත ප්‍රගතිය මෙම වාර්තාව මගින් ඉදිරිපත් කර ඇත.

ව්‍යාපෘති කළමනාකරණ හා අධීක්ෂණ දෙපාර්තමේන්තුව

මුදල්, ක්‍රමසම්පාදන සහ ආර්ථික සංවර්ධන අමාත්‍යාංශය

හැඳින්වීම

2026 වර්ෂයේ දෙවැනි කාර්තුව අවසානය වන විට සමස්ත පිරිවැය ඇස්තමේන්තුව රු. මිලියන 1000 ට වැඩි සංවර්ධන ව්‍යාපෘති 210 ක් මෙම ප්‍රගති සමාලෝචනය සඳහා සැලකිල්ලට ගන්නා ලදී. 2026 වසරේ දෙවැනි කාර්තුවේදී අලුතින් එකතු වූ මහා පරිමාණ සංවර්ධන ව්‍යාපෘති 11 ක් මේ සඳහා ඇතුළත්ව ඇත. මෙම ව්‍යාපෘති සමුච්ඡය තුළ විදේශ ප්‍රදාන ව්‍යාපෘති 26 ක්, විදේශ ණය ව්‍යාපෘති 66 ක් හා දේශීය අරමුදලෙන් මූල්‍යනය වන ව්‍යාපෘති 118 ක් ඇතුළත්ව ඇත. එයින්, 2026 වර්ෂයේ දෙවැනි කාර්තුවට පෙර නිම කිරීමට නියමිතව තිබූ ව්‍යාපෘති 47 ක් අතරින් ව්‍යාපෘති 10 ක් මෙම කාර්තුව අවසන් වනවිට නිම කර ඇත. ඒ අනුව දැනට ක්‍රියාත්මක වෙමින් පවතින මුළු ව්‍යාපෘති 200 අතරින්, ව්‍යාපෘති 83 ක් 2026 දී නිම කිරීමට සැලසුම් කර ඇත. තවත්, ව්‍යාපෘති 60 ක් 2027 වර්ෂයේ හා ව්‍යාපෘති 23 ක් 2028 වර්ෂයේ දී නිම කළ යුතුව ඇත. ඉතිරි ව්‍යාපෘති 34 ඉන් ඔබ්බට අවසන් කිරීමට අපේක්ෂිතය.

සමාලෝචනයට භාජනය කෙරෙන ව්‍යාපෘති සමුච්ඡයෙහි මුළු ඇස්තමේන්තුගත වටිනාකම රුපියල් ට්‍රිලියන 3.7 ක් වන අතර, ඒවායෙහි වැඩ නිම කිරීම සඳහා තවදුරටත් ඉදිරි වසර වලදී වෙන් කළ යුතු ප්‍රතිපාදනය රුපියල් ට්‍රිලියන 1.8 ක් පමණ වේ.

2026 දෙවැනි කාර්තුව අවසන් වන විට මූල්‍ය උපයෝජනය

2026 දෙවැනි කාර්තුව අවසන් වන විට 2026 වසර සඳහා වෙන් වූ රුපියල් බිලියන 632.4 ක් වන මුළු ප්‍රතිපාදනයෙන් සත්‍ය වශයෙන්ම දරා ඇති වියදම රුපියල් බිලියන 96.8 වන අතර එය සමස්ත ප්‍රතිපාදනයෙන් 15.3% ක ප්‍රගතියකි. එය දෙවැනි කාර්තුවේ ඉලක්කයෙන් 39.3% ක ප්‍රගතියකි. මහා භාණ්ඩාගාරයේ අක්මුදල් නිදහස් කිරීම ප්‍රමාදවීමක් සිදු නොවූව ද, ව්‍යාපෘතිවල ක්‍රියාකාරකම් අපේක්ෂිත පරිදි ක්‍රියාත්මක නොවීම හේතුවෙන් මූල්‍ය උපයෝජනය පහළ මට්ටමක පවතින අතර 2026 දෙවන කාර්තුව අවසන් වන විට අතැති බිල්පත් රුපියල් බිලියන 12.5 ක් ලෙසට වාර්තා වී ඇත.

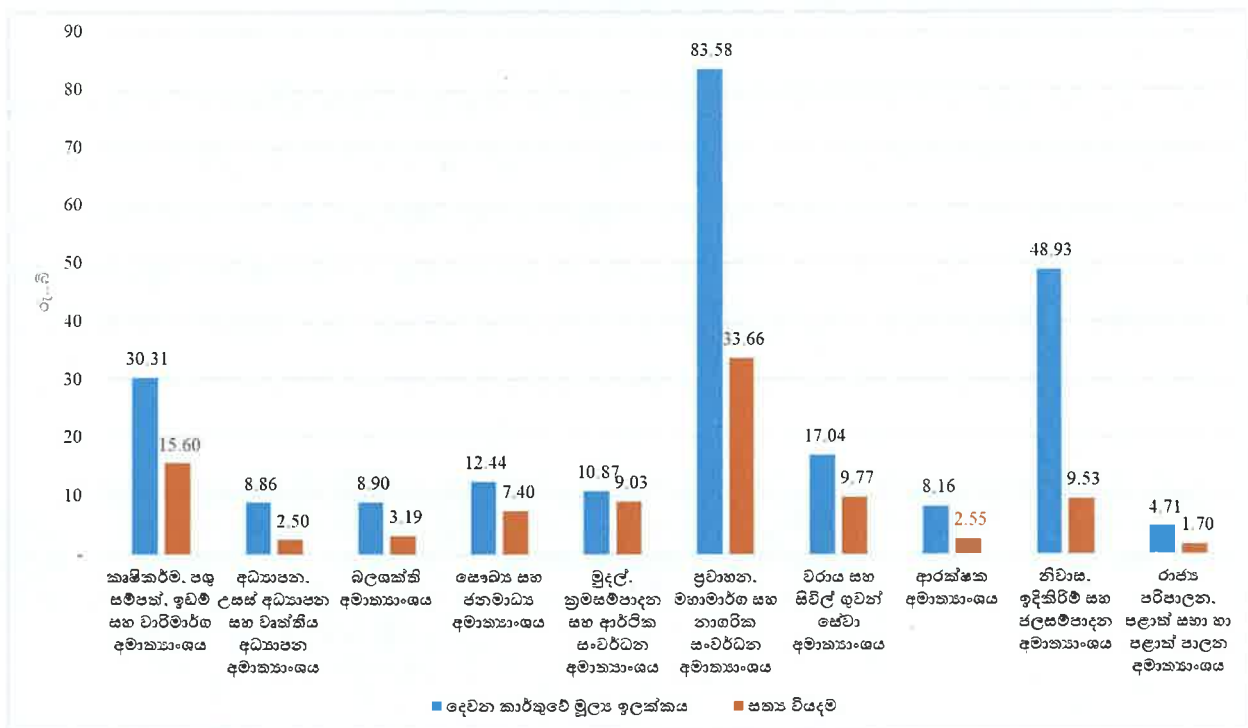
වගුව 01 : මූල්‍යයනය අනුව මහා පරිමාණ ව්‍යාපෘති වර්ගීකරණය හා 2026.06.30 දිනට ප්‍රගතිය

අරමුදල් මූලාශ්‍රය	ව්‍යාපෘති ගණන	2026 ප්‍රතිපාදන (රු.බි.)	මූල්‍ය ඉලක්කය (රු.බි.)	සත්‍ය වියදම (රු.බි.)	මූල්‍ය ප්‍රගතිය - මූල්‍ය ඉලක්කයේ ප්‍රතිශතයක් ලෙස (%)	මූල්‍ය ප්‍රගතිය - සමස්ත ප්‍රතිපාදනයෙහි ප්‍රතිශතයක් ලෙස (%)	අතැති බිල්පත් (රු.බි.)
දේශීය අරමුදල්	116	220.99	81.67	38.89	47.61	17.59	5.96
දේශීය ණය	02	2.43	1.40	0.27	19.18	11.05	0.10
විදේශීය ණය	66	377.19	151.48	55.13	36.39	14.62	4.72
විදේශීය ප්‍රදාන	26	31.80	11.67	2.51	21.54	7.90	1.73
එකතුව	210	632.41	246.21	96.80	39.31	15.30	12.51

මහා පරිමාණ ව්‍යාපෘති සඳහා වෙන්කළ ප්‍රතිපාදන අතරින් ඉහළ උපයෝජනයක් දේශීය අරමුදල් මගින් ක්‍රියාත්මක කරන ව්‍යාපෘතීන්හි නිරීක්ෂණය කළ හැක. තවද, 2026 වර්ෂය අවසන් වනවිට දී නිම කිරීමට සැලසුම් කර ඇති ව්‍යාපෘති 83 සඳහා වෙන් කර ඇති අයවැය ප්‍රතිපාදනය රු.මි. 218.2 ක් වන අතර මේ වන විට එම ව්‍යාපෘති ක්‍රියාත්මක කිරීම සඳහා දරා ඇති වියදම රු.මි. 41.3 කි. එනම්, වෙන් කරන ලද ප්‍රතිපාදනයෙන් 18.9% ක් පමණක් උපයෝජනය කර ඇති බව නිරීක්ෂණය වේ. එම උපයෝජනය, දෙවැනි කාර්තුවේ මූල්‍ය ඉලක්කය වන රු.මි. 98.5 න් 41.9% ක ප්‍රගතියකි.

2026 වර්ෂයේදී ඉහළ ප්‍රතිපාදන වෙන් කර ඇති අමාත්‍යාංශ සඳහා වෙන්කළ මූල්‍ය ඉලක්කය හා උපයෝජන පිළිබඳව ප්‍රස්ථාරය 01හි දක්වා ඇත. ඒ අනුව මහා පරිමාණ ව්‍යාපෘති සඳහා වෙන්කළ ප්‍රතිපාදන ඌන උපයෝජනයක් පෙන්නුම් කරන අතර ඒ සඳහා ප්‍රසම්පාදන ක්‍රියාවලිය ආශ්‍රිත ප්‍රමාදයන්, කොන්ත්‍රාත්කරුවන්ගේ ඌන කාර්යසාධනය, විෂයපථය (Scope) / නිර්මාණය (Design) වෙනස් වීම යනාදිය බලපා ඇති බව නිරීක්ෂණය කෙරේ.

ප්‍රස්ථාරය 01 : 2026 වර්ෂයේ දෙවැනි කාර්තුවේදී මූල්‍ය ඉලක්කය හා වියදම - ප්‍රමුඛතාවය මත ඉහළ ප්‍රතිපාදන වෙන් කර ඇති අමාත්‍යාංශ සඳහා බෙදීයාම



2026 දෙවැනි කාර්තුව අවසන් වන විට භෞතික ප්‍රගතිය

2026 දෙවැනි කාර්තුව අවසන් වන විට නිම කිරීමට නියමිතව තිබූ ව්‍යාපෘති 47 අතුරින් ව්‍යාපෘති ව්‍යාපෘති 10 ක් නිමකර ඇති අතර ඉතිරි ව්‍යාපෘති කඩිනමින් නිම කිරීමට අවශ්‍ය පියවර අදාළ අමාත්‍යාංශ

විසින් ගත යුතු වේ. තවද, ඉතිරි ව්‍යාපෘති අතරින් භෞතික ප්‍රගතිය 90 % ට වඩා අත්කර ගත් ව්‍යාපෘති 19 ක් ඇති බව නිරීක්ෂණය කරන අතර එම ව්‍යාපෘති සඳහා ප්‍රමුඛතාවය දී කඩිනමින් නිමකිරීමට පියවර ගත යුතු වේ. මේ වනවිට විදේශ ණය අරමුදල් අත්හිටුවා තිබූ ව්‍යාපෘති අතරින් එක් ව්‍යාපෘතියක් හැර අනෙකුත් සියලුම ව්‍යාපෘති නැවත ආරම්භ කර ඇත. එමෙන්ම, එම ව්‍යාපෘතියද ඇතුළත්ව සමාලෝචිත කාර්තුව තුළ කිසිදු භෞතික ප්‍රගතියක් අත්කරගෙන නොමැති ව්‍යාපෘති 20 ක් පවතින බව ද නිරීක්ෂණය කෙරේ.

වගුව 02 : ව්‍යාපෘතිවල ප්‍රගති මට්ටම් අනුව වර්ගීකරණය

ප්‍රගති මට්ටම (%)	නිම කළ	99-90	89-80	79-70	69-60	59-50	49-40	40 ට අඩු
ව්‍යාපෘති සංඛ්‍යාව	10	39	28	21	22	12	16	62

2026 දෙවැනි කාර්තුව අවසන් වන විට සමුච්ඡිත භෞතික ප්‍රගතිය 90% කට වඩා අත්කරගෙන ඇති මෙතෙක් නිම නොකළ ව්‍යාපෘති 39 ක් පවතින අතර එම ව්‍යාපෘතිවලින් 12 ක් වසර 10 ක් ඉක්මවා, එනම් 2016 වර්ෂයට පෙර ආරම්භ කර ඇති ව්‍යාපෘති වන අතර මෙම ව්‍යාපෘතීන්හි ආරම්භක ව්‍යාපෘති කාලය වර්ෂ 3 - 6 දක්වා වේ.

වගුව 03 : සමුච්ඡිත භෞතික ප්‍රගතිය 90% කට වඩා අත්කරගෙන ඇති

ව්‍යාපෘති ආරම්භ කළ වර්ෂය

ව්‍යාපෘතිය ආරම්භ කළ කාල සීමාව	2010 -2016	2017-2021	2022-2025	එකතුව
ව්‍යාපෘති සංඛ්‍යාව	12	20	07	39

එබැවින්, මෙම ව්‍යාපෘති තවදුරටත් ප්‍රමාද නොවී අවසන් කර එම ව්‍යාපෘතිවලින් අපේක්ෂිත ප්‍රතිලාභ කඩිනමින් මහජනතාව වෙත ලබා දීම සඳහා ඒවායෙහි වැඩ නියමිත පරිදි නිම කිරීමට අවශ්‍ය පියවර ගැනීමට අමාත්‍යාංශ ලේකම් ඇතුළු ව්‍යාපෘති ක්‍රියාත්මක කිරීමේ බලධාරීන් ක්‍රියාකළ යුතු වේ. එමඟින් රජයේ ප්‍රතිපත්ති වලට අනුකූලව නව රාජ්‍ය ආයෝජන සඳහා මූල්‍ය අවකාශය සලසා ගැනීමට හැකි වනු ඇත.

සමාලෝචිත කාර්තුවෙහි සංවර්ධන ව්‍යාපෘතිවල සමුච්ඡිත භෞතික ප්‍රගතිය, ව්‍යාපෘති කාල කළමනාකරණය, අවදානම්/ගැටළු හඳුනා ගැනීම සහ නිරාකරණයට ගෙන ඇති ක්‍රියාමාර්ග යනාදී කරුණු විශ්ලේෂණය කර කාණ්ඩ ගත කර ව්‍යාපෘති කාර්යාධනය සඳහා වර්ණ කේත ලබා දී ඇත. රේඛීය අමාත්‍යාංශ අනුව මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල 2026 වර්ෂයේ දෙවැනි කාර්තුව අවසන් වන විට පැවති ප්‍රගතිය ඇමුණුම A හි දක්වා ඇති අතර, එහි සාරාංශය වගු අංක 04 හි දක්වා ඇත.

වගුව 04 : ප්‍රගති කාණ්ඩ අනුව ව්‍යාපෘති වර්ගීකරණය

ප්‍රගති කාණ්ඩය	වර්ණ කේතය	ව්‍යාපෘති ගණන
2026 දෙවැනි කාර්තුව වන විට වැඩ අවසන් කළ		10
ඉතා සාර්ථකව ක්‍රියාත්මක වන		21
හොඳින් ක්‍රියාත්මක වන		37
මැදිහත්වීම් තුළින් අපේක්ෂිත ප්‍රගතිය අත්කරගත හැකි		70
විශේෂ අවධානය යොමුවිය යුතු		39
කීර්ණාත්මක ව්‍යාපෘති (කිහිප වරක් කාල දිගු ලබා ගැනීම/ පිරිවැය ඉහළ යාම/ ගැටළු පැවතීම)		32
විදේශ ණය අරමුදල් තාවකාලිකව අත්හිටුවා ඇති		01
එකතුව		210

ඉහත වගුව අනුව, කීර්ණාත්මක ව්‍යාපෘති සත්‍යයට ව්‍යාපෘති 32 ක් ඇතුළත්වී ඇති අතර එම ව්‍යාපෘතීන්හි අපේක්ෂිත නිමැවුම හා ප්‍රතිලාභ ජනනය කිරීම සඳහා සැලකිය යුතු ප්‍රමාදයක් ඇති බව නිරීක්ෂණය වේ. ව්‍යාපෘතියෙහි විෂය පථය වෙනස්වීම් හා එකඟ වූ කාලය තුළ ව්‍යාපෘතිය අවසන් කිරීමට අසමත් වීම මෙයට හේතුවී ඇත.

මෙම වසරේදී, ව්‍යාපෘති 35 ක් අනුමත ව්‍යාපෘති කාලය අවසන් වුව ද විධිමත් පරිදි කාල දිගු ලබා නොගෙන ක්‍රියාත්මකවී ඇති අතර තවත් ව්‍යාපෘති 121 ක් විධිමත් පරිදි කාල දිගු ලබාගෙන ක්‍රියාත්මකවී ඇති බව නිරීක්ෂණය වේ. ව්‍යාපෘති 54 ක් එකඟවූ කාලය තුළ ක්‍රියාත්මක වෙමින් පවතී. මේ ආකාරයට එකඟ වූ කාලය තුළ ව්‍යාපෘතිය අවසන් කළ නොහැකිවීම හේතුවෙන් ව්‍යාපෘතියෙහි මුළු ඇස්තමේන්තුගත වියදම ඉහළ යාමට හා විෂය පථය කාලීනව වෙනස් කිරීමට ද එය අවසාන වශයෙන් ව්‍යාපෘතියෙහි සමස්ත පිරිවැය ඵලදායිතාවය මත ද අහිතකර ලෙස බලපාන අතර මහජනතාවට කාලීන ප්‍රතිලාභ ලබා දීමට ද ප්‍රමාදවී ඇති බව නිරීක්ෂණය වේ.

කෙසේ වෙතත්, නව රාජ්‍ය ආයෝජන සඳහා මූල්‍ය අවකාශය සලසා දෙනු පිණිස වසර ගණනාවකට පෙර ආරම්භ කරන ලද මෙම ව්‍යාපෘතිවල වැඩ කඩිනමින් නිම කර අපේක්ෂිත ප්‍රතිලාභ කඩිනමින් ජනතාව වෙත පත් කිරීමේ අවශ්‍යතාවයක් පවතින බව අවධාරණය කෙරේ.

