



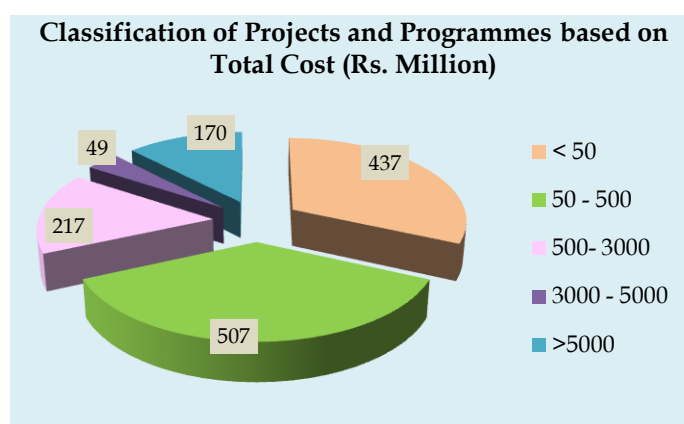
**Progress of development projects and
programmes being implemented in 2017**
(As at 30th September 2017)

Department of Project Management and Monitoring
Ministry of Development Assignment

Progress of development projects and programmes being implemented in 2017 (as at 30th September 2017)

There are 1380* on-going Projects and Annual Programmes (888* projects and 492 annual programmes) as at the end of 3rd quarter of 2017 , under the purview of 48 line ministries. Three (03) ministries (Development Assignment, Special Assignment and Public Enterprise Development) 3are not implementing development projects or programmes in 2017.

(* There are 06 projects being implemented jointly by 02 line ministries, utilizing separate budgetary allocations under each ministry; progress and issues of these 06 projects have been counted under both relevant ministries because the progress of these projects varies under different ministries due to different factors. Therefore, **total project count has been taken as 1380, only at the analysis of progress and issues reported by line ministries.**)



- 436 Out of 1380 projects and programmes (31.6%) are **mega scale investments** (total cost of each investment equals or above Rs.500 million or more)
- 507 projects and programmes (36.7%) are **medium scale investments** in the range of Rs. 50 - 500 million and; 31.7% of investments (437 projects and programmes) are **small scale**, of which the total cost less than Rs.50 million each.

- Total financial allocation for the implementation of 1380 development projects and programmes in 2017 (as at the end of 3rd quarter) is Rs. 775,518.31 million.
- It is observed that, *Rs. 729,658.98 million out of the total allocation has been provided through the Capital Budget to implement 1329 development projects and programmes and; Rs. 45,859.33 million required for implementation of 51 development projects has been generated through various other means* such as: generated funds of implementing agencies; direct loans obtained by implementing agencies from banks; etc (**Annex- 1**).

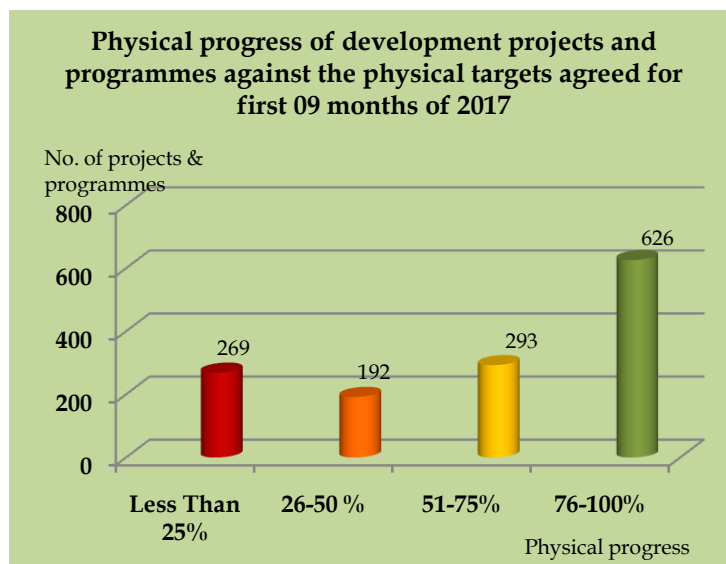
1. Financial and Physical Progress

1.1 Financial Progress

- a. Rs. 556,024.01 million of expenditure has been targeted during first 09 months of 2017, by all development projects and programmes. Respective line ministries have reported that, Rs. 370,980.85 million; which is equivalent to **66.7 % of this expenditure target has been spent** during the first 03 quarters of the year. Accordingly, **47.8% of the annual allocation** for development projects and programmes only has been utilized by the end of 3rd quarter. (**Annex- II**).

