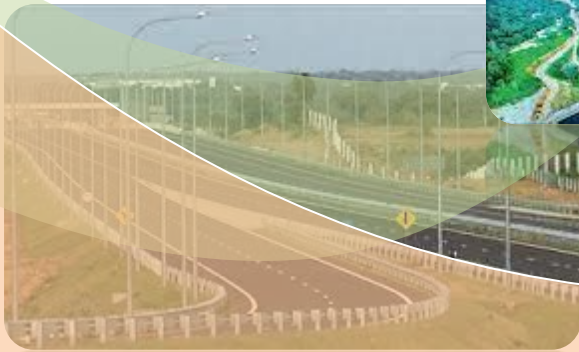


# Progress of Large & Mega Scale Development Projects as at 31<sup>st</sup> December 2020



Department of Project Management and Monitoring

## 2020 වර්ෂය අවසන්වන විට විශාල හා මහා පරිමාණ සංවර්ධන ව්‍යාපෘතිවල ප්‍රගතිය

දේශීය ආර්ථික පුනර්ජීවනය උදෙසා සංවර්ධන ව්‍යාපෘති කඩිනම් කිරීමට ගනු ලැබූ ප්‍රතිපත්තිමය ක්‍රියාමාර්ගවලට ප්‍රතිචාර දැක්වීමට ආරම්භ කිරීමත් සමඟම දේශීය වශයෙන් මතු වූ අභියෝගාත්මක තත්වයන්, විශේෂයෙන්ම කෝවිඩ්-19 වසංගත පැතිරීම තුළ සිදු වූ සංවරණ සීමා, ගෝලීය වෙළඳ සීමා මෙන්ම අතුරු සම්මත ගිණුම් හේතුවෙන් පැවති ප්‍රතිපාදන සීමා හා අමාත්‍යාංශවල වෙනස්වීම් අනුව සංවර්ධන ව්‍යාපෘති ක්‍රියාත්මකරණය 2020 වර්ෂයේ තීරණාත්මක වී තිබේ.

2020 වර්ෂය අවසානය වන විට රේඛීය අමාත්‍යාංශ යටතේ සංවර්ධන ව්‍යාපෘති 625 ක් පමණ ක්‍රියාත්මක වූ අතර, ඒ තුළ වූ මහා පරිමාණ ව්‍යාපෘති 289 පිළිබඳ කාර්යසාධනය මෙම වාර්තාවෙන් ඉදිරිපත් කෙරේ. මෙම වාර්තාවේ සඳහන් තොරතුරු සහ දත්ත අමාත්‍යාංශ විසින් ඉදිරිපත් කරන ලද ව්‍යාපෘති කාර්තුමය ප්‍රගති වාර්තා අනුසාරයෙන් සකස් කරන ලදී.

### 1. 2020 වර්ෂයේ සංවර්ධන ව්‍යාපෘතින් හි ආයෝජනය හා උපයෝජනය

2020 වර්ෂයේ එම ව්‍යාපෘති සඳහා දළ වශයෙන් රුපියල් බිලියන 710 ක වාර්ෂික ප්‍රතිපාදන වෙන් කර ඇති අතර, එම ප්‍රතිපාදනයන්හි සමස්ථ උපයෝජනය 72% කි.

ව්‍යාපෘති පිරිවැය (රු.මි.)	සංඛ්‍යාව	2020 ප්‍රතිපාදන (රු.බි.)	උපයෝජනය (රු.බි.)	උපයෝජන ප්‍රතිශතය (%)
1,000-10,000 අතර	163	101.95	69.83	68.4
10,000 ට වැඩි	126	608.44	439.98	72.3
එකතුව	289	710.39	509.81	71.7