ව්‍යාපෘති වල ප්‍රගතිය මන්දගාමී වීමට බලපා ඇති කරුණු හා විසඳුම්

මීට ඉහත මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල ක්‍රියාකාරීත්වයට සෘණාත්මකව බලපාන ලද අක් මුදල් නිදහස් කිරීම සහ ණය අත්හිටුවීම යනාදී ව්‍යාපෘතියෙන් පරිබාහිර වූ ගැටළු මේ වන විට සමනයවී ඇතත් සමස්තයක් ලෙස ව්‍යාපෘති කාර්යසාධනයෙහි සැලකිය යුතු වර්ධනයක් පෙන්නුම් නොකරන අතර

ව්‍යාපෘති විශාල සංඛ්‍යාවක් කාලදිගු ලබාගෙන ක්‍රියාත්මක වේ. එම ව්‍යාපෘතිවල ප්‍රගතිය අපේක්ෂිත පරිදි අත්කර නොගැනීමට කෙටිකාලීනව ඉන්ධන සැපයීමේ සීමා, මිළ ඉහළ යාම සහ ඉදිකිරීම් ද්‍රව්‍ය (බිටුමන්) සපයා ගැනීමේ දුෂ්කරතා ද යන කරුණු හැරුණු විට ප්‍රධාන වශයෙන් බලපා ඇති හේතු සම්බන්ධයෙන් තොරතුරු වගු අංක 05 හි දක්වා ඇත.

වගුව 05 : ව්‍යාපෘති කාර්යසාධනය මන්දගාමී වීමට බලපා ඇති කරුණු

#	ගැටළුව	ව්‍යාපෘති සංඛ්‍යාව
01	කොන්ත්‍රාත්කරුවන්ගේ ඌන කාර්යසාධනය	28
02	තෙවන පාර්ශ්වීය අනුමැතීන් ලැබීමේ ප්‍රමාදයන්	20
03	ප්‍රසම්පාදන ක්‍රියාවලිය ආශ්‍රිත ප්‍රමාදයන්	22
04	ඉඩම් අත්පත් කර ගැනීමේ ප්‍රමාදයන්	06
05	ව්‍යාපෘති කාර්ය මණ්ඩලය ප්‍රමාණවත් නොවීම සහ තාක්ෂණික කාර්ය මණ්ඩල සහය ලැබීමේ ප්‍රමාදයන්	12
06	විෂය පථය වෙනස්වීම්	11
07	ණය මූල්‍යකරණය අත්හිටුවීම, ඉදිකිරීම් හා අනෙකුත් ද්‍රව්‍ය මිල ඉහළ යාම ආදිය.	08
08	දේශගුණික හා කාලගුණික විපර්යාස	06
09	උපදේශකවරුන්ගේ ඌන කාර්යසාධනය	03

ව්‍යාපෘති කළමනාකරණයේ දී කාලීනව ඇතිවන ගැටළු හා දුෂ්කරතා හඳුනා ගනිමින් සුමට ක්‍රියාකාරිත්වයක් සඳහා අවශ්‍ය පරිසරයක් නිර්මාණය කර දෙමින් ව්‍යාපෘති අධීක්ෂණය මෙම දෙපාර්තමේන්තුවෙහි කාර්යය භාරය වන බැවින් ඒ සඳහා විවිධ යාන්ත්‍රණ සකසා දී ඇත. ඒ අනුව, ව්‍යාපෘති කළමනාකරණ හා අධීක්ෂණ දෙපාර්තමේන්තුව මගින් මහා භාණ්ඩාගාරයේ අනෙකුත් දෙපාර්තමේන්තු නිලධාරීන්ගේද සහභාගීත්වය ඇතිව අදාළ අමාත්‍යාංශයන්හි පවත්වනු ලබන කාර්තුපාදක ඒකාබද්ධ ප්‍රගති සමාලෝචන රැස්වීම් මගින් ව්‍යාපෘතිවල පවතින නොවිසඳුණු ගැටළු විසඳා ගැනීමට ඉඩ ප්‍රස්ථා සැලසෙනු ඇත.

ඒකාබද්ධ ප්‍රගති සමාලෝචන රැස්වීම් මගින් විසඳා ගත නොහැකි ගැටළු රාජ්‍ය ආයෝජන අධීක්ෂණ හා ඇගයීම් කමිටුව වෙත යොමුකර ඇත. ඒ අනුව, රාජ්‍ය ආයෝජන අධීක්ෂණ හා ඇගයීම් කමිටුව මගින් ව්‍යාපෘති ගැටළු විසඳීම සඳහා අඛණ්ඩව පහසුකම් සලසනු ලබන බැවින් ව්‍යාපෘතීන්හි නොවිසඳුණු ගැටළු ඒ වෙත යොමු කොට සුදුසු විසඳුම් වෙත ඵලදායීව ව්‍යාපෘති ක්‍රියාත්මක කරන බලධාරීන් කටයුතු කළ යුතුවේ.

එමෙන්ම, ව්‍යාපෘති ක්‍රියාත්මක කිරීමේදී අවසන් අදියර වන ව්‍යාපෘති අවසන් කිරීමේ උපායමාර්ග ක්‍රියාත්මක කිරීමේ දී මීට ඉහත දී දුර්වලතා හඳුනාගත හැකි විය. ව්‍යාපෘති ක්‍රියාත්මක කිරීම තුළින් නිමවුම් ජනනය කළද, ඉන් ඔබ්බට විශාල කාර්යභාරයක් ව්‍යාපෘති ක්‍රියාත්මක කරන ආයතන වෙත පැවරී ඇත. එසේ ජනිත කරන ලද නිමවුම් ඵලදායී අයුරින් භාවිත කිරීමට සහ ඒවායේ තිරසාරභාවය තහවුරු කිරීමට අමාත්‍යාංශ පියවර ගත යුතු වේ.

බොහෝ ව්‍යාපෘති සාර්ථකව නිම කළද, මීට ඉහතදී සමහර ව්‍යාපෘතිවල ව්‍යාපෘති පිටවීමේ උපාය මාර්ග (Exit Strategies) නිසි පරිදි ක්‍රියාත්මක නොකිරීම හේතුවෙන් ඒවායේ අපේක්ෂිත ප්‍රතිඵල සහ තිරසාරභාවය පිළිබඳ ගැටළු ඇති විය. විශේෂයෙන්, මෙහෙයුම් සහ ක්‍රියාකාරකම් සඳහා අවශ්‍ය පියවර නොගැනීම, අවශ්‍ය තාක්ෂණික කාර්ය මණ්ඩලය හඳුනා ගැනීමට හෝ බඳවා ගැනීමට අපොහොසත් වීම, ව්‍යාපෘතිය මගින් ජනනය කරන ලද වත්කම් පැවරීම සඳහා සුදුසු ආයතනවල කැමැත්ත ලබා ගැනීමට අපොහොසත් වීම සහ එම වත්කම් ඌන උපයෝජනය හෝ අතහැර දැමීම වැනි ගැටළු නිරීක්ෂණය විය. මෙම තත්ත්වය ඉදිරියේදී මහභරවා ගැනීම සඳහා, අමාත්‍යාංශ ලේකම්වරුන්ට සහ ව්‍යාපෘති අධ්‍යක්ෂවරුන්ට සැලකිය යුතු කාර්යභාරයක් පැවරෙන අතර, ඇමුණුම (B) හි දක්වා ඇති කරුණු සලකා බලා මේ සඳහා සුදුසු මාර්ගෝපදේශ සකස් කළ යුතුය.

තවද, මෙම උපාය මාර්ග සකස් කිරීමේදී ව්‍යාපෘති සම්පූර්ණ කිරීම, වත්කම් පැවරීම, මෙහෙයුම් සහ තබාගැනීම සහ ව්‍යාපෘති ප්‍රතිලාභවල තිරසාරභාවය සම්බන්ධයෙන් අදාළ රාජ්‍ය ආයතන විසින් දැනටමත් නිකුත් කර ඇති චක්‍රලේඛ, උපදෙස් සහ මාර්ගෝපදේශවල විධිවිධාන ද අනුගමනය කළ යුතුය.

ඒ අනුව, ව්‍යාපෘති කළමනාකරණය විධිමත් කිරීම සහ ප්‍රාග්ධන ආයෝජනයෙහි ප්‍රතිලාභ මහජනතාව වෙත කාලීනව ලබා දීමට සහ එහි තිරසාරභාවය සහතික කිරීම සඳහා අවශ්‍ය පියවර ගැනීම සඳහා පහත සඳහන් නිර්දේශ යෝජනා කෙරේ.

නිර්දේශ

1. වෙන් කර ඇති ප්‍රතිපාදන ප්‍රශස්ත අයුරින් උපයෝජනය කිරීම

මෙම වාර්තාව අනුව, 2026 දෙවැනි කාර්තුව අවසන් වන විට උපයෝජනය කර ඇත්තේ සමස්ත ප්‍රතිපාදනයෙන් 15.3 % ක් පමණ වේ. එය දෙවැනි කාර්තුවේ ඉලක්කයෙන් 39.3% ක ප්‍රගතියකි. එබැවින් 2026 වර්ෂය අවසන් වන විට වෙන්කර ඇති ප්‍රතිපාදන උපරිම අයුරින් උපයෝජනය කර ගැනීමට හැකි වන පරිදි දෙවන කාර්තුව තුළ ඉටු කළ නොහැකිවූ ඉලක්ක ගත කාර්යයන් ඉදිරි කාර්තුව තුළ දී ආවරණය කර ගත හැකි පරිදි අවශ්‍ය ක්‍රියා මාර්ග ගැනීමට අමාත්‍යාංශ ලේකම්වරු වග බලා ගත යුතුය.

2. 2026 වර්ෂයේ දෙවැනි කාර්තුව තුළ නිම කිරීමට සැලසුම් කර තිබූ නමුත් නියමිත පරිදි නිම කිරීමට නොහැකිවූ ව්‍යාපෘති කඩිනමින් නිම කිරීම

2026 දෙවැනි කාර්තුව අවසන් වන විට නිම කිරීමට නියමිතව තිබූ ව්‍යාපෘති 47 අතුරින් ව්‍යාපෘති 10 ක් නිමකර ඇති අතර ඉතිරි ව්‍යාපෘති කඩිනමින් නිම කිරීමට අවශ්‍ය පියවර අදාළ අමාත්‍යාංශ විසින් ගතයුතුවේ. තවද, එම ඉතිරි ව්‍යාපෘති අතරින් භෞතික ප්‍රගතිය 90 % ට වඩා අත්කර ගත් ව්‍යාපෘති 19 ක් ඇති බව නිරීක්ෂණය කරන අතර එම ව්‍යාපෘති නිමකිරීමට වැඩි අවධානයක් යොමු කිරීමට අමාත්‍යාංශ ලේකම්වරුන් කටයුතු කළ යුතුය.

3. ව්‍යාපෘතිය අවසන් කිරීමට, භාරදීමට සහ තිරසරභාවය සහතික කිරීම සඳහා උපායමාර්ග හඳුනාගැනීම

ව්‍යාපෘති මගින් ජනනය කරන ලද වත්කම් නියමිත ධාරිතාවයෙන් උපරිම ප්‍රයෝජන ගැනීම සඳහා අත්‍යාවශ්‍ය වන්නාවූ ව්‍යාපෘති අවසන් කිරීම, භාරදීම සහ තිරසරභාවය සහතික කිරීම පිණිස ඇමුණුම (B) හි කරුණු සලකා බලා අමාත්‍යාංශ ලේකම්වරුන් විසින් ව්‍යාපෘති අවසන් කිරීමේ උපායමාර්ග සකස් කිරීමට කටයුතු කළ යුතුය. ඒ අනුව මෙම කටයුතු වඩාත් විධිමත් කිරීම සඳහා මෙයට අදාළ චක්‍රලේඛයක් මෙම දෙපාර්තමේන්තුව විසින් නිකුත් කිරීමට කටයුතු කිරීම.

වර්ෂ කේත වර්ගීකරණය	
	2026 දෙවන කාර්තුව වන විට වැඩ අවසන් කළ
	ඉතා සාර්ථකව ක්‍රියාත්මක වන
	හොඳින් ක්‍රියාත්මක වන
	මැදිහත්වීම තුළින් අපේක්ෂිත ප්‍රගතිය අත්කරගත හැකි
	විශේෂ අවධානය යොමුවිය යුතු
	තීරණාත්මක ව්‍යාපෘති (කිහිප වරක් කාල දිගු ලබා ගැනීම/ පිරිවැය ඉහළ යාම/ ගැටළු පැවතීම)
	විදේශ ණය අරමුදල් තාවකාලිකව අත්හිටුවා ඇති

අමාත්‍යාංශ මට්ටමින් ව්‍යාපෘති ප්‍රගති සාරාංශය								
#	අමාත්‍යාංශයේ නම							එකතුව
1	කෘෂිකර්ම, පශු සම්පත්, ඉඩම් සහ වාරිමාර්ග අමාත්‍යාංශය		1	4	3	2	3	13
2	ධීවර, ජලජ සහ සාගර සම්පත් අමාත්‍යාංශය				1			1
3	වැවිලි සහ ප්‍රජා යටිතල පහසුකම් අමාත්‍යාංශය					1		1
4	පරිසරය අමාත්‍යාංශය			2				2
5	තරුණ කටයුතු සහ ක්‍රීඩා අමාත්‍යාංශය					1		1
6	අධ්‍යාපන, උසස් අධ්‍යාපන සහ වෘත්තීය අධ්‍යාපන අමාත්‍යාංශය		1	5	4	1	2	13
7	බලශක්ති අමාත්‍යාංශය	2	2		3		3	10
8	සෞඛ්‍ය සහ ජනමාධ්‍ය අමාත්‍යාංශය	2	2	16	11	1	3	36
9	මුදල්, ක්‍රමසම්පාදන සහ ආර්ථික සංවර්ධන අමාත්‍යාංශය		9		3	1		13
10	ජාතික විගණන කාර්යාලය			1				1
11	ප්‍රවාහන, මහාමාර්ග සහ නාගරික සංවර්ධන අමාත්‍යාංශය		1	3	11	10	4	29
12	වරාය සහ සිවිල් ගුවන් සේවා අමාත්‍යාංශය	1	3	2			6	12
13	අධිකරණ සහ ජාතික ඒකාබද්ධතා අමාත්‍යාංශය	2	1		4			7
14	ආරක්ෂක අමාත්‍යාංශය				3		3	6
15	මහජන ආරක්ෂක සහ පාර්ලිමේන්තු කටයුතු අමාත්‍යාංශය					3		3
16	ඩිජිටල් ආර්ථික අමාත්‍යාංශය					1		1
17	නිවාස, ඉදිකිරීම් සහ ජලසම්පාදන අමාත්‍යාංශය	1		4	21	18	2	46
18	ග්‍රාමීය සංවර්ධන, සමාජ ආරක්ෂණ සහ ප්‍රජා සවිබලගැන්වීම් අමාත්‍යාංශය				2			2
19	බුද්ධිමය, ආගමික සහ සංස්කෘතික කටයුතු අමාත්‍යාංශය				1		3	4
20	රාජ්‍ය පරිපාලන, පළාත් සභා හා පළාත් පාලන අමාත්‍යාංශය	2	1		3	1	1	8
21	විද්‍යා හා තාක්ෂණ අමාත්‍යාංශය			1				1
	එකතුව	10	21	38	70	38	32	210

වර්ෂ කේත වර්ගීකරණය	
2026 දෙවන කාර්තුව වන විට වැඩ අවසන් කළ	
ඉතා සාර්ථකව ක්‍රියාත්මක වන	
හොඳින් ක්‍රියාත්මක වන	
මැදිහත්වීම් තුළින් අපේක්ෂිත ප්‍රගතිය අත්කරගත හැකි	
විශේෂ අවධානය යොමුවිය යුතු	
තීරණාත්මක ව්‍යාපෘති (කිහිප වරක් කාල දිගු ලබා ගැනීම / පිරිවැය ඉහළ යාම / ගැටළු පැවතීම)	
විදේශ ණය අරමුදල් තාවකාලිකව අත්හිටුවා ඇති	

பாரிய அளவிலான அபிவிருத்தி கருத்திட்டங்களின் முன்னேற்றம்

இரண்டாவது காலாண்டு – 2026ம் ஆண்டு

பொது முதலீடுகளின் பெறுபேற்றை எதிர்பார்க்கப்படும் காலத்தினுள் உருவாக்கிக்கொள்ளும் குறிக்கோளுடன், கருத்திட்ட முகாமைத்துவம் மற்றும் கண்காணிப்புத் திணைக்களத்தினால் பாரிய அளவிலான அபிவிருத்தி கருத்திட்டங்களின் முன்னேற்றங்களை மீளாய்வு செய்வதனுடாக அடையாளம் காணப்பட்ட அவதானிப்புக்களை மற்றும் பொருத்தமான பரிந்துரைகள், அவசியமான மற்றும் மூலோபாய கொள்கை ரீதியான தீர்மானமெடுத்தலுக்காக காலாண்டு அடிப்படையில் அமைச்சரவைக்கு சமர்ப்பிக்கப்படுகிறது. அதற்கமைய, இவ்வறிக்கையானது ஒவ்வொரு நிரல் அமைச்சுக்களிலிருந்தும் அறிக்கையிடப்பட்ட அபிவிருத்தி கருத்திட்டங்களின் செயற்றிறன் பற்றிய தகவல்கள் மற்றும் தரவுகளின் அடிப்படையில் தயாரிக்கப்பட்ட 2026ம் வருடத்தின் இரண்டாவது காலாண்டு வரையான அக்கருத்திட்டங்களின் திரண்ட முன்னேற்றத்தினை உள்ளடக்கியுள்ளது.