- b. Total value of unsettled bills related to all development projects and programmes was Rs. 50,992.71 million as at the end of 3rd quarter 2017; *overall financial progress could be reported as 76 % against the expenditure target up to end of 3rd quarter and; 54 % against the annual allocation,* if these bills also have been settled before 30th September 2017.
- c. It is observed that, development projects and programmes of *26 ministries only have achieved more than 50 % of expenditure target agreed up to end of September 2017 and; 08 out of these 26 ministries have reported above 70% financial progress.*
- d. *Capacity and issues of implementation of development projects and programmes of 22 line ministries which have not achieved at least 50 percent of expenditure target by the end of 3rd quarter need to be reviewed carefully prior to allocation of resources in future. Assessment of their implementation capacity and issues emerged at the implementation is important to strengthen their capacity and resolve issues is equally Important.*

1.2 Physical Progress



- *919 projects and programmes (66.5%) have achieved over 50 % of physical progress against the physical target agreed for first 09 months of the year; 45 % of them (626 projects and programmes) achieved more than 75 % of target.*
- *192 Projects and programmes (14 %) have achieved 26-50% of physical progress against the target.*
- *269 Projects and programmes (19.5%) achieved the lowest physical progress (below 25%) against the physical target agreed for first 09 months of the year.*

- Overall, a positive trend in moving projects and programmes from lower range of physical progress (in the 2nd quarter 2017) to the upper range (76-100% range) during the 3rd quarter of 2017 is observed.

1.3 Reasons for achieving less than 76% of physical targets agreed for first 09 months of 2017

It is observed that 754 projects and programmes (54.6% of total number of projects and programmes) achieved less than 76% of the physical target agreed for first 09 months of 2017.

Major Reasons for achieving less than 76% of physical progress against the target agreed for first 09 months of 2017	Number of relevant projects and programmes*
Reasons beyond the control of Project or Programme (adverse weather/ unforeseen site conditions/ technical Issues/ re-tendering/ public protests, etc)	184
Delay in approvals/ Administration and Management issues/ Delay in required third party intervention	138
Procurement delay	111
Start -up delay	99
Still in the initial implementation stage	98
Scope changes/ TEC revision/ Restructured/ Terminated/ Halted	59
Land acquisition delay/ compensation issues	45
Poor performance of contractor	40
New project, in the Procurement stage	33
No allocation for 2017/ Imprest not received	32
Physically completed, only bill payment in 2017	14
Loan / contract agreement not signed yet	12
Outstanding bills	11

* Some projects are facing multiple issues

- 98 Projects and programmes are still in the early stage of implementation while **start-up delay reported in 99 projects and programmes**. In addition, **loan agreements of 12 projects have not been signed** within first 09 months of the year; budgetary allocations have been provided for their preparatory arrangements. **Land acquisition or compensation issues reported in 45 projects** while **138 projects are facing procedural delays** such as various approvals; facilitation or services required from a third party and; administrative or management processes, etc. *Overall, 392 projects and programmes (28.4 % of total projects and programmes) are reported with low physical progress due to above reasons.* The root cause of this situation ; as observed throughout many years; is *lack of readiness to implement projects by implementing agencies and respective line ministries.*

- There are **14 projects and programmes** of which physical activities are completed (before or early 2017) but included in the Budget Estimates-2017 with financial allocation, **only for the financial closure.**
- **Procurements are being processed for 33 projects and programmes** while **procurement delay reported in 111 projects and programmes; overall, 144 projects and programmes (10.4 % out of the total number of projects and programmes) were pending the completion of one or more procurements, resulting low physical progress.** Long delays in procurement process is one of the major issues affecting timely implementation of development initiatives which calls for serious attention and suitable measures to improve process-efficiency.
- **Poor performance of contractors reported in 40 projects and programmes** (which expected to be managed by the project directors and respective line ministries) while **184 projects and programmes face issues beyond the control** of line ministry such as policy changes, public protests, extreme weather conditions, etc. In addition, **59 projects and programmes are not moving** due to decisions taken to scope change, TEC revision, restructuring or termination.
- 43 Projects and programmes were facing financial issues (no financial allocation, delay in release of imprest for payment of bills, etc).

