

Rating of Projects based on Time Management					
Criteria No.	Criteria	Difference between the cumulative physical progress and the time-bound cumulative physical target	Rating	Marks	Colour
Projects which are being implemented in the originally approved project period and projects which are granted time extensions at a later stage to complete an additional scope.					
1	Achieved more than 90% of the cumulative, time-bound physical target.	1-9 %	Highly Satisfactory	10	Dark Green
2	Achieved 81-90% of the cumulative, time-bound physical target.	10-19 %	Satisfactory	8	Light Green
3	Achieved 71-80% of the cumulative, time-bound physical target & possible to complete without an extension.	20-29 %	Moderately Satisfactory	5	Yellow
4	Achieved 71-80% of the cumulative, time-bound physical target & need a time extension to catch up the delay.	20-29 %	Unsatisfactory	3	Amber
5	Achieved 60-70 % of the cumulative, time-bound physical target; special arrangements are in place to complete without an extension; but need further close monitoring to confirm the possibility of timely completion.	30-39 %	Unsatisfactory	3	Amber
6	Achieved less than 60 % of the cumulative, time-bound physical target and; scope reduction or restructuring is proposed (or done) to complete without an extension	above 40%	Unsatisfactory	3	Amber

7	Achieved less than 60 % of the cumulative, time-bound physical target and; need an extension to complete	above 40%	Highly Unsatisfactory	1	Red	
Projects which have already obtained a time extension						
8	8.1	Time extended by less than 10% of the originally approved project period & achieved more than 90% of the revised cumulative, time-bound physical target.	0-9%	Highly Satisfactory	10	Dark Green
	8.2	Time extended by less than 10% of the originally approved project period & achieved 81-90% of the revised cumulative, time-bound physical target.	10-19%	Satisfactory	8	Light Green
	8.3	Time extended by less than 10% of the originally approved project period & achieved 71-80% of the revised cumulative, time-bound physical target.	20-29%	Moderately Satisfactory	5	Yellow
	8.4	Time extended by less than 10% of the originally approved project period & achieved 60-70% of the revised cumulative, time-bound physical target.	30-40%	Unsatisfactory	3	Amber
	8.5	Time extended by less than 10% of the originally approved project period & achieved less than 60% of the revised cumulative, time-bound physical target.	above 40%	Highly Unsatisfactory	1	Red
	9.1	Time extended by 11-25% of the originally approved project period and achieved more than 90% of the revised cumulative, time-bound physical target.	0-9%	Highly Satisfactory	10	Dark Green

9	9.2	Time extended by 11-25% of the originally approved project period and achieved 81- 90% of the revised cumulative, time-bound physical target.	10-19%	Satisfactory	8	Light Green
	9.3	Time extended by 11-25% of the originally approved project period and achieved 71-80% of the revised cumulative, time-bound physical target.	20-29%	Moderately Satisfactory	5	Yellow
	9.4	Time extended by 11-25% of the originally approved project period and achieved 60-70% of the revised cumulative, time-bound physical target.	30-40%	Unsatisfactory	3	Amber
	9.5	Time extended by 11-25% of the originally approved project period and achieved less than 60% of the revised cumulative, time-bound physical target.	above 40%	Highly Unsatisfactory	1	Red
10	10.1	Time extended by 26-50% of the originally approved projects period and achieved more than 90% of the revised cumulative, time-bound physical target.	0-9%	Satisfactory	8	Light Green
	10.2	Time extended by 26-50% of the originally approved projects period and achieved 81-90% of the revised cumulative, time-bound physical target.	10-19%	Moderately Satisfactory	5	Yellow
	10.3	Time extended by 26-50% of the originally approved projects period and achieved 71-80% of the revised cumulative, time-bound physical target.	20-29%	Unsatisfactory	3	Amber

	10.4	Time extended by 26-50% of the originally approved projects period and achieved less than 70% of the revised cumulative, time-bound physical target.	Over 30%	Highly Unsatisfactory	1	Red
11	11.1	Time extended by more than 50% of the originally approved project period and achieved more than 90% of the revised cumulative, time-bound physical target.	0-9%	Moderately Satisfactory	5	Yellow
	11.2	Time extended by more than 50% of the originally approved project period and achieved 71- 90% of the revised cumulative, time-bound physical target.	10-29 %	Unsatisfactory	3	Amber
	11.3	Time extended by more than 50% of the originally approved project period and achieved less than 70% of the revised cumulative, time-bound physical target.	Over 30%	Highly Unsatisfactory	1	Red