கருத்திட்ட முகாமைத்துவம் மற்றும் கண்காணிப்புத் திணைக்களம்

நிதி, திட்டமிடல் மற்றும் பொருளாதார அபிவிருத்தி அமைச்சு

அறிமுகம்

2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டினுள், மொத்த மதிப்பீட்டு தொகை ரூபா. 1000 மில்லியன் இற்கும் அதிகமான 11 புதிய பாரிய அளவிலான அபிவிருத்திக் கருத்திட்டங்கள் உள்ளடங்கலாக, 210 அபிவிருத்திக் கருத்திட்டங்களின் முன்னேற்றமானது மதிப்பாய்வுக்கு எடுத்துக்கொள்ளப்பட்டது. இப் பாரிய அளவிலான கருத்திட்டங்களுள் 26 வெளிநாட்டு உதவிக் கருத்திட்டங்கள், 66 வெளிநாட்டு கடன் கருத்திட்டங்கள் மற்றும் உள்ளூர் நிதி மூலத்திலிருந்து நிதியளிக்கப்பட்ட 118 கருத்திட்டங்கள் உள்ளடங்குகின்றன. அத்துடன், 2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டினுள் 47 கருத்திட்டங்கள் நிறைவு செய்யத் திட்டமிடப்பட்டிருந்ததுடன், இக் காலாண்டின் இறுதிக்குள் 10 கருத்திட்டங்கள் மாத்திரமே நிறைவு செய்யப்பட்டுள்ளன. மிகுதியான 200 கருத்திட்டங்களிற்குள் 83 கருத்திட்டங்கள் 2026 ஆம் ஆண்டில் நிறைவு செய்வதற்கு எதிர்பார்க்கப்பட்டுள்ளன. மேலும் 60 கருத்திட்டங்கள் 2027 ஆம் ஆண்டிலும், 23 கருத்திட்டங்கள் 2028 ஆம் ஆண்டிலும் நிறைவு செய்வதற்கு எதிர்பார்க்கப்படுகின்றன. அத்துடன் மிகுதியான 34 கருத்திட்டங்கள் எதிர்காலத்தில் நிறைவு செய்யத் திட்டமிடப்பட்டுள்ளமை குறிப்பிடத்தக்கது.

மதிப்பாய்வு செய்யப்பட்ட கருத்திட்டங்களின் மொத்த மதிப்பிடப்பட்ட செலவு ரூபா. 3.7 டிரில்லியன் மற்றும் அவற்றின் பணிகளை நிறைவு செய்வதற்கு இனிவரும் வருடங்களில் ஒதுக்கப்பட வேண்டிய மேலதிக ஒதுக்கீடு ரூபா 1.8 டிரில்லியன் ஆகும்.

2026 இரண்டாவது காலாண்டின் இறுதியில் நிதிப் பயன்பாடு

2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் இறுதியில் மொத்த ஒதுக்கப்பட்ட தொகை ரூ. 632.4 பில்லியனில் உண்மையான செலவினங்கள் ரூ. 96.8 பில்லியன் ஆகும், அதாவது மொத்த வருட ஒதுக்கீட்டில் 15.3% ஆகும். இது இரண்டாவது காலாண்டின் நிதி இலக்கில் 39.3% முன்னேற்றத்தினை எடுத்துக்காட்டுகின்றது. திறைசேரியிலிருந்து நிதியினை வழங்குவதில் எவ்வித தாமதமும் ஏற்படவில்லை ஆயினும், கருத்திட்டங்களின் நடவடிக்கைகள் எதிர்பார்த்தபடி செயற்படுத்தப்படாததனால் நிதி பயன்பாடு குறைவாகவே காணப்படுவதுடன், மேலும் 2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் முடிவில் ரூ. 12.5 பில்லியன் கையில் உள்ள பற்றுச்சீட்டுக்கள் காணப்படுகின்றன.

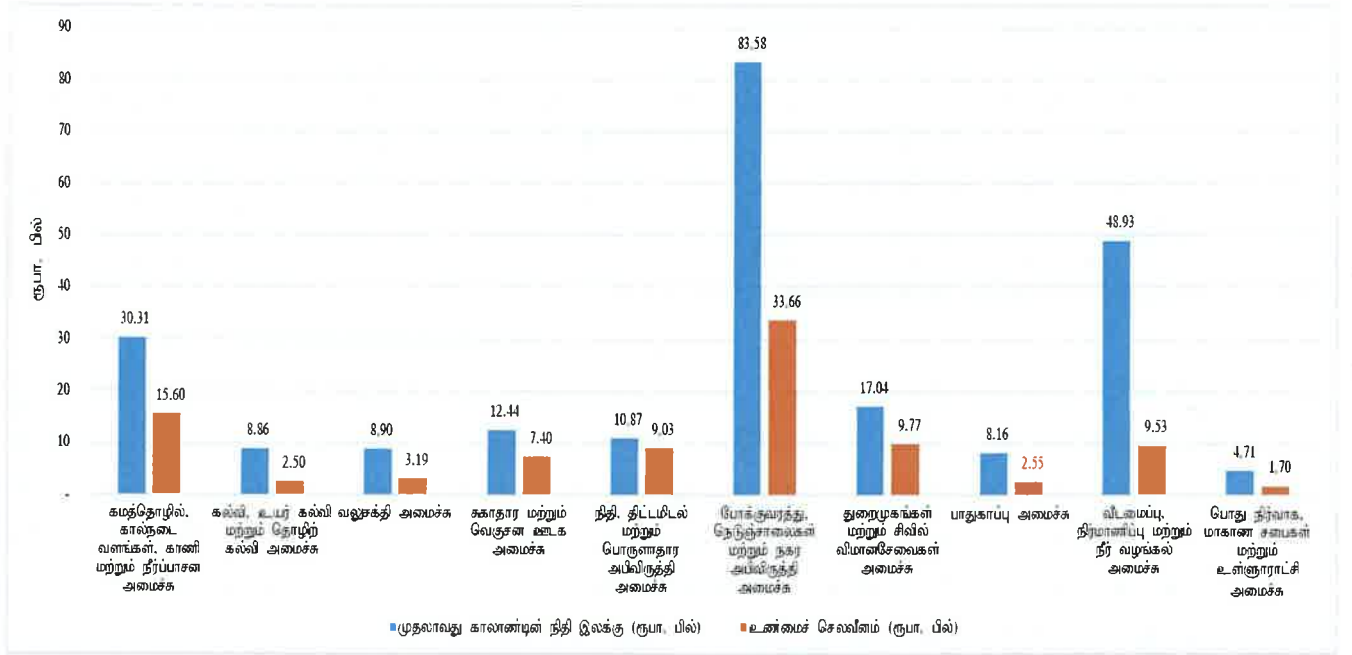
அட்டவணை 01: 30.06.2026 திகதியின் படி பாரிய அளவிலான கருத்திட்டங்களை
நிதி மற்றும் அதன் முன்னேற்றத்தின் அடிப்படையில் வகைப்படுத்தல்.

நிதி மூலாதாரம்	கருத்தி ட்டங்க ளின் எண்ணி க்கை	2026 நிதி ஒதுக்கீடு (ரூ.பில்)	நிதி இலக்கு (ரூ.பில்)	உண்மைச் செலவீனம் (ரூ.பில்)	நிதி இலக்கின் அடிப்படையில் நிதி முன்னேற்றம் (%)	ஒதுக்கப்பட்ட மொத்த நிதி அடிப்படையில் நிதி முன்னேற்றம் (%)	கையில் உள்ள பற்றுச் சீட்டுக்கள் (ரூ.பில்)
உள்நாட்டு நிதி	116	220.99	81.67	38.89	47.61	17.59	5.96
உள்நாட்டுக் கடன்	02	2.43	1.40	0.27	19.18	11.05	0.10
வெளிநாட்டுக் கடன்	66	377.19	151.48	55.13	36.39	14.62	4.72
வெளிநாட்டு உதவி	26	31.80	11.67	2.51	21.54	7.90	1.73
மொத்தம்	210	632.41	246.21	96.80	39.31	15.30	12.51

பாரிய அளவிலான கருத்திட்டங்களுக்கு ஒதுக்கப்பட்ட வரவு செலவுத் திட்டத்தில், உள்ளூர் நிதி ஆதாரங்கள் மூலம் செயற்படுத்தப்படும் கருத்திட்டங்களில் அதிக நிதிப் பயன்பாட்டினைக் காணமுடிகின்றது. மேலும், 2026 ஆம் ஆண்டின் இறுதிக்குள் நிறைவுசெய்யத் திட்டமிடப்பட்ட 83 கருத்திட்டங்களுக்கு வரவு செலவுத் திட்டத்தில் ரூ. 218.2 மில்லியன் ஒதுக்கப்பட்டுள்ளதுடன், இதுவரை 41.3 மில்லியன் ரூபாய் செலவு மேற்கொள்ளப்பட்டுள்ளன. அதன்படி, வரவு-செலவுத் திட்ட ஒதுக்கீட்டில் 18.9 சதவீதம் மட்டுமே பயன்படுத்தப்பட்டுள்ளது. இப் பயன்பாடு நிதியானது, இரண்டாவது காலாண்டில் 98.5 மில்லியன் இலக்கில் 41.9 சதவீத முன்னேற்றத்தினை எடுத்துக்காட்டுகின்றது.

உரு 01 ஆனது 2026 இல் இரண்டாவது காலாண்டின் நிறைவில் பிரதான நிரல் அமைச்சுக்களுக்கான நிதி இலக்கு மற்றும் அதன் பயன்பாட்டினைக் காட்டுகின்றது. அதன்படி, பெறுகைமுறை நடைமுறை தொடர்பான தாமதங்கள், ஒப்பந்தக்காரர்களின் மந்தமான செயற்றிறன், கருத்திட்ட விடயப்பரப்பு மற்றும் வடிவமைப்பு மாற்றங்கள் ஆகியன காரணமாக பாரிய அளவிலான கருத்திட்டங்கள் நிதியினைக் குறைந்த அளவில் பயன்படுத்தியுள்ளதனைக் காட்டுகிறது.

உரு 01: 2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் நிதி இலக்கு மற்றும் செலவு முன்னுரிமை அடிப்படையில் அதிகளவு நிதி ஒதுக்கீடு செய்யப்பட்ட அமைச்சுக்கள்



2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் இறுதியில் பெளதீக முன்னேற்றம்

2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் இறுதிக்குள் நிறைவு செய்யத் திட்டமிடப்பட்ட 47 கருத்திட்டங்களில், 10 கருத்திட்டங்கள் நிறைவுசெய்யப்பட்டுள்ளன, மிகுதியான கருத்திட்டங்களை விரைவாக நிறைவுசெய்யத் தேவையான நடவடிக்கைகளை தொடர்புடைய அமைச்சுக்கள் மேற்கொள்ளுதல் வேண்டும். மேலும், மிகுதியான கருத்திட்டங்களில், 19 கருத்திட்டங்கள் 90% க்கும் அதிகமான முன்னேற்றத்தை அடைந்துள்ளன, எனவே அவ்வாறான கருத்திட்டங்களுக்கு முன்னுரிமை அளித்து அவற்றை விரைவுபடுத்த நடவடிக்கை எடுக்கப்படுதல் வேண்டும். தற்போது, வெளிநாட்டு கடன் நிதிகள் நிறுத்தப்பட்ட ஒரு கருத்திட்டத்தைத் தவிர்த்து எளைய அனைத்துக் கருத்திட்டங்களும் மீண்டும் ஆரம்பிக்கப்பட்டுள்ளன. எவ்வாறாயினும் மதிப்பாய்வின் கீழ் உள்ள காலாண்டில் எந்தவொரு முன்னேற்றத்தையும் அடையாத 20 கருத்திட்டங்கள் காணப்படுகின்றமை இங்கு அவதானிக்கப்பட்டுள்ளன.

அட்டவணை 02: கருத்திட்டங்களின் பெளதீக முன்னேற்ற மட்ட அடிப்படையில் வகைப்படுத்தல்

முன்னேற்ற மட்டம் (%)	நிறைவு -றுத்தப்பட்டவை	99-90	89-80	79-70	69-60	59-50	49-40	40 இனை விடவும் குறைவு
கருத்திட்டங்களின் எண்ணிக்கை	10	39	28	21	22	12	16	62

2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டின் நிறைவில், நிறைவு செய்யப்படாத 90% க்கும் அதிகமான பெளதீக முன்னேற்றத்தினை 39 கருத்திட்டங்கள் அடைந்துள்ளன. அவற்றுள் 12 கருத்திட்டங்கள் 10 வருடங்களிற்கு மேற்பட்ட காலத்தினைக்

கொண்டுள்ளதாகவும், 2016 ஆம் ஆண்டிற்கு முன்பே இவை ஆரம்பிக்கப்பட்டுள்ளன. அத்துடன் இவற்றிற்கான அனுமதிக்கப்பட்ட ஆரம்ப கருத்திட்டக் காலப்பகுதி 3 தொடக்கம் 6 வருடங்களாகும்.

அட்டவணை 03: 90% இற்கும் அதிகமான பௌதீக முன்னேற்றத்தை அடைந்துள்ள கருத்திட்டங்கள் ஆரம்பிக்கப்பட்ட ஆண்டுகளின் விபரம்

கருத்திட்டங்கள் ஆரம்பிக்கப்பட்ட காலம்	2010 -2016	2017-2021	2022-2025	மொத்தம்
கருத்திட்டங்களின் எண்ணிக்கை	12	20	07	39

எனவே கருத்திட்டங்களிலிருந்து எதிர்பார்க்கப்படும் நன்மைகளை பொது மக்களிற்கு வழங்குவதற்காக நிரல் அமைச்சுச் செயலாளர்கள் உள்ளிட்ட கருத்திட்டங்களை செயற்படுத்தும் அதிகாரிகள், காலதாமதமின்றி சரியான நேரத்தில் பணிகளை நிறைவேற்றத் தேவையான நடவடிக்கைகளை மேற்கொள்வது அவசியமாகும். மேலும், இக் கருத்திட்டங்களை விரைவாக நிறைவுறுத்துவதன் மூலம் அரசு கொள்கைக்கமைவாக புதிய பொது முதலீட்டிற்கான நிதி வாய்ப்பினை இது உருவாக்கும்.

இவ் அபிவிருத்திக் கருத்திட்டங்கள் மதிப்பாய்வு செய்யப்பட்ட காலாண்டின் ஒட்டுமொத்த பௌதீக முன்னேற்றம், கருத்திட்ட கால முகாமைத்துவம், ஆபத்து / பிரச்சினைகளினை அடையாளம் காணல் மற்றும் எடுக்கப்பட்ட தீர்வு நடவடிக்கை ஆகியவற்றின் அடிப்படையில் வண்ணக் குறியீடுகளுடன் வகைப்படுத்தப்படுகின்றன. ஒவ்வொரு நிரல் அமைச்சின் கீழும் பாரிய அளவிலான அபிவிருத்திக் கருத்திட்டங்களின் 2026 வது ஆண்டின் இரண்டாவது காலாண்டு முன்னேற்றமானது, இணைப்பு A இல் தரப்பட்டுள்ளதுடன், மேலும் அதன் சுருக்கம் அட்டவணை எண் 04 இல் காட்டப்பட்டுள்ளது.

அட்டவணை 04: முன்னேற்ற பிரிவுக்கமைய கருத்திட்டங்களை வகைப்படுத்தல்

முன்னேற்ற பிரிவு	நிறக் குறியீடுகள்	கருத்திட்டங்களின் எண்ணிக்கை
2026 ஆம் வருடத்தில் இரண்டாவது காலாண்டு வரையிலான வேலை நிறைவு செய்யப்பட்டுள்ளவை		10
மிகவும் வெற்றிகரமாக செயற்படுத்தப்படுகின்றவை		21
நன்றாக செயற்படுத்தப்படுகின்றவை		37
தலையீடுகளின் மூலம் எதிர்பார்க்கப்படுகின்ற முன்னேற்றத்தை அடைந்துக் கொள்ளக்கூடியவை		70
விசேட அவதானம் செலுத்தப்படவேண்டியவை		39
பிரச்சினைக்குரியவை (பல கால நீட்டிப்புக்கள், மிகை செலவீனங்கள், பல சிக்கல்கள்)		32
வெளிநாட்டு கடன் நிதியுதவி தற்காலிகமாக நிறுத்தப்பட்டுள்ளவை		01
மொத்தம்		210

மேற்காட்டப்பட்டுள்ள அட்டவணையின் படி, 32 பிரச்சினைக்குரிய கருத்திட்டங்களில் எதிர்பார்க்கப்படும் வெளியீடு மற்றும் நன்மைகளை உருவாக்குவதில் குறிப்பிடத்தக்க தாமதம் இருப்பதைக் காணலாம். இதற்கு கருத்திட்டத்தின் விடயப்பரப்பில் ஏற்படும் மாற்றங்கள் மற்றும் வழங்கப்பட்ட கால எல்லையினுள் கருத்திட்டத்தினை நிறைவுறுத்தத் தவறியமை போன்றவை காரணமாகக் காணப்படுகின்றன.

இக் காலாண்டின் முடிவில், கருத்திட்டத்தின் அங்கீகரிக்கப்பட்ட காலப்பகுதி முடிவடைந்த போதிலும், முறையான கால நீட்டிப்புகளைப் பெறாமல் 35 கருத்திட்டங்கள் செயற்படுத்தப்படுகின்றதுடன், 121 கருத்திட்டங்கள் முறையான கால நீட்டிப்புகளுடன் செயற்படுத்தப்படுகின்றன. மேலும் 54 கருத்திட்டங்கள் ஒதுக்கப்பட்ட காலப்பகுதிக்குள் செயற்படுகின்றமை அவதானிக்கப்பட்டுள்ளது. அவ்வகையில் கருத்திட்டத்தை ஒப்புக் கொள்ளப்பட்ட காலப்பகுதியினுள் நிறைவுசெய்ய முடியாமையினால், கருத்திட்டத்தின் மொத்த மதிப்பிடப்பட்ட செலவானது அதிகரிப்பதுடன், காலப்போக்கில் அதன் விடயப்பரப்பிலும் மாற்றம் ஏற்படுகின்றது. இவ்வாறான நிலையினால் இறுதியில் பொதுமக்களுக்கு சரியான நேரத்தில் நன்மைகளை வழங்குவதில் தாமதம் ஏற்படுவதுடன், கருத்திட்டத்தின் மொத்த செலவு செயற்றிறனில் பாதகமான தாக்கத்தினையும் இது ஏற்படுத்துகின்றது.

எவ்வாறாயினும், பல ஆண்டுகளுக்கு முன்னர் ஆரம்பிக்கப்பட்ட இக் கருத்திட்டங்களின் பணிகளை விரைவாக நிறைவு செய்து, புதிய பொது முதலீடுகளுக்கு நிதியினை வழங்குவதற்கான வழிகளை ஏற்படுத்தி, மக்களுக்கு எதிர்பார்க்கப்படும் பலன்களை வழங்க வேண்டியது அவசியமாக உள்ளமை வலியுறுத்தப்படுகிறது.