Ministry- wise analysis of reasons for achieving less than 76% of physical targets is in the Annex-III.

Annex -I

Projects that are being funded through sources other than the General Treasury and; not included in the printed Budget Estimates - 2017

Ministry	Project	Allocation 2017 (Rs. Mn)
Ports and Shipping	Hambanthota Port Development Project Phase II	5,564.00
	Outstanding Commitments of Colombo Port Expansion Project	32.23
	Transaction Advisory Services for the ECT, Port of Colombo	5.00
Petroleum Resources Development	Replacement of Crude Distillation Column, Gas Oil Hydrotreater Unit Reactor & Platformer Unit	13,500.00
	Tank Gauging System for Sapugaskanda Terminal	100.00
	New Hydrogen Compressor for O2K1	140.00
	New Hydrogen Compressor for 12K1	80.00
	Spare Motors for Process pumps	80.00
	Vehicle Req.for the Refinery - 2016	50.00
	Bottom Repairs of Crude Oil Storage Tank No. 4	147.90
	Upgrading of CEB Stand by Supply	100.00
	Installation of 15 Ton AC unit for Administration Block	50.00
	Construction of 02 Nos New Fuel Oil Tanks - No 73 & 74	400.00
	Replacement of Water line from Water Intake to Refinery.	100.00
	Upgrading of Automation system at Sapugaskanda Terminal	130.00
	Funds for procurement of essential Laboratory Equipment	50.70
	Procurement of Air Compressor with motor	166.60
	Procurement of Steam Boiler for Refinery	741.90
	Development of Bulk Bitumen & LPG Filling Yard.	28.90
	Development & Upgrading of Aviation Refuelling Terminal & the Existing Fuel Hydrant System and Installation of a Fuel Hydrant System at new Apron-E in par with Phase II Stage 2 Development Project of Bandaranaike International Airport, Katunayake, Sri Lanka	1,500.00
	Selection of an Inspection, Monitoring & Certification Agency for Development & Upgrading of Aviation Refuelling Terminal & the Existing Fuel Hydrant System and Installation of a Fuel Hydrant System at new Apron-E in par with Phase II Stage 2 Development Project of Bandaranaike International Airport, Katunayake, Sri Lanka	3.00
	Feasibility study on Construction of JetA-1 Transfer pipeline from Muthurajawela to BIA and associated developments	43.80
	Program for cleaning of fuel storage tanks at island wide filling stations and storage depots using a Mobile Unit	900.00
Rehabilitation of 16 Nos of Tanks at Trincomalee Upper Tank Farm and reconstruction of associated facilities including two pipelines from the Tanker Berthing Jetty.	1,500.00	

	Commencement of Jet A-1 Delivery from Sapugaskanda Terminal	10.00
	Construction of a 15000 Cum Storage Tank at Kolonnawa Installation	130.00
	Repairs to tank No.05 at Kolonnawa Installtion	32.80
	Repair and painting of Steel Platforms, hose cabinets and roofs at Muthurajawela Terminal	32.50
	Embankment Protection In Zone 1-4 (Satge -I)	24.00
	10 Nos. Bulk Meters	25.00
Power and Renewable Energy	<i>Clean Energy & Access Improvement Project Part 1- System Control Modernization - New System Control Centre at Sri Jayawardanapura (ADB/GOSL) Package A: Lot 1: Construction of National System Control Centre & SCADA System (balance work only)</i>	1,544.00
	Capacity Improvement of LECO Distribution Network	590.00
	Samanala Power Station Rehabilitation Project (Polpitiya)	1,260.00
	Feasibility Study and IEE of 20MW Seethawaka Hydro Power Project	19.00
	Kiribathkumbura Grid Substation Augmentation (SPSS-II) To install three 132/33 KV 31.5 MVA transformer, 132 kV and 33 kV Transformer bays, 132kV bus bars, 33 kV bus couplers, 19X33 kV GIS bays, 20 MVAR Breaker Switch Capacitors, construction of new control room, including required control/protection/monitoring/automation systems & necessary civil works at Kiribathkumbura Grid Substation (balance work only)	150.00
Ministry of City Planning and Water Supply	Bentota Water Supply Project	200.00
	Galle Cluster (Uragasmanhandiya, Gonapinuwala, Dikkumbura, Weligama) Water Supply Project	520.00
	Galagedara Mawathagama Water supply Project	966.00
	Awissawella and Kosgama Integrated Water Supply Project	970.00
	Towns East Water Supply Project (Package-1)	2100.00
	Towns East Water Supply Project(Package-2)	1590.00
	Towns East Water Supply Project(Package-3)	2700.00
	Ampara Distribution Network Water supply Project	1566.00
	Atampitiya Water Supply Project	800.00
	Laggala New Town Water Supply Project	1400.00
	Medirigiriya water supply Project phase II	708.00
	Wilgamuwa Water Supply Project	1300.00
	Colombo City Water Supply Improvement Project -Phase I	456.00
	Ruhunupura Distribution Water Supply Project	452.00
	3.5 Billion Programme	900.00
Total Allocation	45,859.33	