Rating of Projects based on the Cost Management					
Criteria No.	Criteria	Difference of actual project cost from the approved TEC of the project (as percentage of approved TEC)	Rating	Marks	Colour
1	Project is being implemented within the originally approved TEC	0	Highly Satisfactory	10	Dark Green
2	Actual cost has been increased by 1-10% of the TEC	1-10%	Tolerable /Satisfactory	8	Light Green
3	Actual cost has been increased by 11-25% of the TEC	11-25%	Moderately Tolerable /moderately satisfactory	5	Yellow
4	Actual cost has been increased by 26-40 % of the TEC	26-40 %	Unsatisfactory	3	Amber
5	Actual cost has been increased by 41 % or more of the TEC	over 41%	Highly Unsatisfactory	1	Red

Note: Increased Total Project Cost due to inclusion of an additional scope to the originally approved scope at a later stage, should be considered as the approved Total Cost of the project.

Rating of Projects based on the Issues and Risk Management

Criteria No.	Criteria	Rating	Marks	Colour
1	Issues resolved / risks mitigated before a negative effect on the performance of the project	Highly Satisfactory	10	Dark Green
2	Issues & risks identified properly and; strong steps are being taken to resolve / mitigate (possible to resolve before a negative effect on the performance of the project)	Satisfactory	8	Light Green
3	Issues & risks identified properly but; pending a condition to be fulfilled which is beyond the control, to resolve / mitigate (Eg.pending court cases; social issues, etc)	fairly Satisfactory	5	Yellow
4	Issues & risks identified properly but; actions taken to resolve / mitigate are not appropriate. This will negatively effect on the performance of the project. (need special interventions to resolve/mitigate)	Unsatisfactory	3	Amber
5	Issues / risks are unforeseen or not identified properly. Actions to resolve /mitigate are delayed. This will negatively effect on the performance of the project.	Highly Unsatisfactory	1	Red
6	Issues & risks identified. Proper actionas have not been taken in-time / Actions are not adequate. This will negatively effect on the performance of the project.	Highly Unsatisfactory	1	Red

Rating of Overall Performance - Marks obtained out of 30 (DG-10, LG-8, Y-5, A-3, R-1)

Serial No.	Marks	Combinations	Rating-1	Rating-2	Rating-3	Final Colour	Overall Rating
1	30	DG+DG+DG (10+10+10)				DG	Being implemented successfully
2	28	DG+DG+LG (10,10,8)				DG	
3	26	DG+LG+LG (10+8+8)				LG	Implemented properly with a delay
4	25	DG+DG+Y (10+10+5)				LG	
5	24	LG+LG+LG (8+8+8)				LG	
6	23	DG+LG+Y (10+8+5)				LG	
7	21	LG+LG+Y (8+8+5)				LG	
8	23	DG+DG+A(10+10+3)				Y	Even though there is a slight drawback in implementation, expected results could be achieved through interventions
9	16	LG+Y+A(8+5+3)				Y	
10	15	Y+Y+Y (5+5+5)				Y	
11	21	DG+LG+A (10+8+3)				Y	
12	20	DG+Y+Y (10+5+5)				Y	
13	18	DG+Y+A (10+5+3)				Y	
14	19	LG+LG+A (8+8+3)				Y	
15	18	LG+Y+Y (8+5+5)				Y	
16	21	DG+DG+R (10+10+1)				A	Serious drawback in implementation observed; need special attention
17	19	DG+LG+R (10+8+1)				A	
18	17	LG+LG+R (8+8+1)				A	
19	16	DG+Y+R (10+5+1)				A	
20	16	DG+A+A (10+3+3)				A	
21	14	LG+Y+R (8+5+1)				A	
22	14	LG+A+A (8+3+3)				A	

23	13	Y+Y+A(5+5+3)				A	Critical projects which are largely deviated from target
24	11	Y+A+A (5+3+3)				A	
25	11	Y+Y+R (5+5+1)				R	
26	12	DG+R+R (10+1+1)				R	
27	14	DG+A+R (10+3+1)				R	
28	12	LG+A+R (8+3+1)				R	
29	10	LG+R+R (8+1+1)				R	
30	9	Y+A+R (5+3+1)				R	
31	9	A+A+A (3+3+3)				R	
32	7	Y+R+R (5+1+1)				R	
33	7	A+A+R(3+3+1)				R	
34	5	(A+R+R (3+1+1)				R	
35	3	R+R+R (1+1+1)				R	