கருத்திட்டங்களின் குறைவான முன்னேற்றத்தில் பங்களிப்புச் செய்த காரணிகள் மற்றும் தீர்வுகள்

பாரிய அளவிலான அபிவிருத்திக் கருத்திட்டங்களின் செயற்றிறனை எதிர்மறையாக பாதிக்கும் நிதி வழங்குதலில் காணப்படும் பிரச்சினைகள், வெளிநாட்டு கடன்கள் இடைநிறுத்தப்பட்டமை போன்ற வெளிப்புறப் பிரச்சினைகள் தற்போது நீங்கியிருந்தாலும், முழுவதுமாக கருத்திட்ட செயற்றிறனில் குறிப்பிடத்தக்க முன்னேற்றம் எதுவும் காணப்படவில்லை. அத்துடன் அதிகமான கருத்திட்டங்கள் கால நீடிப்புடன் செயற்படுகின்றமை குறிப்பிடத்தக்கது.

மேலும் எரிபொருள் பற்றாக்குறையும், அதன் விலை உயர்வும் மற்றும் மூலப் பொருட்களினை (தார்) வழங்குவதில் ஏற்பட்ட சிரமங்கள் ஆகியவற்றைத் தவிர, மேற்கண்ட கருத்திட்டங்களின் முன்னேற்றம் எதிர்பார்த்தபடி அடையப்படாமல் இருப்பதற்கான பிரதான காரணங்கள் குறித்த தகவல்கள் அட்டவணை 05 இல் கொடுக்கப்பட்டுள்ளன.

அட்டவணை 05: கருத்திட்டங்களின் மந்தமான முன்னேற்றத்திற்கு பங்களிப்புச் செய்த காரணிகள்

சூ	பிரச்சனைகள்	கருத்திட்டங்களின் எண்ணிக்கை
01	ஒப்பந்ததாரர்களின் மந்தமான செயற்றிறன்	28
02	மூன்றாம் தரப்பு ஒப்புதல்களை பெறுவதில் தாமதம்	20
03	பெறுகை நடைமுறை தொடர்பான தாமதங்கள்	22
04	நிலம் கையகப்படுத்தலில் ஏற்பட்ட தாமதங்கள்	06
05	கருத்திட்ட முகாமைத்துவ பிரிவு ஊழியர்கள் போதாமை மற்றும் தொழில்நுட்ப ஊழியர்களின் சேவைகளைப் பெறுவதில் ஏற்படும் தாமதம்	12
06	கருத்திட்ட விடயப்பரப்புகளில் மேற்கொள்ளப்பட்ட மாற்றங்கள்	11
07	நிதி விடுவிப்பினை நிறுத்தி வைத்தல் கட்டுமானம் மற்றும் ஏனைய மூலப்பொருட்களின் விலை அதிகரிப்பு போன்றவை	08
08	காலநிலை மற்றும் வானிலை மாற்றங்கள்	06
09	ஆலோசகர்களின் மந்தமான செயற்றிறன்	03

அவ்வகையில் இத் திணைக்களமானது, கருத்திட்டங்களை கண்காணித்து ஏற்படும் சிக்கல்கள் மற்றும் சிரமங்களை உரிய நேரத்தில் அடையாளம் கண்டு, கருத்திட்டங்களை சீராக செயல்படுத்துவதற்கான சூழலை உருவாக்கும் வகையில் கருத்திட்டக் கண்காணிப்பிற்கு பொறுப்பானதாக இருப்பதால், இந்நோக்கத்திற்காக பல்வேறு செயன்முறைகள் நடைமுறைப்படுத்தப்பட்டுள்ளன. அதன்படி, ஒருங்கிணைந்த காலாண்டு அடிப்படையிலான முன்னேற்ற மீளாய்வுக் கூட்டங்கள் (IQPRMs) கருத்திட்ட முகாமைத்துவம் மற்றும் கண்காணிப்புத் திணைக்களம் மற்றும் அமைச்சுக்களுடன் தொடர்புடைய திறைசேரி திணைக்களத்தின் பங்களிப்புடன் நடாத்தப்பட்டு, கருத்திட்டம் தொடர்பான இதுவரையில் தீர்க்கப்படாத பிரச்சினைகளைத் தீர்ப்பதற்கு வசதியளிக்கும் தளத்தினையும் ஏற்படுத்தியுள்ளன.

ஒருங்கிணைந்த காலாண்டு அடிப்படையிலான முன்னேற்ற மீளாய்வுக் கூட்டங்கள் (IQPRM) மூலம் தீர்க்க முடியாத பிரச்சினைகள் பொது முதலீட்டு கண்காணிப்பு மற்றும் மதிப்பீட்டுக் குழுவிடம் (PIMEC) சமர்ப்பிக்கப்பட்டுள்ளன. அவ்வாறு, பொது முதலீட்டு கண்காணிப்பு மற்றும் மதிப்பீட்டு குழு கருத்திட்டப் பிரச்சினைகளைத் தீர்ப்பதற்கான வசதிகளை தொடர்ந்து வழங்கி வருவதனால், கருத்திட்டங்களை நடைமுறைப்படுத்தும் அதிகாரிகள் அக் கருத்திட்டங்களில் உள்ள தீர்க்கப்பட முடியாது காணப்படும் பிரச்சினைகளிற்கு சரியானதொரு தீர்வினைப் பெற்றுக்கொள்வதற்கு இக் குழுவின் கவனத்திற்கு கொண்டு வருதல் வேண்டும்.

மேலும், கருத்திட்ட நடைமுறைப்படுத்தலின் இறுதியாக கருத்திட்டத்தினை நிறைவுசெய்யும் உத்திகளை நடைமுறைப்படுத்துவதில் ஆரம்பத்தில் பலவீனங்கள் காணப்பட்டன. அத்துடன் கருத்திட்டங்களை நடைமுறைப்படுத்துவதன் மூலம் பல்வேறுபட்ட விளைவுகள் ஏற்படுகின்றன. எனினும், முக்கியமான பொறுப்பும் கருத்திட்டங்களை நடைமுறைப்படுத்தும் நிறுவனங்களுக்கு ஒப்படைக்கப்பட்டுள்ளது. அதாவது, இவ்வாறு உருவாக்கப்பட்ட விளைவுகளை சரியாகப் பயன்படுத்துவதையும், அவற்றின் நிலைப்பேற்றினை உறுதிப்படுத்துவதையும் அமைச்சுகள் உறுதி செய்ய வேண்டியது அவசியமாகும்.

பல கருத்திட்டங்கள் வெற்றிகரமாக நிறைவுறுத்தப்படிருப்பினும், நிறைவுசெய்யப்பட்ட கருத்திட்டங்களுக்கான நிறைவேற்றம் மூலோபாயத்தை சரியாக செயல்படுத்தாமையானது உருவாக்கப்பட்ட முடிவுகளைத் தக்கவைப்பதில் பிரச்சினைகளினை ஏற்படுத்துகின்றது. குறிப்பாக, அவற்றின் பராமரிப்பு மற்றும் செயற்பாடு மற்றும் செயற்பாடுகளிற்குத் தேவையான நிதியை ஒதுக்கத் தவறியமை, தேவையான தொழில்நுட்ப ஊழியர்களை அடையாளம் காணத் தவறியமை மற்றும் நியமிக்கத் தவறியமை, கருத்திட்டங்களினால் உருவாக்கப்பட்ட சொத்துக்களை மாற்றுவதற்கு பொருத்தமான நிறுவனங்களின் ஒப்புதலினைப் பெற்றுக்கொள்ளத் தவறியமை போன்ற பிரச்சினைகளின் ஊடாக குறித்த சொத்துக்கள் முழுமையாக பயன்படுத்தப்படாமல் அல்லது கைவிடப்பட்டிருப்பதனைக் காணக்கூடியதாக உள்ளது. இந்த நிலைமையைச் சீர்படுத்துவதில் அமைச்சுச் செயலாளர்களும் கருத்திட்டப் பணிப்பாளர்களும் குறிப்பிடத்தக்க பொறுப்பை வகிக்கின்றனர். எனவே, முன்னேற்ற அறிக்கையின் இணைப்பு (1௨) இல் குறிப்பிடப்பட்டுள்ள விடயங்களை கருத்தில் கொண்டு, அமைச்சுகளின் செயலாளர்கள் பொருத்தமான நிறைவுசெய்யும் உத்திகளை உருவாக்கி அவற்றை பயனுள்ளதாக நடைமுறைப்படுத்த தேவையான நடவடிக்கைகளை மேற்கொள்ளுதல் அத்தியாவசியமாகும். மேலும், இவ்வுத்திகளை வகுக்கும் போது, திட்ட நிறைவு, சொத்துக்கள் கையளித்தல், இயக்கம் மற்றும் பராமரிப்பு, திட்டப் பயன்களின் நிலைத்தன்மை ஆகியவற்றைத் தொடர்பாக சம்பந்தப்பட்ட அரசு நிறுவனங்களால் ஏற்கனவே வெளியிடப்பட்டுள்ள சுற்றறிக்கைகள், அறிவுறுத்தல்கள் மற்றும் வழிகாட்டுதல்களில் உள்ள ஏற்பாடுகளும் கட்டாயமாகப் பின்பற்றப்பட வேண்டும்.

அவ்வகையில், கருத்திட்ட முகாமைத்துவத்தினை நெறிப்படுத்த அவசியமான நடவடிக்கைகளை மேற்கொள்ளவும், மூலதன முதலீடுகளிலிருந்து பொதுமக்களுக்கு நன்மைகளை சரியான நேரத்தில் வழங்குவதை உறுதி செய்யவதற்கும் நிலைப்பேற்றினை உறுதிப்படுத்துவதற்கும் தேவையான நடவடிக்கைகளினை மேற்கொள்வதற்குப் பின்வரும் பரிந்துரைகள் முன்வைக்கப்படுகின்றன.

பரிந்துரைகள்

1. நிதி ஒதுக்கீடுகளினை உச்சமாகப் பயன்படுத்தல்

இவ் அறிக்கையின்படி, 2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டில் ஒதுக்கீடு செய்யப்பட்ட மொத்த நிதியிலிருந்து 15.3% மாத்திரமே பயன்படுத்தப்பட்டுள்ளது. இது இரண்டாவது காலாண்டில் நிதி இலக்கில் 39.3% முன்னேற்றமாகும். அவ்வகையில், அமைச்சு

செயலாளர்கள் இரண்டாவது காலாண்டில் நிறைவேற்ற முடியாத நிர்ணயித்த இலக்குளை அடுத்த காலாண்டில் நிறைவேற்றுவதற்கான நடவடிக்கைகளை ஆரம்பத்திலிருந்தே உறுதிப்படுத்துதலுடன், 2026 ஆம் ஆண்டின் இறுதிக்குள் ஒதுக்கப்பட்ட நிதி அதிகபட்சமாக பயன்படுத்தப்படுத்திக் கொள்ள முடியும்.

2. 2026 ஆம் ஆண்டின் இரண்டாவது காலாண்டில் நிறைவுசெய்யத் திட்டமிடப்பட்ட ஆனால் திட்டமிடப்படாத நிறைவுசெய்ய முடியாத கருத்திட்டங்களை விரைவாக நிறைவு செய்தல்

2026 ஆம் ஆண்டின் இரண்டாம் காலாண்டு முடிவிற்குள் நிறைவு செய்யத் திட்டமிடப்பட்டிருந்த 47 கருத்திட்டங்களில், 10 கருத்திட்டங்கள் மாத்திரம் நிறைவு செய்யப்பட்டுள்ளன. எனவே, மிகுதியான கருத்திட்டங்களை விரைவாக நிறைவு செய்வதற்கான தேவையான நடவடிக்கைகளை சம்பந்தப்பட்ட அமைச்சுகள் மேற்கொள்ள வேண்டும். மேலும், மிகுதியான கருத்திட்டங்களில் 19 கருத்திட்டங்கள் 90% க்கும் அதிகமான பௌதீக முன்னேற்றத்தினை அடைந்துள்ளமை அவதானிக்கப்பட்டுள்ளதனால், அக் கருத்திட்டங்களுக்கு முன்னுரிமை வழங்கி அவற்றை விரைவாக நிறைவு செய்வதில் கூடுதல் கவனம் செலுத்தப்படுதல் வேண்டும்.

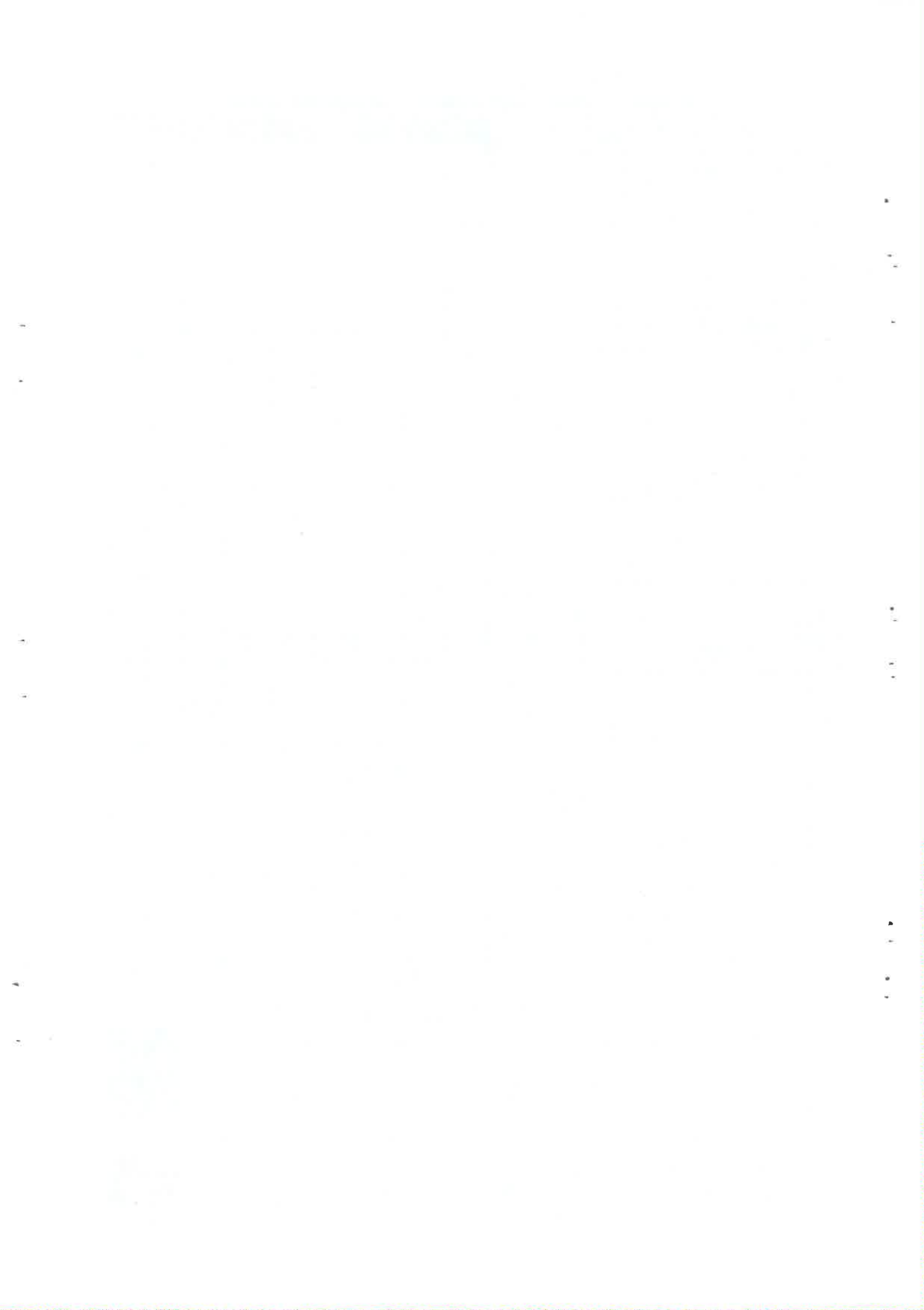
3. கருத்திட்ட நடவடிக்கைகள் நிறைவு செய்யப்பட்ட பின் மற்றும் கருத்திட்டம் நிறைவு செய்யப்படுவதற்கு முன் உருவாக்கப்படும் பௌதீக சொத்துகளை முறையாக கையளிப்பதற்கான உத்திகளை அடையாளம் காணுதல்.

கருத்திட்டங்கள் மூலம் உருவாக்கப்பட்ட சொத்துக்களின் முழுமையாகப் பயன்படுத்தி அதிகபட்ச பயனைப் பெறுவதற்காக, இணைப்பு (B) இல் குறிப்பிடப்பட்டுள்ள விடயங்களை கருத்தில் கொண்டு, கருத்திட்டங்களை நிறைவு செய்தல், அவற்றை முறையாக கையளித்தல் மற்றும் அவற்றின் நிலைபேற்றினை உறுதிப்படுத்துதல் ஆகியவற்றை உள்ளடக்கியதான உத்திகளை அமைச்சுகளின் செயலாளர்கள் ஏற்படுத்தி அதனை நடைமுறைப்படுத்த வேண்டும். அதனடிப்படையில் இத்திணைக்களத்தினால் இந்நடவடிக்கைகளை முறையாக ஒழுங்குபடுத்துவதற்காக அது தொடர்பான சுற்றறிக்கையொன்றை வெளியிடுவதற்கு நடவடிக்கை மேற்கொள்ளப்படுகின்றது.