Ministry	Allocation 2017 (Rs.Mn)	Financial Progress - 2017				Bills in Hand (Rs.Mn)	
		Expenditure Target upto end of 3rd quarter (Rs. Mn)	Actual Expenditure upto end of 3rd quarter	% Expenditure			
				against the end of quarter target	against annual allocation		
1	Lands and Parliamentary Reforms	3,568.98	2,769.00	2,816.42	101.71	78.91	104.07
2	Foreign Employment	60.00	60.00	58.50	97.50	97.50	0.00
3	Higher Education & Highways	186,143.00	155,103.00	136,631.00	88.09	73.40	16,590.00
4	Industry and Commerce	8,881.16	5,435.05	4,504.07	82.87	50.71	0.00
5	City Planning & Water Supply	49,646.86	64,134.27	49,243.91	76.78	99.19	6,683.94
6	Public Administration and Management	241.01	94.01	72.18	76.78	29.95	14.22
7	Housing and Construction	6,838.69	6,289.23	4,781.72	76.03	69.92	67.30
8	Agriculture	43,438.00	26,712.13	19,569.45	73.26	45.05	5.80
9	Mahaweli Development and Environment	45,807.20	33,293.85	22,620.47	67.94	49.38	2,896.74
10	Sustainable Development and Wildlife	1,900.95	1,330.27	899.92	67.65	47.34	0.00
11	Fisheries and Aquatic Resources Development	4,483.80	2,410.70	1,598.59	66.31	35.65	171.31
12	Petroleum Resources Development	20,144.60	2,563.60	1,658.56	64.70	8.23	148.16
13	Rural Economy	7,353.80	3,932.90	2,542.54	64.65	34.57	96.43
14	Plantation Industries	2,849.68	1,276.45	805.55	63.11	28.27	0.00
15	Irrigation and Water Resources Management	17,451.78	11,496.20	7,226.27	62.86	41.41	0.00
16	Primary Industries	2,350.50	430.00	268.13	62.36	11.41	96.69
17	Posts, Postal Services and Muslim Religious Affairs	637.77	214.26	132.67	61.92	20.80	42.00
18	Education	47,536.00	29,248.00	17,762.85	60.73	37.37	4,637.60
19	Provincial Councils & Local Government	33,124.98	23,055.00	13,338.00	57.85	40.27	339.00
20	Megapolis & Western Development	25,137.10	17,313.20	9,792.20	56.56	38.96	1,579.00
21	Skills Dvelopment & Vocational Training	3,165.70	1,868.30	1,039.46	55.64	32.84	36.10
22	Defence	14,105.95	10,928.44	6,030.62	55.18	42.75	1,784.63
23	Disaster Management	1,490.99	915.99	474.30	51.78	31.81	26.41
24	National Policies & Economic Affairs	19,905.50	11,547.00	5,945.00	51.49	29.87	1,308.60
25	National Integration and Reconciliation	3,374.00	2,247.43	1,156.94	51.48	34.29	0.00
26	Internal Affairs, Wayamba Development and Cultural Affairs	4,854.48	4,027.61	2,030.58	50.42	41.83	647.84

	Ministry	Allocation 2017 (Rs.Mn)	Financial Progress - 2017				
			Expenditure Target upto end of 3rd quarter (Rs. Mn)	Actual Expenditure upto end of 3rd quarter	% Expenditure against the end of quarter target		Bills in Hand (Rs.Mn)
27	Labour, Trade Union Relations and Sabaragamu Development	3,473.50	3,105.30	1,544.82	49.75	44.47	0.00
28	Health, Nutrition & Indigenous Medicine	31,085.51	21,647.46	10,753.79	49.68	34.59	2,140.77
29	Justice	2,637.76	1,817.62	883.83	48.63	33.51	0.00
30	Finance and Mass Media	18,603.24	16,646.92	8,084.44	48.56	43.46	2,574.72
31	Power and Renewable Energy	48,333.20	25,515.31	12,147.37	47.61	25.13	4,810.84
32	Prison Reforms, Rehabilitation, Resettlement, and Hindu Religious Affairs	12,413.80	11,655.80	5,526.50	47.41	44.52	1,432.56
33	Ports and Shipping	7,692.23	5,515.23	2,563.23	46.48	33.32	594.90
34	Sports	4,854.68	3,223.50	1,456.17	45.17	30.00	314.16
35	Law & Order and Southern Development	4,197.00	2,204.00	984.00	44.65	23.45	43.00
36	National Co-Existence, Dialog and Official Languages	463.80	183.82	80.35	43.71	17.32	0.00
37	Transport and Civil Aviation	53,636.00	22,378.00	9,086.00	40.60	16.94	0.00
38	Science, Technology and Research	3,833.35	2,954.81	1,175.04	39.77	30.65	548.35
39	Hill Country New Villages Infrastructure and Community Development	3,981.00	2,042.00	776.00	38.00	19.49	64.00
40	Home Affairs	4,805.15	3,153.10	1,169.88	37.10	24.35	175.49
41	Social Empowerment, Welfare and Kandiyani Heritage	1,945.10	1,459.05	489.87	33.57	25.18	0.00
42	Women and Child Affairs	1,277.88	1,220.60	365.98	29.98	28.64	16.00
43	Buddhasasana	947.60	521.00	132.80	25.49	14.01	61.80
44	Regional Development	250.00	250.00	36.00	14.40	14.40	3.00
45	Tourism Development and Christian Religious Affairs	953.00	864.50	124.31	14.38	13.04	12.70
46	Development Strategies and International Trade	1,000.00	580.00	80.00	13.79	8.00	500.00
47	Telecommunication and Digital Infrastructure	13,697.73	9,497.10	497.47	5.24	3.63	424.58
48	Foreign Affairs	944.30	893.00	23.10	2.59	2.45	0.00
	Total	775,518.31	556,024.01	370,980.85			50,992.71

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)															
	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan / contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/TEC revision, restructured/ terminated/ halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
1	Agriculture	10	0	0	0	0	8	0	0	0	0	1	1	0	0
2	Buddhasasana	1	1	0	0	0	1	0	0	0	0	1	0	0	0
3	City Planning & Water Supply	31	0	2	0	0	5	7	7	0	7	5	1	7	6
4	Defence	13	1		2	1	2	4	2			1	2		1
5	Development Strategies and International Trade	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6	Disaster Management	12	0	0	0	0	0	0	0	0	0	2	0	1	9
7	Education	14	0	0	2		2	7	0	0	0	3	2	0	0
8	Finance and Mass Media	5	1	0	0	0	0	0	0	0	1	0	0	1	2
9	Fisheries and Aquatic Resources Development	10	0	0	0	0	7	2	0	0	0	0	1	0	0

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)

	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan/ contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/ TEC revision, restructured/ terminated/ halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
10	Foreign Affairs	4	3	0	0	0	1	0	0	0	0	0	0	0	0
11	Foreign Employment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12	Health, Nutrition & Indigenous Medicine	43	4	5	9		2	6	1	8		7	1		2
13	Higher Education & Highways	115	29	2	7	6	11	13	6	1	2	8	7	3	20
14	Hill Country New Villages Infrastructure and Community Development	5	1	0	0	0		0	2	0	0	5	0	1	2
15	Home Affairs	28	5	0	4	3	1	0	0	0	0	8	0	0	7
16	Housing and Construction	7	0	0	0	0	0	0	1	0	0	0	1	0	7
17	Industry and Commerce	31	2	0	0	0	0	3	0	0	0	6	0	11	10
18	Internal Affairs, Wayamba Development and Cultural Affairs	31	6	0	1	0	10	8	1	0	0	3	1	0	1