நிறக் குறியீடுகளின் வகைப்படுத்தல்	
	2026 ஆம் வருடத்தில் இரண்டாவது காலாண்டு வரையிலான வேலை நிறைவு செய்யப்பட்டுள்ளவை
	மிகவும் வெற்றிகரமாக செயற்படுத்தப்படுகின்றவை
	நன்றாக செயற்படுத்தப்படுகின்றவை
	தலையீடுகளின் மூலம் எதிர்பார்க்கப்படுகின்ற முன்னேற்றத்தை அடைந்து கொள்ளக்கூடியவை
	விசேட அவதானம் செலுத்தப்பட வேண்டியவை
	பிரச்சினைக்குரியவை (பல கால நீட்டிப்புக்கள், மிகை செலவீனங்கள், பல சிக்கல்கள்)
	வெளிநாட்டு கடன் நிதியுதவி தற்காலிகமாக நிறுத்தப்பட்டுள்ளவை

அமைச்சுக்கள் ரீதியிலான கருத்திட்டங்களின் முன்னேற்றத்தின் சுருக்கம்									
#	அமைச்சுக்களின் பெயர்பட்டியல்							மொத்தம்	
1	கமத்தொழில், கால்நடை வளங்கள், காணி மற்றும் நீர்ப்பாசன அமைச்சு		1	4	3	2	3	13	
2	கடற்றொழில், நீரியல் வளங்கள் மற்றும் கடல் வளங்கள் அமைச்சு				1			1	
3	பெருந்தோட்ட மற்றும் சமூக உட்கட்டமைப்பு வசதிகள் அமைச்சு						1	1	
4	சுற்றாடல் அமைச்சு			2				2	
5	இளைஞர் அலுவல்கள் மற்றும் விளையாட்டுத்துறை அமைச்சு						1	1	
6	கல்வி, உயர் கல்வி மற்றும் தொழிற் கல்வி அமைச்சு		1	5	4	1	2	13	
7	வலுசக்தி அமைச்சு	2	2		3		3	10	
8	சுகாதார மற்றும் வெகுசன ஊடக அமைச்சு	2	2	16	11	1	3	36	
9	நிதி, திட்டமிடல் மற்றும் பொருளாதார அபிவிருத்தி அமைச்சு		9		3	1		13	
10	தேசிய கணக்காய்வு அலுவலகம்			1				1	
11	போக்குவரத்து, நெடுஞ்சாலைகள் மற்றும் நகர அபிவிருத்தி அமைச்சு		1	3	11	10	4	29	
12	துறைமுகங்கள் மற்றும் சிவில் விமானசேவைகள் அமைச்சு	1	3	2			6	12	
13	நீதி மற்றும் தேசிய ஒருமைப்பாட்டு அமைச்சு	2	1		4			7	
14	பாதுகாப்பு அமைச்சு				3		3	6	
15	பொதுமக்கள் பாதுகாப்பு மற்றும் பாராளுமன்ற அலுவல்கள் அமைச்சு					3		3	
16	டிஜிட்டல் பொருளாதார அமைச்சு					1		1	
17	வீடமைப்பு, நிர்மாணிப்பு மற்றும் நீர் வழங்கல் அமைச்சு	1		4	21	18	2	46	
18	கிராமிய அபிவிருத்தி, சமூகப் பாதுகாப்பு மற்றும் சமூக வலுவூட்டல் அமைச்சு				2			2	
19	புத்தசாசன, சமய மற்றும் கலாசார அலுவல்கள் அமைச்சு				1		3	4	
20	பொது நிர்வாக, மாகாண சபைகள் மற்றும் உள்ளூராட்சி அமைச்சு	2	1		3	1	1	8	
21	விஞ்ஞான மற்றும் தொழில்நுட்ப அமைச்சு			1				1	
		10	21	38	70	38	32	1	210

நிறக் குறியீடுகளின் வகைப்படுத்தல்	
2026 ஆம் வருடத்தில் இரண்டாவது காலாண்டு வரையிலான வேலை நிறைவு செய்யப்பட்டுள்ளவை	
மிகவும் வெற்றிகரமாக செயற்படுத்தப்படுகின்றவை	
நன்றாக செயற்படுத்தப்படுகின்றவை	
தலையீடுகளின் மூலம் எதிர்பார்க்கப்படுகின்ற முன்னேற்றத்தை அடைந்து கொள்ளக்கூடியவை	
விசேட அவதானம் செலுத்தப்பட வேண்டியவை	
பிரச்சினைக்குரியவை (பல கால நீடிப்புக்கள், மிகை செலவீனங்கள், பல சிக்கல்கள்)	
வெளிநாட்டு கடன் நிதியுதவி தற்காலிகமாக நிறுத்தப்பட்டுள்ளவை	



Progress of Mega Scale Development Projects

Second Quarter – Year 2026

With the objective of achieving the expected results of the public investments within the stipulated timeframe, the Department of Project Management and Monitoring submits a quarterly monitoring report to the Cabinet of Ministers to support to make appropriate strategic and policy decisions related to mega scale development projects. This report includes of observations and recommendations derived from the review of the cumulative progress of these development projects up to end of the second quarter of 2026, based on the data and information reported by each line ministry on performance of their respective development projects.

Department of Project Management and Monitoring
Ministry of Finance, Planning and Economic Development



Introduction

As of the end of the second quarter of 2026, a total of 210 development projects, each with an estimated cost exceeding Rs. 1,000 million, were considered in this progress review. This includes 11 mega - scale development projects newly added during the second quarter of 2026. This portfolio of mega - scale projects comprise 26 foreign grant-funded projects, 66 foreign loan-funded projects, and 118 projects financed through local funds. Of the 47 projects that were scheduled for completion before the end of the second quarter of 2026, only 10 projects had been completed by the end of the quarter. Among the 200 ongoing projects, 83 projects are scheduled for completion in 2026, while 60 projects are expected to be completed in 2027 and 23 projects in 2028. The remaining 34 projects are expected to be completed thereafter.

The total estimated cost of the project portfolio under review is Rs. 3.7 trillion, with an additional Rs. 1.8 trillion is required to complete the remaining works in coming years.

Financial Utilization by the end of the Second Quarter of 2026

By the end of the second quarter of 2026, actual expenditure from the total allocation of Rs. 632.4 billion amounted to Rs. 96.8 billion, which is a progress of 15.3% of the total annual allocation. This indicates financial progress at 39.3% against the second quarter target. Although there was no delay in the release of funds from the General Treasury, financial utilization remains low due to project activities not being implemented as expected, and bills on hand have been reported to be Rs. 12.5 billion by the end of the second quarter of 2026.

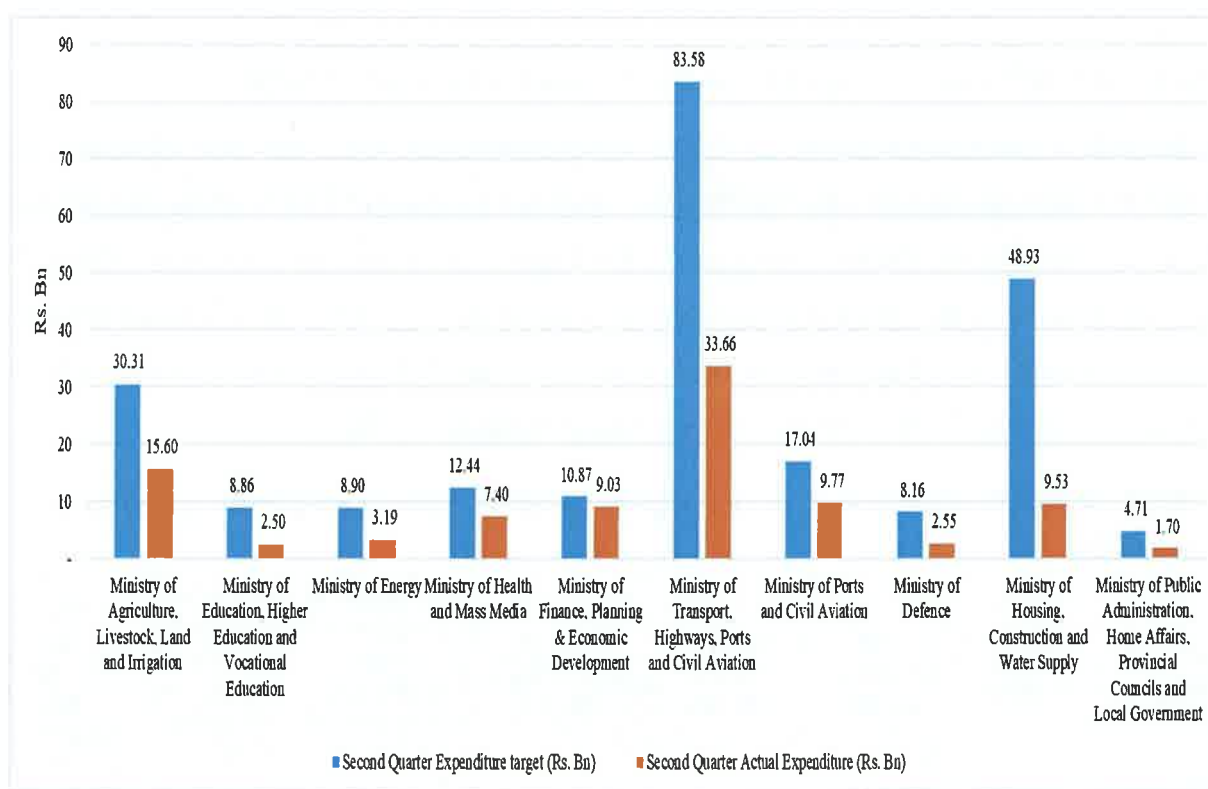
Table 01 : Classification of mega scale projects based on financing and their progress as of 30.06.2026

Founding Source	No of Projects	2026 Allocation (Rs. Bn)	Financial Target (Rs. Bn)	Actual Expenditure (Rs. Bn)	Financial Progress - As a percentage of financial target (%)	Financial Progress - As a percentage of the total allocation (%)	Bills in Hand (Rs. Bn)
Domestic Fund	116	220.99	81.67	38.89	47.61	17.59	5.96
Local Loans	2	2.43	1.40	0.27	19.18	11.05	0.10
Foreign Loans	66	377.19	151.48	55.13	36.39	14.62	4.72
Foreign Grants	26	31.80	11.67	2.51	21.54	7.90	1.73
Total	210	632.41	246.21	96.80	39.31	15.30	12.51

Among the budget allocated for mega-scale projects, a high utilization can be observed in projects implemented through local funds. Furthermore, the budget allocated for the 83 projects planned to be completed by the end of 2026 is Rs. 218.2 million and the expenditure incurred for the implementation of those projects so far is Rs. 41.3 million. Accordingly, it is observed that only 18.9% of the budget allocation has been utilized. This utilization is a progress of 41.9% of the financial target of Rs. 98.5 million for the second quarter.

Chart 01 illustrates the financial target and its utilization for key line ministries at end of the second quarter 2026. Accordingly, it has been observed that, the large-scale projects show underutilization of funds due to delays in the procurement process, poor performance of contractors, changes in project scope or design etc.

Chart 01 : Financial target and expenditure in the second quarter of 2026 - Distribution to ministries with high allocations based on priority



Physical Progress by the end of the Second Quarter of 2026

Out of 47 projects scheduled to be completed by the end the second quarter of 2026, 10 projects have been completed, and the relevant Ministries should take the necessary steps to complete the remaining projects expeditiously. Furthermore, it is observed that among the

remaining projects, there are 19 projects that have achieved more than 90% physical progress and steps should be taken to expedite them by giving priority to those projects. At present, all projects except one project for which foreign loan funds were suspended have been restarted. It is also observed that there are 20 projects that have not achieved any physical progress during the quarter under review.

Table 02 : Classification of projects based on level of physical progress

Level of progress (%)	Completed	99-90	89-80	79-70	69-60	59-50	49-40	Less than 40
Number of projects	10	39	28	21	22	12	16	62

As of the end of the second quarter of 2026, there are 39 ongoing projects that have achieved cumulative physical progress of over 90%. Among these, 12 projects are more than 10 years old, having commenced prior to 2016. The original project duration for these projects was in the range of 3 - 6 years.

Table 03 : Started year of the projects that have achieved more than 90% cumulative physical progress

Period of Project Started	2010 -2016	2017-2021	2022-2025	Total
Number of projects	12	20	07	39

Therefore, the Secretaries of Line Ministries and the project implementing authorities should take necessary steps to complete these projects, without further delay, and to ensure that the expected benefits are delivered from these projects to the public as soon as possible. This will create financial space for new public investments in accordance with the government's policies.

These development projects have been categorized using a color-coded system based on various criteria, including cumulative physical progress, project time management, risk/problem identification and the remedial actions taken. A detailed breakdown of the progress of large scale development projects under each line ministry, as of the end of the second quarter of 2026, is provided in Annex A, with a summary presented in Table No. 04.

Table 04 : Classification of projects based on the category of progress

Category of progress	Colour Code	No. of projects
Work completed as at end of the second quarter 2026		10
Being implemented successfully		21
Being implemented properly		37
Expected results could be achieved through interventions		70
Need special attention		39
Critical projects (Several Time Extension / Cost Overrun / Many Issues)		32
Foreign funds are temporary suspended		01
Total		210

According to above Table, it has been observed that, there is a significant delay in generating the expected output and benefits of 32 critical projects. This has been due to the change in the scope of the project and the failure to complete the project within the agreed time frame.

During this year, it was observed that 35 projects were being implemented without obtaining formal extensions of time even after the approved project period had expired, while another 121 projects were being implemented with formal extensions of time. 54 projects are being implemented within the agreed time frame. It is observed that the inability to complete the project within the agreed time frame has resulted in the total estimated cost of the project increasing and the scope changing over time, which ultimately has an adverse effect on the overall cost effectiveness of the project and delays in providing timely benefits to the public.

However, it is emphasized that there is a need to complete the work of these projects, which were initiated many years ago, expeditiously and deliver the expected benefits to the people in order to provide financial space for new public investments.

Factors contributing to the slow progress of projects and solutions

Although many external issues such as difficulties in releasing funds and suspension of foreign loans that negatively affected the performance of mega-scale development projects in the past period have now been alleviated, overall project performance has not shown

significant improvement, and a large number of projects are being implemented with extension of time.

Information on the main reasons that have contributed to the failure to achieve the expected progress of those projects, apart from Short-term restrictions on fuel supply and its price increase, and the difficulties in supplying construction materials (bitumen), is given in Table 05.

Table 05 : Factors that have contributed to the slow progress of the projects

#	Issue	Number of projects
01	Poor performance of contractors	28
02	Delays in third-party approval	20
03	Delays related to procurement process	22
04	Delays in land acquisition	06
05	Insufficient PMU staff and delay in receiving technical staff	12
06	Changes of scope	11
07	Disbursement suspended / Price escalation of construction / Other materials etc.	08
08	Climate and weather changes	06
09	Poor performance of consultant	03

Since this Department is responsible for project monitoring by identifying timely issues and difficulties in project management and creating an environment for smooth functioning, various mechanisms have been put in place for this purpose. Accordingly, the Integrated Quarterly Review Meetings (IQPRMs) held by the Department of Project Management and Monitoring in the relevant ministries with the participation of officers from other departments of the Treasury will provide an opportunity to resolve unresolved issues in the projects.

Issues that could not be resolved through IQPRM meetings have been presented to the Public Investment Monitoring and Evaluation Committee (PIMEC). Accordingly, since the Public Investment Monitoring and Evaluation Committee continuously facilitates the resolving project issues, the authorities implementing the projects should refer unresolved issues in the projects to the Committee for the purpose of obtaining appropriate solutions.

Furthermore, weakness were previously identified in the implementation of project exit strategies as the final stage in project implementation. Although project implementation generates outputs, a greater role beyond that has been entrusted to the institutions implementing the projects. Ministries should take steps to effectively utilize the outputs generated in this way and ensure their sustainability.

Even though many projects are successfully completed, the failure to properly implement exit strategies previously in some projects created issues regarding the expected outcomes and sustainability of projects. In particular, issues such as the failure to take steps for operations and functioning, the failure to identify or recruit required technical staff, the failure to secure the agreement of appropriate institutions for the transfer of assets generated by the project, and the underutilization or abandonment of such assets can be observed. Secretaries to the Ministries and Project Directors bear a significant responsibility in addressing this situation. To this end in future, it is essential that Secretaries to the Ministries formulate appropriate strategies, taking into consideration the facts outlined in Annex (B) of the progress report.

Furthermore, in formulating the strategies, the provisions of circulars, instructions, and guidelines already issued by the relevant state institutions regarding project completion, asset transfer, operations and maintenance, and the sustainability of project benefits must also be followed.

Accordingly, the following recommendations are proposed to streamline project management and take necessary steps to ensure the timely delivery of the benefits of capital investment to the public and its sustainability.

Recommendations

1. Optimal utilization of allocated funds.

According to this report, by the end of the second quarter of 2026, only 15.3% of the total allocation has been utilized. This is a progress of 39.3% from the second quarter target. Therefore, the Secretaries to the Ministries should ensure that the necessary measures are taken to cover the targeted tasks that could not be completed in the second quarter so that the allocated provisions can be utilized to the maximum extent by the end of the year 2026.

2. Expeditionous completion of projects that were planned to be completed in the second quarter of 2026 but could not be completed as scheduled

Out of the 47 projects scheduled to be completed by the end of the second quarter of 2026, 10 projects have been completed, and the relevant ministries should take necessary steps to complete the remaining projects. Furthermore, it is observed that among the remaining projects, there are 19 projects that have achieved more than 90% physical progress, and more attention should be paid to completion.

3. Identifying strategies to complete and handover the project, and to ensure its sustainability

Secretaries to the Ministries must formulate strategies for project completion covering the finalization, handover, and assurance of sustainability, taking into account the following facts in Annex (B) in order to derive maximum benefit from the intended capacity of assets generated through projects. Accordingly, this department will issue a circular in this regard to further streamline these activities.