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)

	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan/ contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/ TEC revision, restructured/ terminated/ halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
19	Irrigation and Water Resources Management	21	5	1	1	0	0	1	0	0	1	1	1	1	9
20	Justice	29	8	0	0	0	2	8	2	0	0	2	5	2	0
21	Labour, Trade Union Relations and Sabaragamu Development	10	5	0	0	0	5	1	3	0	0	2	0	0	1
22	Lands and Parliamentary Reforms	1	0	0	0	0	1	0	0	0	0	0	0	0	0
23	Law & Order and Southern Development	10	1	0	0	0	0	4	0	0	1	6	2	1	
24	Mahaweli Development and Environment	11	2	0	0	0	0	0	0	0	1	3	1	0	4
25	Megapolis & Western Development	10	1	0	1	0	5	3	4	0	0	4	7	5	10
26	National Co-Existence, Dialog and Official Languages	2	0	0	0	0	1	0	0	0	0	1	0	0	0
27	National Integration and Reconciliation	8	3	0	1	0	1	0	0	0	0	2	0	0	1

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)

	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan/ contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/ TEC revision, restructured/ terminated/ halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
28	National Policies & Economic Affairs	12	0	0	0	1	5	1	1	0	4	3	2	0	0
29	Petroleum Resources Development	13	0	0	1	0	1	2	1	0	0	1	3	0	6
30	Plantation Industries	4	1	0	0	0	1	0	0	0	0	0	0	0	2
31	Ports and Shipping	7	2	0	0	1	0	0	0	1	0	2	1	1	0
32	Posts, Postal Services and Muslim Religious Affairs	5	2	0	0	0	5	0	0	0	0	3	0	0	0
33	Power and Renewable Energy	8	1	0	0	0	1	1	1	0	1	2	2	1	3
34	Primary Industries	4	0	0	0	0	0	0	0	0	0	0	0	2	2
35	Prison Reforms, Rehabilitation, Resettlement, and Hindu Religious Affairs	28	1	0	0	0	0	5	0	0	12	10	0	0	0
36	Provincial Councils & Local Government	7	1	0	0	0	1	0	1	0	0	2	4	3	5

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)

	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan/ contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/ TEC revision, restructured/ terminated/halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
37	Public Administration and Management	0	0	0	0	0	0	0	0	0	0	0	0	0	0
38	Regional Development	3	2	0	2	0	0	0	0	0	0	1	0	0	0
39	Rural Economy	31	2	1		1	0	3	0	1	0	1	2	1	19
40	Science, Technology and Research	11	0	0	1	0	0	1	0	0	1	3	0	1	5
41	Skills Development & Vocational Training	1	0	0	0	0	0	0	0	0	0	1	0	0	1
42	Social Empowerment, Welfare and Kandiyani Heritage	13	1	0	0	0	0	4	0	0	0	8	0	0	0
43	Sports	12	0	0	0	0	0	4	1	0	1	6	1	0	4
44	Sustainable Development and Wildlife	2	0	0	0	0	0		1	0	0	0	0	1	0
45	Telecommunication and Digital Infrastructure	84	4	1	1	1	1	15	0	0	0	15	10	1	41

Major Resons for low physical progress (less than 76% against the target agreed for first 09 months of 2017)

	Ministry	Total projects and Programmes (with low physical progress)	Still in the initial implementation stage	Loan / contract agreement not signed yet	New project, in the Procurement stage	Physically completed, only bill payment in 2017	Start -up delay	Procurement delay	Poor performance of contractor	Outstanding bills	No allocation for 2017/ Imprest not received	delay in approvals, Admin & Mgt issues, delay in required third party intervention	Scope changes/ TEC revision, restructured/ terminated/ halted	Land acquisition delay/ compensation issues	Reasons beyond the control of Project/ Prog (adverse weather/ unforeseen site conditions /technical Issues/ re-tendering/public protests, etc)
46	Tourism Development and Christian Religious Affairs	6	0	0	0	0	0	1	0	0	0	1	0	0	4
47	Transport and Civil Aviation	30	0	0	0	0	19	5	5	0	0	0	1	0	0
48	Women and Child Affairs	11	3	0	0	0	0	2	0	0	0	8	0	1	0
	Total	754	98	12	33	14	99	111	40	11	32	138	59	45	184