Colour Code Classification

	Work completed as at end of the second quarter 2026
	Being implemented successfully
	Being implemented properly
	Expected results could be achieved through interventions
	Need special attention
	Critical (Several Time Extension / Cost Overrun / Many Issues)
	Foreign funds are temporarily suspended

Summary of Ministry-wise Project Progress									
#	Name of the Ministry								Total
1	Ministry of Agriculture, Livestock, Land and Irrigation		1	4	3	2	3		13
2	Ministry of Fisheries, Aquatic and Ocean Resources				1				1
3	Ministry of Plantation and Community Infrastructure						1		1
4	Ministry of Environment			2					2
5	Ministry of Youth Affairs & Sports						1		1
6	Ministry of Education, Higher Education and Vocational Education		1	5	4	1	2		13
7	Ministry of Energy	2	2		3		3		10
8	Ministry of Health and Mass Media	2	2	16	11	1	3	1	36
9	Ministry of Finance, Planning & Economic Development		9		3	1			13
10	National Audit Office			1					1
11	Ministry of Transport, Highways & Urban Development		1	3	11	10	4		29
12	Ministry of Ports and Civil Aviation	1	3	2			6		12
13	Ministry of Justice and National Integration	2	1		4				7
14	Ministry of Defence				3		3		6
15	Ministry of Public Security and Parliamentary Affairs					3			3
16	Ministry of Digital Economy					1			1
17	Ministry of Housing, Construction and Water Supply	1		4	21	18	2		46
18	Ministry Rural Development, Social Security and Community Empowerment				2				2
19	Ministry of Buddhasasana, Religious and Cultural Affairs				1		3		4
20	Ministry of Public Administration, Provincial Councils and Local Government	2	1		3	1	1		8
21	Ministry of Science and Technology			1					1
	Total	10	21	38	70	38	32	1	210

Colour Code Classification	
Work completed as at end of the second quarter 2026	
Being implemented successfully	
Being implemented properly	
Expected results could be achieved through interventions	
Need special attention	
Critical (Several Time Extension / Cost Overrun / Many Issues)	
Foreign funds are temporarily suspended	

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15	Ministry of Public Security and Parliamentary Affairs	x
16	Ministry of Digital Economy	x
17	Ministry of Housing, Construction and Water Supply	x-xiii
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Status of Mega Scale Development Projects as at 30th June 2026

Annexure A

#	Name of the Project	Commence ment Date (Year / Month)	Original Completion Date (Year / Month)	New Completion Date (Year / Month)	Main Source of financing	Final TEC (Rs. Mn)	Allocation for 2026 (Rs. Mn)	2026 Actual Expenditure (Rs. Mn)	Cumulative Expenditure (Rs. Mn)	Bills in hand (Rs. Mn)	Cumulative physical Target-%	Cumulative Physical Progress -%	Progress During the quarter (%)	Time Extention (Months)	Remaining Period (Months)	Colour Code
Ministry of Agriculture, Livestock, Land and Irrigation																
1	Mahaweli Water Security Investment Program Phase I - (Stage - II)	2025/06	2031/12	-	ADB	160,950.00	29,000.00	6,146.90	6,146.90	2,139.43	11.50	6.70	1.12	-	66	Dark Green
2	Lower Malwathu Oya Multisector Development Project	2019/01	2024/12	2030/12	GoSL	47,180.00	5,000.00	142.00	2,347.50	-	20.00	11.98	0.72	72	54	Light Green
3	Down stream Development of Yan Oya Reservoir area	2017/01	2020/12	2026/06	GoSL	26,379.00	1,000.00	743.40	22,280.72	54.21	100.00	99.50	0.24	72	0	Light Green
4	Construction of the Canal from Eruwewa to Mahakanadarawa Reservoir	2024/01	2026/12	-	GoSL	2,000.00	500.00	43.00	819.11	-	94.50	92.32	2.06	-	6	Light Green
5	Integrated Rurban Development and Climate Resilience Project (IRDCRP)	2025/09	2030/06	-	World Bank	35,430.00	1,500.00	49.90	64.22	-	22.00	20.00	0.00	-	48	Light Green
6	Uma Oya Down Stream Development Project (Construction of Alikotara storage Reservoir & Kudaoya storage Reservoir)	2013/09	2019/12	2026/12	GoSL	22,017.00	2,175.00	805.50	19,287.36	-	97.60	94.15	1.43	84	6	Yellow
7	Integrated Watershed and Water Resources Management Project	2021/05	2025/10	2027/10	World Bank	20,308.70	5,100.00	709.60	9,171.73	4.00	86.81	85.01	1.72	24	16	Yellow
8	Strengthening Climate Resilience of Subsistence Farmers and Agricultural Plantation Communities of Knuckles mountain in range	2023/08	2029/01	-	GCF	15,672.00	3,250.00	434.10	1,094.92	20.00	43.30	30.65	6.94	-	31	Yellow
9	Ella Wewa Reservoir	2021/01	2023/12	2026/12	GoSL	2,950.00	1,000.00	149.10	950.11	-	68.50	61.14	6.18	36	6	Amber
10	Smallholder Agribusiness Resilience Project (SARP)	2021/06	2027/06	-	IFAD	14,760.00	9,316.00	461.80	2,475.85	-	60.53	43.50	6.00	-	12	Amber
11	Climate Resilience Multi-Phase Programmatic Approach Project (CResMPA)	2021/10	2026/12	-	World Bank	15,567.00	9,150.00	5,315.00	10,895.80	200.00	77.35	76.05	6.05	-	6	Red
12	Rugam Kithul Reservoir Project (Mundeniaru River basin Development Project)	2015/01	2025/12	2032/12	GoSL	24,141.00	50.00	1.00	387.63	-	3.60	2.46	0.04	84	78	Red
13	Smallholder Agribusiness Partnerships Programme (SAPP)	2017/06	2023/06	2026/09	IFAD	28,477.00	1,670.00	602.50	21,438.49	20.50	98.00	90.10	0.90	39	3	Red
Ministry of Fisheries, Aquatic and Ocean Resources																
14	Develop Gandaia Fishery Harbour	2020/12	2023/12	2026/12	GoSL	11,354.00	1,366.00	388.98	9,545.18	82.22	89.00	82.74	1.87	36	6	Yellow

#	Name of the Project	Commence ment Date (Year / Month)	Original Completion Date (Year / Month)	New Completion Date (Year / Month)	Main Source of financing	Final TEC (Rs. Mn)	Allocation for 2026 (Rs. Mn)	2026 Actual Expenditure (Rs. Mn)	Cumulative Expenditure (Rs. Mn)	Bills in hand (Rs. Mn)	Cumulative physical Target-%	Cumulative Physical Progress -%	Progress During the quarter (%)	Time Extention (Months)	Remaining Period (Months)	Colour Code
Ministry of Plantation and Community Infrastructure																
15	Indian Funded 10000 Housing Programme	2023/11	2027/11	-	India	32,640.00	4,290.00	356.60	3,079.63	13.05	45.00	10.32	0.52	-	17	Red
Ministry of Envlorenment																
16	Integrated Managementand Environmentally Sound Disposal of POPs Pesticides in the Agriculture Sector and Mercury and Waste in the Healthcare Sector in SriLanka	2024/02	2029/01	-	UNDP	1,512.00	110.00	3.70	11.85	0.56	27.00	25.00	3.00	-	31	Light Green
17	Regional Project on Strengthening Resilience of Vulnerable Communities in Sri Lanka and India to Increased Impacts of Climate Change (ADAPT4R)	2024/10	2029/10	-	WFP	2,044.70	118.00	29.06	75.45	11.04	19.00	14.20	4.20	-	40	Light Green
Ministry of Sports & Youth Affairs																
18	Development of Sports Infrastructure Facilities- Construction of Provincial and District Sports Complexes	2011/01	2017/12	2024/12	GoSL	9,080.40	375.00	93.51	8,043.97	-	100.00	95.40	0.40	-	-18	Red
Ministry of Education, Higher Education and Vocational Education																
19	Nipunatha Sisu Diriya Programme	2026/01	2026/12	-	GoSL	1,250.00	1,250.00	483.71	483.71	-	80.00	79.39	69.14	-	6	Dark Green
20	Building Complex for the Faculty of Healthcare Sciences, Eastern University, Sri Lanka Project	2016/03	2020/12	2026/12	Kuwait Fund	9,274.00	2,016.00	671.84	7,149.85	295.00	90.00	88.00	5.00	72	6	Light Green
21	Establishment of ICT Hubs for Secondary Education	2019/01	2023/10	2027/05	Korea	5,706.00	575.00	-	-	-	12.00	5.25	0.00	43	11	Light Green
22	Vocational Training in Sri Lanka - Phase II	2023/06	2026/11	-	GTZ	2,632.00	310.00	-	1,679.74	-	95.00	85.00	7.00	-	6	Light Green
23	TVET Career Platform Project	2022/12	2026/12	-	Korea	1,760.16	720.00	249.14	2,082.94	-	95.00	93.00	18.00	-	6	Light Green
24	General Education Modernisation Project (Additional Financing)	2026/01	2027/12	-	World Bank	16,030.00	1,885.00	25.90	25.90	-	5.00	0.00	0.00	-	18	Light Green
25	Completion and Mainteance of Twelve storied building complex for the Faculty of Medicine (Uni of Ruhuna)	2017/11	2021/09	2026/12	GoSL	3,195.00	1,005.00	64.01	1,725.25	80.00	91.00	80.00	3.50	63	6	Yellow
26	Establishment of a professorial unit at Karapitiya hospital (Uni. of Ruhuna)	2019/06	2022/06	2026/04	GoSL	2,808.00	935.00	76.53	2,020.94	60.00	100.00	99.50	1.50	46	-2	Yellow

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27	Wayamba University Township Development Project	2017/10	2020/12	2027/09	Saudi Fund	9,196.20	1,224.00	22.11	6,584.43	84.74	88.93	84.36	4.36	81	15	Yellow
28	Establishment of Faculty of Medicine at Sabaragamuwa University of Sri Lanka	2018/01	2023/10	2026/12	Saudi Fund	13,964.28	6,421.00	269.43	9,246.80	12.50	96.50	96.50	1.50	38	6	Yellow
29	Establishment of National College of Education for Technology Stream (Kuliyaipitiya)	2018/01	2023/12	2026/12	Korea	6,120.57	768.00	317.85	5,541.38	300.03	95.00	90.00	0.00	36	6	Amber
30	Establishment of State Medical Faculty, Moratuwa University	2021/01	2025/12	2027/12	Kuwait Fund	5,985.00	300.00	-	-	-	7.00	1.00	0.00	24	18	Red
31	Technological Education Development Project	2018/01	2022/09	2026/09	OFID	10,924.00	5,260.00	322.84	5,743.48	83.00	92.00	86.00	0.00	48	3	Red
Ministry of Energy																
32	Providing Rooftop Solar Power Facility Installation for Government Building low - Income Households, Religious Place and RO Plants (GOSL/India)	2024/01	2024/12	-	India	5,840.00	-	-	5,519.80	-	100.00	100.00	-	-	-	Blue
33	Installation of Battery Energy Storage System at Hambantota Grid Substation	2024/01	2025/12	-	Korea	3,855.00	142.80	71.40	3,498.60	-	100.00	100.00	1.50	-	-	Blue
34	Construction of New Anuradhapura- Habarana 220kV Transmission Line	2024/11	2026/11	-	Off Budget	2,310.00	1,270.00	270.00	790.00	-	85.00	82.00	11.00	-	5	Dark Green
35	Kerawalapitiya -Port 2nd Transmission line Project	2025/09	2028/12	-	AIIB	14,985.00	5,400.00	1,200.00	1,200.00	-	5.00	4.00	2.00	-	30	Dark Green
36	National Transmission & Distribution Network Development Project	2017/05	2022/09	2028/06	JICA	37,284.00	5,500.00	807.85	41,294.95	225.00	80.00	75.66	0.66	69	24	Yellow
37	Construction of Hybrid Renewable Energy System small Islands - Delft, Analtivu, Nainativu, Sri Lanka (India)	2024/01	2025/03	2027/01	India	3,930.00	-	-	1,738.92	-	75.00	72.00	5.00	22	7	Yellow
38	Development of 24 Nos. Storage Tanks in Trincomalee	2025/02	2028/02	-	Off Budget	7,375.00	3,500.00	216.42	676.59	1.27	37.00	30.00	0.70	-	20	Yellow
39	Development & Upgrading of Aviation Refuelling Terminal & the Existing Fuel Hydrant System and Installation of a Fuel Hydrant System at new Apron-E at BIA	2018/01	2020/07	2024/11	Off Budget	7,970.69	-	-	7,207.01	-	100.00	95.50	0.00	52	-19	Red
40	Electricity Supply Reliability Improvement Project (Package 4 & 5)	2016/12	2021/07	2025/12	ADB	8,864.57	1,000.00	484.30	9,592.12	-	100.00	96.50	2.50	53	-6	Red
41	Construction of Moragolla Hydro Power Plant	2014/07	2019/12	2025/12	ADB	19,288.00	5,990.81	139.05	28,973.49	-	100.00	91.90	0.10	72	-6	Red

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Ministry of Health and Mass Media																
42	Upgrading Health facilities of selected hospitals	2019/09	2021/09	2026/12	China	15,292.00	1,250.00	179.34	13,994.24	-	100.00	100.00	-	63	-	Blue
43	Programme to improve Non-Communicable Disease Treatment Facilities at the Sri Jayawardhanapura General Hospital	2024/01	2025/12	-	Gov. of Japan	1,265.00	-	-	267.54	-	100.00	100.00	5.00	-	-	Blue
44	Project for the Improvement of Infectious Waste Management	2024/01	2026/07	-	JICA	1,519.80	70.00	-	809.00	-	99.00	98.00	1.00	-	4	Dark Green
45	Construction of Surgical Wards and Operation Theatre Complex-DGH Monaragala	2025/9	2027/12	2027/12	GoSL	2,961.70	500.00	27.29	1,434.87	-	65.00	65.00	5.00	-	21	Dark Green
46	Health System Enhancement Project	2018/10	2023 /10	2027/05	ADB	35,346.00	10,435.00	2,502.85	30,862.06	-	90.00	87.21	0.16	43	14	Light Green
47	Health & Medical Service Improvement Project	2018/10	2023/10	2029/12	JICA	21,916.34	4,500.00	118.11	589.00	-	16.00	12.00	2.00	66	37	Light Green
48	Global Funds to Fight against Tuberculosis	2025/01	2027/12	-	Global Fund	878.00	138.00	10.11	96.31	-	39.00	34.00	4.00	-	21	Light Green
49	Construction of Ministry Building	2016/11	2019/12	2027/12	GoSL	14,548.70	3,000.00	-	6,764.17	-	87.00	83.50	0.50	96	21	Light Green
50	Construction of Heart Centre at Lady Ridgeway Hospital	2018/01	2022/7	2026/12	GoSL	6,218.64	200.00	113.48	2,372.73	-	93.00	91.00	2.00	53	9	Light Green
51	Construction of Cardiac Care Complex - TH Rathnepura	2025/1	2026/12	2028/12	GoSL	3,543.76	500.00	53.97	486.29	-	36.00	32.50	0.50	24	33	Light Green
52	Construction of 5 Storied Building, BH Kalawana	2025/01	2025/12	2026/12	GoSL	1,092.00	300.00	206.62	491.87	-	75.00	75.00	20.00	12	9	Light Green
53	Digitalization of Terrestrial Television Broadcasting Project	2021/12	2028/12	-	JICA	31,000.00	1,250.00	423.55	1,021.84	133.88	25.00	23.35	5.85	-	33	Light Green
54	Construction of ETU Building - DGH Trincomalee - Stage II	2026/01	2027/12	-	GoSL	1,074.76	200.00	-	-	-	50.00	40.20	0.20	-	21	Light Green
55	Construction of ETU Building - Kegalle - Stage II	2026/1	2029/12	-	GoSL	2,095.58	500.00	-	-	-	16.00	11.90	0.15	-	45	Light Green
56	Construction of ETU Building - DGH Ampara	2020/1	2022/1	2027/12	GoSL	1,589.32	250.00	22.20	888.20	-	60.00	55.20	0.20	71	21	Light Green
57	Construction of ETU Building - DGH Chilaw - Stage II	2026/01	2030/12	2030/12	GoSL	4,057.96	500.00	-	-	-	18.00	15.20	0.20	-	57	Light Green
58	Construction of New Medical Ward Complex-DGH Chilaw - Stage II	2026/1	2028/12	2028/12	GoSL	1,266.38	150.00	-	-	-	41.00	40.20	0.20	-	33	Light Green
59	Specialized Children Unit (2 wings 7& 14 storey) TH Karapitiya - Stage II	2025/11	2027/12	2027/12	GoSL	3,793.26	150.00	83.78	782.63	37.87	32.00	30.00	3.00	-	21	Light Green

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60	Strengthening Integrated Healthcare for Universal Health Coverage Programme (GOSL-ADB)	2026/1	2030/6	2030/06	GoSL	31,000.00	1,250.00	1.68	1.68	-	8.00	2.20	0.20	-	51	Light Green
61	Stabilization of Power Supply using Renewable Energy at four Hospitals	2024/07	2026/02	2026/06	JICA	2,460.00	1,000.00	215.06	1,275.06	-	100.00	96.70	1.00	2	-	Light Green
62	Health Information and Quality Improvement	2021/07	2024/06	2026/12	Global Fund	4,948.00	3,000.00	252.25	4,039.20	-	70.00	68.50	18.30	30	9	Yellow
63	Capacity Building of Biomedical Enmginneering Services	2023/01	2024/12	2026/12	Korea	1,440.00	1,000.00	239.31	852.37	-	75.00	75.00	7.00	24	9	Yellow
64	Health System Response Project	2023/01	2024/12	2026/06	AIIB	21,000.00	7,700.00	298.63	16,820.65	348.32	100.00	93.00	6.00	18	3	Yellow
65	Global Funds to Fight against AIDS	2025/01	2027/12	-	Global Fund	1,629.24	407.10	41.13	215.83	-	40.00	34.00	11.00	-	21	Yellow
66	Improvement of ETU Facilities of Hospitals under the Line Ministry - ETU Building at TH/ Jaffna	2014/01	2018/12	2027/12	GoSL	2,637.28	650.00	24.08	1,135.08	24.80	70.00	70.00	2.00	108	21	Yellow
67	Establishment of Surgical Medical Unit - TH Karapitiya	2016/08	2019/08	2028/12	GoSL	2,070.11	500.00	99.65	872.99	33.14	63.00	62.00	3.00	112	33	Yellow
68	Provision of High Quality Radiotherapy for Cancer Patients in Sri Lanka who required High Energy Radiation	2014/01	2021/12	2026/12	GoSL	10,215.00	2,500.00	1,759.72	6,845.49	-	87.00	85.00	5.00	60	9	Yellow
69	Construction of Acadamic and Administration building at nurses training school Anuradapura	2017/01	2023/03	2027/12	GoSL	1,007.29	100.00	24.05	489.34	-	84.00	80.00	3.00	97	21	Yellow
70	Establish Bone Marrow Transplant Unit at TH- Kandy	2017/11	2023/06	2027/12	GoSL	3,373.28	400.00	162.19	1,488.83	44.75	74.00	73.00	3.00	54	21	Yellow
71	Construction of a Ten-Storied Building at the PGH Badulla	2019/04	2021/4	2027/12	GoSL	6,998.21	1,000.00	53.77	2,274.69	53.77	55.00	46.00	1.00	80	21	Yellow
72	Construction of Cancer Hospital, NH/ Kandy, Stage II	2016/10	2019/12	2027/12	GoSL	3,861.80	420.00	84.85	1,857.67	66.56	72.00	65.00	1.00	96	21	Yellow
73	Primary Healthcare System Enhancing Project (PHSEP)	2025/01	2028/12	-	World Bank	52,709.57	8,500.00	409.70	678.37	-	26.00	11.00	4.00	-	33	Amber
74	Construction of National Stroke Centre at Base Hospital Mulleriyawa	2014/06	2018/03	2023/06	GoSL	1,111.86	300.00	-	509.83	8.16	100.00	22.00	0.00	63	-33	Red
75	Construction of Nursing Faculty and Hostel	2017/01	2021/02	2022/12	GoSL	7,171.80	150.00	-	2,551.83	-	100.00	16.80	0.00	22	-39	Red
76	Upgrading Nurses Training Schools - NTS/Kaluthra	2017/08	2019/11	2027/12	GoSL	714.20	50.00	-	187.00	-	43.00	43.00	1.00	57	21	Red
77	A Neonatal and Obstetrics Reference Centre for De Zoysa Maternity Hospital	2018/02	2023/10	-	UK	6,161.75	537.00	-	2,044.52	-	100.00	34.00	0.00	-	-29	Peach

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Ministry of Finance, Planning & Economic Development																
78	Social Protection Project (SPP)	2024/01	2027/09	-	World Bank	62,784.00	10,530.00	6,190.50	49,006.11	-	71.00	70.00	2.00	-	15	Dark Green
79	Trade National Single Window System Project (INSWSP)	2024/10	2027/12	-	GoSL	5,926.00	2,500.00	29.00	94.14	-	35.00	30.00	5.00	-	18	Dark Green
80	Promoting Autonomy, Literacy and Attractiveness through Market Alliance (PALAMA) Project in Sri Lanka - Phase 11	2024/01	2028/12	-	USA	10,400.00	1,439.00	52.00	4,533.80	-	47.00	46.00	1.00	-	30	Dark Green
81	Governance for Growth Programme	2021/07	2031/07	-	Australia	11,250.00	510.00	-	720.10	-	27.00	23.50	1.50	-	61	Dark Green
82	Financial Sector Safety Net Strengthening Project(FSSNP)WB	2024/04	2027/12	-	World Bank	45,566.42	3,182.00	41.00	39,201.40	-	85.00	84.00	9.25	-	18	Dark Green
83	Revenue Administration System for Excise Department	2024/10	2027/12	-	GoSL	3,000.00	300.00	1.20	63.90	-	11.00	9.00	1.00	-	18	Dark Green
84	Revenue Administration Management Information System (RAMIS)	2024/02	2027/01	-	GoSL	7,394.58	3,258.00	600.40	6,367.10	-	81.00	81.00	9.00	-	7	Dark Green
85	Upgraded Oracle Exadata System for the Sri Lanka Custom	2025/02	2032/02	-	GoSL	2,198.00	90.00	10.00	10.00	-	60.00	60.00	50.00	-	68	Dark Green
86	Enhancing Small and Medium-sized Enterprises Finance Project (SMELOC2)(Revolving fund)	2025/03	2030/12	-	GoSL	14,840.00	5,936.00	1,866.00	2,377.09	-	28.00	24.00	19.00	-	54	Dark Green
87	Food Security and Livelihood Recovery Emergency Assistance Project	2022/9	2023/08	2026/08	ADB	74,023.00	699.00	112.30	70,374.40	-	95.00	92.00	1.00	36	2	Yellow
88	Port City Development Project (Land Infrastructure Development)	2016/01	2019/02	2027/05	GoSL	10,508.00	1,376.00	83.72	9,610.60	65.68	96.01	95.39	0.20	99	11	Yellow
89	Bingiriya Economic Zone - Construction of Access Road	2018/1	2025/12	2026/12	GoSL	2,087.00	1,487.00	25.10	1,449.20	-	67.00	66.00	1.00	12	6	Yellow
90	Public Financial Management Strengthening Project-e Government procurement	2023/07	2026/11	-	EU	1,200.00	402.00	18.40	170.60	-	60.00	40.00	6.00	-	5	Amber
National Audit Office																
91	Public Financial Management Strengthening Project-Upgrade the Audit Management System	2023/07	2026/11	-	EU	1,050.00	371.00	22.80	164.08	-	60.77	53.13	6.13	-	5	Light Green
Ministry of Transport, Highways & Urban Development																
92	Construction of Sytem Interchange at Kadawatha and 500m road towards Merigama in Central Expressway Section 1	2025/10	2027/01	-	GoSL	10,257.00	6,950.00	2,264.54	3,264.22	-	52.38	37.12	9.48	-	7	Dark Green

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93	Inclusive Ccnnectivity and Development Project	2021/11	2026/10	2027/10	World Bank	57,318.00	13,390.00	3,826.84	30,918.76	132.86	77.40	74.50	3.50	12	16	Light Green
94	Development of Access Roads to Kandy Transport Center	2024/01	2025/09	-	GoSL	1,500.00	700.00	-	379.12	0.10	100.00	99.62	0.62	-	-9	Light Green
95	Signal System Install from Maho to Anuradhapura	2025/09	2026/09	-	India	4,440.00	2,000.00	-	750.00	1,350.00	75.00	60.00	30.00	-	3	Light Green
96	Central Expressway Project Section - 1	2020/09	2024/09	2028/09	China	176,785.00	64,150.00	2,881.99	135,728.20	34.24	50.91	50.52	5.95	48	27	Yellow
97	Central Expressway Project Section - 3	2016/01	2024/06	2029/06	GoSL	214,866.00	30,500.00	7,282.27	64,583.77	1,042.69	36.09	36.81	1.89	60	36	Yellow
98	Colombo District Road Development Project (OFID 2)	2013/12	2019/12	2026/08	OFID	23,110.00	1,715.00	442.82	22,494.95	126.91	98.20	96.84	2.47	80	2	Yellow
99	Second Integrated Road Investment Program (i Road)- II	2018/09	2027/03	-	ADB	152,168.94	16,020.00	2,957.15	124,527.21	27.32	82.60	79.60	1.00	-	9	Yellow
100	Construction of Kohuwala & Gatambe Flyovers	2021/08	2024/01	2028/05	Hungary	20,561.09	7,600.00	3,409.44	8,101.18	-	100.00	68.84	0.00	52	23	Yellow
101	Western Province National Highways (GOSL-OFID) {OFID3}	2017/10	2021/11	-	OFID	6,047.00	280.00	92.54	6,111.38	0.97	100.00	93.06	1.17	-	-55	Yellow
102	Road Network Development Project (GOSL-SFD) {Kurinchakerny Bridge - SFD2}	2013/06	2021/01	-	Saudi Fund	9,755.00	1,637.00	40.87	9,210.50	97.90	100.00	71.21	1.27	-	-65	Yellow
103	Colombo Suburban Railway Development Project-Railway Efficiency Improvement Project	2019/06	2024/12	2027/06	ADB	40,186.81	4,935.00	756.50	24,488.10	-	94.50	92.00	1.00	30	12	Yellow
104	Railway Development Project (Improvement of Maho to Onanthe Railway Line)	2019/11	2022/11	2026/06	India	16,794.00	4,000.00	2,032.00	14,746.00	310.00	100.00	99.90	0.90	43	0	Yellow
105	Construction of 2,000 Housing units under the Chinese Aic Programme for the Low income people	2022/01	2027/12	-	China	25,458.66	6,500.00	153.24	6,692.46	-	43.40	29.16	2.42	-	18	Yellow
106	Branding of ancient Cities & Tourism destinationsPhysical Development of Anuradhapura City as a Model City	2025/10	2027/03	-	GoSL	1,442.00	530.00	0.23	26.02	-	9.00	8.00	0.00	-	9	Yellow
107	Port Access Elivated Highway	2019/01	2025/06	2027/12	ADB	77,969.40	12,500.00	2,547.03	60,486.49	3.43	96.10	94.70	1.32	30	18	Amber
108	Rehabilitation of Peradeniya - Badulla Road from Badulla to Bibilla - (OFID) - Phase II	2022/12	2025/12	-	OFID	7,589.89	1,130.00	144.82	3,963.17	1.57	100.00	60.10	0.00	-	-6	Amber
109	Road Network Development Project (OFID-01)	2013/06	2019/12	2025/02	OFID	7,035.37	440.00	14.49	5,989.20	14.58	100.00	86.67	1.00	62	-16	Amber
110	Rehabilitation of the A017 Corridor project (Rakwana - Suriyakanda)	2021/04	2023/12	2024/12	OFID	7,600.00	2,860.00	564.22	6,619.54	119.67	100.00	90.17	5.59	12	-18	Amber

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111	Kandy Multimodal Transport Terminal Development Project	2021/04	2025/05	2027/08	World Bank	32,833.50	10,780.00	1,289.66	10,498.22	89.51	69.08	43.41	6.21	27	14	Amber
112	Keviliyamadu - Mangalagama - Mahaoyan road Rehabilitation Project - BCRIP	2024/01	2025/01	-	Saudi Fund	8,361.00	610.00	55.89	2,846.73	-	100.00	86.74	0.00	-	-17	Amber
113	Colombo Suburban Railway Development Project-Transport Project Preparatory Facility	2017/01	2023/12	2025/12	GoSL	11,255.00	840.00	9.50	5,717.00	2.02	100.00	80.00	3.00	24	-6	Amber
114	Development of Strategic Cities (Anuradhapura) - AIUDP)	2022/02	2023/11	2026/06	GoSL	2,144.99	700.00	468.01	1,535.01	-	100.00	75.00	4.00	31	0	Amber
115	Oliyamulla Storm Water Drainage and Environment Improvement Project	2018/03	2021/12	2027/12	GoSL	3,970.00	320.00	117.51	2,544.40	-	80.19	79.10	2.20	72	18	Amber
116	Kolonnawa Storm Water Drainage and Environment Improvement Project	2018/07	2022/12	2027/12	GoSL	10,630.00	1,310.00	110.02	1,733.38	0.11	40.60	32.00	22.00	60	18	Amber
117	Urban Regeneration Programme	2012/04	2019/12	2028/12	GoSL	84,500.00	4,000.00	-	71,675.16	-	86.00	85.10	0.23	108	30	Red
118	Support to Colombo Urban Regeneration Project	2020/10	2025/06	2027/12	AIIB	54,090.69	11,000.00	2,144.28	30,688.94	153.87	72.36	65.03	1.97	30	18	Red
119	Metro Colombo Solid Waste Management Project	2017/01	2020/12	2025/12	GoSL	33,237.76	2,500.00	25.81	26,057.12	-	100.00	99.00	0.03	60	-6	Red
120	Reconstruction of Jaffna Town Hall	2019/07	2023/05	2026/05	GoSL	2,452.70	220.00	24.93	2,214.34	-	100.00	87.00	3.00	36	-1	Red
Ministry of Ports and Civil Aviation																
121	Construction of the Import Cargo Terminal Building at BIA - Stage -I	2021/01	2023/01	2024/02	Off Budget	4,600.00	1,289.00	-	3,293.00	-	100.00	100.00	0.18	13	-	Blue
122	Package 1 - Terminal Expansion BIA	2026/01	2027/03	-	Off Budget	6,000.00	5,200.00	-	-	-	10.20	8.50	2.30	-	9	Dark Green
123	Airport Facility Complex-Colombo International Airport, Ratmalana	2026/01	2027/06	-	Off Budget	3,200.00	2,200.00	318.00	318.00	-	14.00	11.00	2.00	-	12	Dark Green
124	Departure expansion Project - Phase 1 at BIA	2026/05	2028/01	-	Off Budget	1,700.00	1.00	-	-	-	1.00	1.00	1.00	-	19	Dark Green
125	Higurakgoda International Airport Development Project	2024/01	2024/12	2026/12	GoSL	3,507.00	1,482.00	282.90	2,307.70	-	88.00	86.00	3.00	24	6	Light Green
126	Detail Design for extension of Western Breakwater for West Container Terminal II, Colombo Port	2025/04	2027/04	-	ADB	1,830.00	900.00	87.77	178.27	-	50.00	40.00	15.00	-	10	Light Green
127	East Container Terminal (ECT) - Civil Works - Phase II	2022/01	2025/01	2026/07	Off Budget	72,577.23	25,328.00	8,919.00	58,137.00	2,132.00	90.70	81.79	2.79	30	1	Red
128	Passenger Terminal Building & Associated Works - BIA Project	2020/12	2023/12	-	JICA	105,570.00	10,792.00	-	37,309.29	-	100.00	5.44	0.00	-	-30	Red

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129	Detailed Design and Post Design Consultancy Services - BIA Project	2014/03	2016/12	2024/12	JICA	8,619.00	3,783.00	168.00	5,005.00	10.00	100.00	33.33	0.00	96	-18	Red
130	Supply, Installation and Commissioning of Secondary Surveillance Radar at Pidurutalagala	2023/03	2024/03	2024/09	Off Budget	1,710.00	385.00	-	478.00	-	100.00	63.50	0.50	6	-21	Red
131	ECT - Equipment	2021/12	2024/12	2025/6	Off Budget	113,681.99	6,400.00	-	76,290.00	1,642.00	100.00	98.80	0.30	6	-12	Red
132	ECT - Terminal Management System	2021/11	2024/04	2026/06	Off Budget	6,594.00	3,990.00	-	3,247.00	-	100.00	62.00	1.00	26	0	Red
Ministry of Justice and National Integration																
133	Comprehensive refurbishment Project of Sri Lanka Superior Courts Complex	2023/04	2025/10	2026/01	China	11,040.00	252.00	1.00	19.10	-	100.00	100.00	-	2	-	Blue
134	Construction work of the Court Complex at Galle	2020/09	2022/03	2026/12	GoSL	1,686.00	300.00	145.00	1,409.80	-	99.00	99.00	2.50	57	-	Blue
135	Ministry of Justice Complex	2025/01	2028/12	-	GoSL	9,461.00	1,500.00	0.04	704.04	-	10.00	6.00	1.20	-	30	Dark Green
136	Construction of Pallekelle Prison Complex	2007/01	2011/12	2028/12	GoSL	4,363.60	540.00	66.50	2,798.30	-	81.00	79.00	0.50	203	30	Yellow
137	Magistrate Court Complex (Colombo)	2021/01	2023/01	2026/12	GoSL	8,864.00	3,000.00	223.00	5,887.50	-	88.00	81.40	2.40	47	6	Yellow
138	The Support to Justice Sector Project	2022/01	2025/12	2026/12	EU	6,935.00	11.00	4.20	78.48	-	86.00	82.00	2.00	12	6	Yellow
139	Obtaining approval for the updated estimate for the renovation works of the High Court Complex located in Hulftsdorp	2019/10	2022/01	2026/12	GoSL	2,205.00	300.00	3.00	1,208.00	-	80.00	75.50	0.70	59	6	Yellow
Ministry of Defence																
140	Construction of Quay at Dockyard Trincomalee - SL Navy	2019/01	2022/12	2026/12	GoSL	7,582.24	1,000.00	100.82	5,004.48	-	78.50	75.50	0.60	48	6	Yellow
141	Reduction of Landslide Vulnerability by Mitigation Measures	2019/01	2023/12	2027/06	GoSL	21,378.25	7,282.00	1,511.60	13,287.78	-	71.81	68.51	4.53	42	12	Yellow
142	Doppler Weather Radar System	2019/01	2022/12	2028/07	JICA	4,491.45	3,747.00	40.78	2,477.81	35.90	66.00	65.00	7.00	67	25	Yellow
143	Defence Head Quarters Complex - Phase 01	2011/02	2016/10	2026/12	GoSL	65,450.69	4,100.00	737.38	59,785.97	6.37	99.58	99.52	0.07	123	6	Red
144	Army Hospital Project - Stage 3	2017/01	2022/12	-	GoSL	4,004.04	200.00	6.90	1,715.30	1.99	100.00	20.47	0.01	-	-42	Red
145	Resettlement of Displaced People Due to Landslide Threats and Landslide	2017/01	2021/12	-	GoSL	21,050.00	3,000.00	149.84	6,576.67	-	100.00	64.10	0.74	-	-54	Red

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Ministry of Public Security and Parliamentary Affairs																
146	Development of Police Academy	2015/01	2020/12	2027/12	GoSL	1,185.13	100.00	4.60	565.80	-	90.70	86.70	0.00	84	18	Amber
147	Construction of married Quarters at JPO's Kumaranathnam Mw Colombo 02	2017/01	2019/12	2026/12	GoSL	1,213.77	24.55	24.55	751.67	-	90.00	90.00	2.00	84	6	Amber
148	Construction of city traffic building at 315 Mihindu Mawatha Colombo - 12	2002/01	2008/12	2027/12	GoSL	1,076.57	90.00	-	232.05	-	80.00	80.00	1.50	-	18	Amber
Ministry of Digital Economy																
149	Sri Lanka-Unique Digital Identity Framework (SLUDI)	2021/11	2023/12	2028/12	GoSL	14,000.00	2,110.00	-	92.00	-	35.00	30.00	1.50	60	30	Amber
Ministry of Housing, Construction and Water Supply																
150	Water Supply and Sanitation Improvement Project - Phase I	2015/12	2020/12	2026/07	World Bank	35,450.00	950.00	449.56	52,680.60	-	100.00	100.00	-	67	-	Blue
151	Eppawala, Giridawa , Rajanganaya and Nochchiyagama Intergrated Water Supply Project - Phase I	2026/01	2029/12	-	GoSL	32,211.13	1,000.00	70.22	70.22	1.00	3.00	2.66	0.42	-	42	Light Green
152	Jaffna Water Supply (Pali Aru Water Project)	2024/01	2027/12	-	GoSL	230.00	30.00	0.08	34.55	-	69.17	54.26	1.05	-	18	Light Green
153	Housing Programme for Conflict Affected Families in Northern and Eastern Provinces	2021/12	2025/12	2029/12	GoSL	36,708.01	5,000.00	1,498.20	11,822.21	-	52.00	48.00	3.00	48	42	Light Green
154	"Thamange Thunak Lassana Jeewithayak" New Housing for Low income families - Grant - Phase I	2026/01	2026/06	-	GoSL	3,000.00	3,000.00	2,237.30	2,237.30	-	100.00	64.00	52.00	-	0	Light Green
155	Anamaduwa Integrated Water Supply Project	2017/02	2020/05	2028/12	Spain	3,640.90	800.00	-	6,302.32	-	82.20	80.15	0.27	103	30	Yellow
156	Anuradhapura North Water Supply Project Phase II	2018/05	2024/06	2031/06	JICA	31,598.18	7,390.00	1.67	417.62	-	16.20	13.20	0.05	84	60	Yellow
157	Kalu Ganga water supply Expantion Project I	2020/12	2025/4	2029/10	JICA	55,338.00	1,130.00	-	1,214.31	-	6.69	6.41	0.01	54	40	Yellow
158	Ruwanwella Water Supply Project	2019/12	2022/03	2028/09	Korea	8,081.00	860.00	59.22	3,324.99	-	80.02	77.21	0.28	78	27	Yellow
159	Greater Mathala WSP Stage II A4 40	2021/01	2024/12	2027/12	GoSL	1,902.30	242.44	150.00	1,246.67	93.97	73.50	67.74	17.27	36	18	Yellow
160	Service level improvement to Trincomalee City and Surrounding areas A2 90	2021/08	2024/07	2030/12	GoSL	1,373.00	471.26	92.01	810.29	6.13	55.97	54.65	3.38	77	54	Yellow

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161	Improvements to Nayabedda water source & distribution improvement in Bandarawela and suburb area (70), Water Treatment Improvement in Badulla District WSS (71) A2-73 A2-74	2021/03	2022/08	2029/09	GoSL	1,571.00	192.30	-	450.69	-	55.00	50.00	1.00	85	39	Yellow
162	Badalkumbura WSP A4-24	2021/03	2023/09	2029/09	GoSL	1,743.00	227.00	26.36	1,210.20	1.37	85.00	80.90	15.90	75	42	Yellow
163	Distribution Expansion in Deduru Oya Integrated Water Supply Project & Ambanpola, Galgamuwa Area (A3-15)	2021/05	2022/10	2029/09	GoSL	1,200.00	173.87	49.19	731.89	51.22	96.00	81.75	0.89	83	39	Yellow
164	Infilling of Distribution lines in Jaffna Region (Jaffna, Kilinochchi, Mullaithivu) (A3-21)	2021/06	2023/12	2029/09	GoSL	6,785.00	382.18	283.21	614.10	59.77	70.00	52.15	4.50	69	39	Yellow
165	Integration of Kegalle WSS - Urgent Improvement in Hiriwadunna WTP (Upgrade from 8,500 m3/day to 11,000 m3/day) (Including Generators and Distribution System improvements) (A2-60)	2021/03	2022/04	2030/12	GoSL	3,398.19	30.12	1.43	211.10	-	31.00	26.00	4.00	104	54	Yellow
166	Upgrading of existing of Dehiowita water Supply Scheme capacity (Upgrade from 1,500 m3/day to 3000m3/day) & distribution system- 12 km (A2 - 65)	2021/05	2023/04	2030/12	GoSL	1,014.76	74.04	29.28	150.75	15.76	43.00	39.15	3.15	92	54	Yellow
167	Loggaloya WSP (A4 -27)	2021/06	2023/07	2030/12	GoSL	4,934.31	45.14	4.60	125.43	4.85	8.00	7.60	2.00	89	54	Yellow
168	Improvement of Water Treatment Plant (Thottaveli, Murunkan & Point Pedro (A2-27)	2021/10	2024/04	2029/12	GoSL	2,425.75	117.34	64.24	229.48	18.48	40.00	38.30	3.31	68	42	Yellow
169	Service Level Improvement in Mankulam Water supply scheme (A2- 34)	2021/05	2022/12	2027/12	GoSL	1,002.55	56.21	31.83	191.98	-	78.00	69.76	9.89	60	18	Yellow
170	Infilling of Distribution lines in Vavuniya Region (Vavuniya, Annagar, Matheenanagar) (A3-23)	2021/07	2023/12	2028/12	GoSL	6,410.13	170.67	155.21	411.05	35.16	46.00	35.83	0.24	60	30	Yellow
171	Laying of Transmission main from Alwis Place to Wadduwa (A3-45)	2021/03	2022/12	2026/12	GoSL	1,103.94	396.51	3.74	338.39	6.94	85.00	54.82	0.56	48	6	Yellow
172	Barawakumbuka short term Phase II (Distribution Expansion Project) A2 - 49	2021/12	2023/12	2030/12	GoSL	1,282.51	48.28	44.11	98.87	-	25.00	20.00	8.20	84	54	Yellow
173	Connection enhancement programme in Central province (A2 - 25)	2020/01	2022/04	2027/12	GoSL	2,074.13	340.11	85.01	528.18	73.31	49.20	42.15	1.04	68	18	Yellow

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174	Proposed 1,500 m3/day Medadumbara package treatment plant and clear water transmission up to Karaliyadda and enhancement of distribution network. (A2 - 40)	2021/07	2022/07	2027/12	GoSL	1,214.00	46.81	39.99	261.45	0.03	52.00	50.61	8.99	65	18	Yellow
175	"Thamange Thanak Lassana Jeewithayak" New Housing for Low income families - Grant - Phase II	2026/03	2026/10	-	GoSL	6,700.00	6,700.00	1,462.85	1,462.85	-	50.00	13.00	13.00	-	4	Yellow
176	Ambatale Water Supply Systems Improvement & Energy Saving Project	2016/06	2019/06	2026/06	AFD	13,000.00	3,590.00	103.23	15,504.35	27.00	100.00	96.52	0.59	84	0	Amber
177	Jaffna Kilinochchi Water Supply & Sanitation Project	2011/02	2017/08	2029/12	ADB	35,881.49	6,000.00	820.71	42,085.16	27.00	98.00	97.50	0.29	148	42	Amber
178	Gampaha, Attanagalla & Minuwangoda Intergrated Water supply Scheme	2017/02	2020/02	2026/09	China	33,060.00	5,673.59	-	54,001.20	-	99.71	99.00	0.23	79	3	Amber
179	Polgahawela, Pothuhera & Alawwa IWSP	2017/07	2020/06	2026/06	India	20,207.80	1,460.00	-	20,654.98	-	100.00	96.45	1.41	72	0	Amber
180	Aluthgama Mathugama Agalawatta Integrated Water Supply Project	2017/05	2020/05	2026/06	India	32,278.00	3,041.84	-	37,762.48	-	100.00	99.15	0.17	73	0	Amber
181	Thambuttegama Water Supply Project	2018/07	2021/06	2026/09	China	16,166.28	8,565.00	195.86	31,977.98	-	99.00	98.91	1.19	63	3	Amber
182	Kandy City Wastewater Management Project	2010/07	2019/07	2027/08	JICA	22,588.00	2,110.00	-	20,446.29	-	96.25	95.75	0.02	97	14	Amber
183	Phase 2-Stage 1 of Ratmalana / Moratuwa Wastewater Disposal Project	2016/07	2025/12	2026/12	AFD	5,543.00	2,145.00	193.56	3,454.32	1.00	70.00	66.01	4.59	12	6	Amber
184	Kandy North Pathadumbara Integrated WSP	2019/08	2022/08	2027/06	China	51,324.25	7,500.00	616.73	45,170.10	-	97.70	91.58	0.79	40	12	Amber
185	Laggala New Town Water Supply Project	2016/07	2018/07	2026/06	Local Banks	4,496.00	1,050.69	139.76	4,098.52	95.58	100.00	98.64	1.41	92	0	Amber
186	Wilgamuwa Wsp	2016/08	2018/07	2028/12	Local Banks	3,580.00	1,377.39	128.49	1,961.71	-	83.99	79.22	0.46	125	30	Amber
187	Improvement of Awissawella Water Treatment Plant (5000m3/day) A4 01	2021/04	2023/04	2028/12	GoSL	1,692.00	94.34	49.70	284.79	0.05	30.00	12.00	2.00	68	30	Amber
188	Infilling Work of Gampaha, Attanagalla and Minuwangoda Integrated Water Supply Scheme (A3-11)	2021/05	2022/08	2029/09	GoSL	1,827.00	203.85	13.46	469.34	7.47	55.00	41.00	14.29	85	39	Amber
189	A3-43 Distribution Expansion in Batticaloa District	2021/09	2022/12	2027/12	GoSL	1,055.23	106.59	36.53	339.59	3.12	57.10	52.14	0.87	81	39	Amber
190	Improvement and taking over of CBOs in Padalangala and Thorakolayaya area- laying of 36.25 km Transmission & Distribution pipe lines (HDPE/uPVC) A3 31	2021/02	2022/08	2028/12	GoSL	2,631.00	137.13	83.48	459.73	-	69.00	67.60	2.10	76	30	Amber
191	Medirigiriya WTP- Phase 2 A2 23	2021/01	2023/01	2029/09	GoSL	2,820.00	103.62	38.21	385.09	14.44	65.00	58.90	3.90	80	39	Amber

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192	Greater Monaragala IWSP phase I A4 85	2022/04	2025/09	2029/09	GoSL	3,148.00	247.75	94.64	400.48	34.76	45.00	43.60	1.76	48	39	Amber
193	Anuradhapura South WSP phase II A4 47	2022/06	2024/06	2029/09	GoSL	1,181.78	61.15	9.06	399.99	-	62.00	35.00	0.84	63	39	Amber
194	Matara Stage iv Distribution improvement Phase I A3-29	2021/03	2023/12	2028/12	GoSL	7,560.00	741.17	168.57	2,920.25	95.27	53.00	49.00	0.11	60	30	Red
195	Greater Colombo Water and Wastewater Management Improvement Investment Programme - (Project 2)	2014/09	2019/06	2026/06	ADB	35,709.00	2,000.00	0.15	20,087.08	-	100.00	99.00	1.00	84	0	Red
Ministry Rural Development, Social Security and Community Empowerment																
196	Social Protection Project	2023/09	2027/09	-	World Bank	2,738.00	1,105.00	249.67	526.80	-	64.50	60.75	4.95	-	15	Yellow
197	Integrated Rural Development Programme (Praja Shakti)	2026/01	2030/12	-	GoSL	200,805.00	25,000.00	106.28	106.28	-	5.00	4.50	3.50	-	54	Yellow
Ministry of Budcasasana, Religious and Cultural Affairs																
198	Installation of a Mobile Racking System for the main building of the National Archives	2021/01	2022/12	2026/12	GoSL	700.00	74.00	74.00	219.31	-	70.00	56.00	8.00	48	6	Yellow
199	Providing solar power facilities for the religious places	2024/01	2027/12	-	India	3,225.00	1,240.00	0.18	1.20	-	55.00	25.00	0.00	-	18	Red
200	Renovating the Main Office Building	2019/01	2020/12	2026/12	GoSL	2,229.00	1,000.00	57.96	835.57	-	85.00	74.00	1.00	72	6	Red
201	Renovate John De Silva Theatre (Stage II)	2019/01	2019/12	2026/12	GoSL	1,567.00	200.50	0.50	386.45	-	85.00	15.00	0.00	84	6	Red
Ministry of Public Administration, Provincial Councils and Local Government																
202	Greater Colombo Water & Waste Water Management Project	2010/06	2015/06	2025/12	GoSL	20,531.00	1,000.00	-	20,429.03	-	100.00	100.00	0.20	126	-	Blue
203	Construction of 160 bridges (GOSL/ Netherland) - Phase 5	2021/07	2024/07	2026/02	Netherlands	14,367.00	755.00	7.31	14,287.05	-	100.00	100.00	-	19	-	Blue
204	Sustainable Improvement of Small Bridges owned by local authorities	2026/01	2029/12	-	GoSL	6,793.02	1,050.00	-	-	-	10.00	9.00	5.00	-	42	Dark Green
205	Rural Infrastructure Development Project in Emerging Region	2017/07	2023/12	2028/08	JICA	20,622.00	8,000.00	1,232.19	8,819.00	-	53.00	43.70	1.40	56	26	Yellow
206	Upgrading infrastructure and income generation in Local Authorities through Performance Grant including Gap Filling to Strengthening of Local Government Authorities.	2025/04	2027/12	-	GoSL	3,475.00	2,500.00	26.80	54.05	-	27.50	26.00	11.95	-	18	Yellow

#	Name of the Project	Commence- ment Date (Year / Month)	Original Completion Date (Year / Month)	New Completion Date (Year / Month)	Main Source of financing	Final TEC (Rs. Mn)	Allocation for 2026 (Rs. Mn)	2026 Actual Expenditure (Rs. Mn)	Cumulative Expenditure (Rs. Mn)	Bills in hand (Rs. Mn)	Cumulative physical Target-%	Cumulative Physical Progress-%	Progress During the quarter (%)	Time Extension (Months)	Remaining Period (Months)	Colour Code
207	Greater Colombo Water & Waste Water Management Improvement investment programme –Kirulapone Contract	2017/05	2022/09	2027/12	GoSL	11,595.00	2,425.00	198.26	3,080.70	-	79.00	76.00	6.00	63	18	Yellow
208	Greater Colombo Water & Waste Water Management Improvement investment programme –Tranche 3	2017/01	2022/01	2028/05	EU	8,750.00	5,700.00	236.69	2,817.45	-	30.00	11.68	3.06	76	23	Amber
209	e-Grama Niladhari Project (e-GN)	2018/01	2019/12	2025/12	GoSL	1,689.22	594.00	-	564.50	-	100.00	32.95	0.00	72	-6	Red
Ministry of Science and Technology																
210	Strengthening of the National Quality Infrastructure (NQI) Systems	2025/05	2027/05	-	GoSL	1,750.00	377.00	0.07	742.95	-	45.00	45.00	45.00	-	11	Light Green

xiv

GUIDANCE FOR FORMULATING PROJECT COMPLETION, HANDOVER AND SUSTAINABILITY ARRANGEMENTS

Public Investment Projects

Purpose and Application

This Annexure sets out the principal areas for consideration by Line Ministries in formulating suitable arrangements or guidelines for the orderly completion, handover and sustainability of public investment projects. The guidance may be adapted according to the nature, duration, financing and implementation arrangement of each project. The guidance applies, as relevant, to projects involving works, goods and equipment, information systems, services, studies, institutional and capacity-development activities and other approved project outputs. The term “project outputs and assets” may be applied according to the nature of each project.

Relevant requirements under applicable laws, Financial Regulations, Treasury circulars, Procurement Guidelines and Procurement Manual, financing agreements, Contract Agreement and Conditions of Contract, and sector-specific requirements continue to apply.

Overall responsibility for project completion and handover remains with the Line Ministry Secretary/Chief Accounting Officer. Relevant actions may be coordinated through the Head of the Implementing Agency, Project Director or officer responsible for the project, Chief Financial Officer/Finance Officer, procurement and contract administration officers, technical or subject officers and the receiving institution, as applicable. Existing responsibilities assigned under applicable Government, financial, procurement and contractual requirements remain unchanged.

1. Early Planning for Project Exit and Sustainability

- Early preparation of a Project Exit and Sustainability Plan, starting at the project design or implementation stage and completing it sufficiently before the scheduled project completion date.
- The timing may depend on the duration and nature of the project. For long-duration projects, detailed exit planning around twelve months before completion may be appropriate. For shorter projects, the necessary arrangements may be included from the beginning of implementation.
- The Plan may cover, as applicable, the receiving agency; ownership or responsibility for the project outputs; arrangements for operation, maintenance or continued use; staffing requirements; recurrent budget requirements; transfer of knowledge, documents and data; and any follow-up required after project completion.
- The Plan may be updated where there is a significant change in project scope, completion date, receiving agency or operational arrangement.

2. Identification of the Receiving Agency

- Clear identification, before project completion, of the agency or institution that will receive and take responsibility for the project outputs and assets.
- Where the outputs or assets are transferred to another institution, its acceptance and responsibility for operation, maintenance or continued use, staffing and recurrent expenditure are to be confirmed.
- Transfer of ownership or responsibility to be completed in accordance with applicable Government, financing and contractual requirements. Any unresolved ownership or institutional responsibility to be addressed before project closure, as far as practicable.

3. Verification, Acceptance and Handover

- Verification of completed project outputs and assets against the approved scope, specifications, agreed deliverables and relevant contract requirements, using the procedure appropriate to the type of project.
 - ✓ Works - completion certification, Completion Report, testing and commissioning, and other completion and acceptance requirements under the Contract, as applicable.
 - ✓ Goods and equipment - inspection and acceptance, Certificate for Receipt of Goods, together with relevant warranties, guarantees and operating manuals.
 - ✓ Services, information systems and other outputs - Certification of Service Completed or other relevant confirmation that the agreed services, functions or deliverables have been completed and accepted.
- Where applicable, Joint Inspection, Inspection Committee or Acceptance Committee procedures under the Procurement Manual or the Contract may be followed. The handover is to be supported by the relevant completion, acceptance and handover documents.

4. Human Resource and Knowledge Transfer Arrangements

- Identification of the staff or other approved arrangements required to operate, maintain or continue the project outputs.
- Completion of required training, user orientation and knowledge transfer, including the transfer of relevant procedures, manuals and operational responsibilities to the receiving institution.

5. Operational, Maintenance and Continuity Arrangements

- Preparation of an Operation and Maintenance Plan, or other suitable arrangements for the continued operation or use of the project outputs, according to the nature of the project.
- Identification of recurrent expenditure and inclusion in the relevant budgetary process. Necessary arrangements for maintenance, utilities, licences, consumables, subscriptions, technical support and other operational requirements to be considered, where applicable.

6. Financial and Contractual Closure

- Completion of financial and contractual matters in accordance with applicable Financial Regulations, Treasury instructions, financing arrangements and Conditions of Contract.
- Necessary action on final payments, retention money, claims and liabilities, unutilized balances, performance securities, warranties and guarantees, Defects Liability Period requirements and any other outstanding contractual matters.
- Compliance with applicable audit requirements, including submission of relevant records for audit and necessary action on audit observations.
- Preparation and submission of final project accounts and other required financial statements within the applicable period, including reconciliation of project expenditure and recording of the final financial position.

7. Transfer of Documents, Records and Information

- Transfer of relevant technical, contractual, procurement, financial, administrative and operational records to the receiving institution or other responsible office.
- These may include, as applicable, drawings and as-built information, Contract Agreements, manuals, completion and acceptance records, asset records, approvals and licences, warranties and guarantees, GIS and digital data, system documentation and access arrangements.
- Confidential information and system access details to be transferred through an appropriate secure method.

8. Final Review and Project Closure

- Before project closure, a final review of the overall project position, covering as applicable:
 - ✓ completion and acceptance of project outputs and assets
 - ✓ readiness of the receiving institution to operate or continue the project outputs
 - ✓ availability of required staff, recurrent budget, operation, maintenance or support arrangements
 - ✓ completion of financial, contractual, document and information transfer requirements
 - ✓ completion or transfer of remaining project implementation arrangements, including project implementation staff, vehicles, machinery, equipment and other project resources, as applicable;
 - ✓ identification of any significant outstanding matters, responsible parties and follow-up action.
- For projects that have taken a considerably longer period to complete, particularly those with major time extensions, the continued suitability of the project outputs for present requirements may also be reviewed to identify any immediate improvements or foreseeable risks before handover.
- Appropriate arrangements for vehicles, machinery, equipment and other resources acquired or imported specifically for the project, including their transfer, continued use, return, re-export or disposal, as applicable, with due consideration to ownership, financing arrangements and applicable Customs and tax requirements.
- Special arrangements may also be required for donor-funded assets, land or leased property, temporary facilities, information systems and licences, warranties other continuing contractual obligations, depending on the nature of the project.
- Existing completion, inspection and acceptance records of the relevant authorized officers or committees may be used for the final review without repeating their technical or contractual functions.
- A concise Final Project Completion and Handover Report may include the achievement of project objectives and outputs, final physical or output achievement and financial position, handover and sustainability arrangements, significant outstanding matters, key lessons learned and recommendations for future projects. Relevant completion and handover documents may be attached or referred to, as applicable.