මෙම මහා පරිමාණ ව්‍යාපෘති 289 රේඛීය අමාත්‍යාංශ 40 ක් හරහා ක්‍රියාත්මක වූ අතර, ඒවායේ සමස්ත දළ ආයෝජනය රුපියල් බිලියන 5,288 ක් වේ. ඉන් රුපියල් බිලියන 2,316 ක් දැනටමත් දරා ඇති බැවින් එම ව්‍යාපෘති සියල්ලම අවසන් වීමට නියමිත 2027 වසර වන විට තවත් රුපියල් බිලියන 2,972 ක ඉතිරි ආයෝජන අවශ්‍යතාවය සඳහා රාජ්‍ය ආයෝජන සැලැස්ම තුළ අවකාශයක් පවත්වා ගත යුතුය. මෙම මහා පරිමාණ ව්‍යාපෘති 289 න් ව්‍යාපෘති 153ක් ම ක්‍රියාත්මක කෙරෙනුයේ දේශීය බැංකු හා විදේශීය ආයතන මගින් ලබා ගන්නා ණය මගින් වේ. 2020 වර්ෂය අවසාන වන විට එම ව්‍යාපෘති 153 ඒවාට අදාළ වන වාර්ෂික ප්‍රතිපාදන වලින් 71% ක්ම උපයෝජනය කර ඇති අතර, දේශීය අරමුදල් හා විදේශීය ප්‍රදාන මත ක්‍රියාත්මක කෙරෙන ව්‍යාපෘතින් විසින් ඒ සඳහා වෙන් කරන ලද ප්‍රතිපාදන වලින් පිළිවෙලින් 76.5% හා 90% ක් උපයෝජනය කර ඇත.

වගුව-2: මූල්‍යනය අනුව මහා පරිමාණ ව්‍යාපෘති වර්ගීකරණය හා ප්‍රගතිය				
මූල්‍යන මූලාශ්‍රය	ව්‍යාපෘති ගණන	2020 වාර්ෂික ප්‍රතිපාදන (රු.බි.)	2020.12. 31 දිනට වියදම (රු.බි.)	මූල්‍ය ප්‍රගතිය (%)
දේශීය අරමුදල්	119	98.98	75.80	76.58
දේශීය ණය	12	40.35	26.38	65.38
විදේශීය ණය	141	562.50	399.92	71.09
විදේශීය ප්‍රදාන	17	8.55	7.70	90.05
එකතුව	289	710.38	509.80	71.76

## 2. භෞතික ප්‍රගතිය

එක් එක් අමාත්‍යාංශ වල සංවර්ධන ව්‍යාපෘතීන්හි ප්‍රගතිය ඒවායේ එකඟ වූ කාල සීමාව හා අපේක්ෂිත ඉලක්ක සමග විශ්ලේෂණය කර, ප්‍රතිඵල අත්කර ගැනීමේ මට්ටම පිළිබඳ තොරතුරු ඇමුණුම - 1 හි ඇතුළත් කර ඇත.

වගුව-3: ප්‍රගති කාණ්ඩය	ව්‍යාපෘති ගණන
2020 වර්ෂයේ භෞතික ක්‍රියාකාරකම් නිම කල ව්‍යාපෘති	42
ඉතා හොඳින් ක්‍රියාත්මක වන	18
කුඩා ප්‍රමාදයක් ඇතත් හොඳින් ක්‍රියාත්මක වන	54
ඉලක්කයෙන් 11-25% අතර බැහැරව ඇති නමුත් මැදහත්වීම් හරහා අපේක්ෂිත භෞතික ප්‍රගතියට ළඟා වීමට හැකි	44
ඉලක්කයෙන් 26-40% අතර බැහැරව ඇති මන්දගාමීව ක්‍රියාත්මක වන	52
ඉලක්කයෙන් 40% ටත් වඩා බැහැර වූ විශේෂ අවධානය යොමු කල යුතු	69
ක්‍රියාත්මක වීම අත්හිටුවා ඇති ව්‍යාපෘති	10

## 3. ව්‍යාපෘති කාල දිග

ව්‍යාපෘති ක්‍රියාත්මක කරන අවධියේදී ඒවායේ දුර්වල කාර්යසාධනය පිළිබිඹු කරන දර්ශක අතර ප්‍රධාන වන්නේ අනුමත විෂය පථය නිම කිරීම සඳහා එකඟ වූ ව්‍යාපෘති කාලයට අමතරව ලබාගත් කාලය දීර්ඝ කිරීම සහ අනුමත පිරිවැය ඇස්තමේන්තුවට පසුකාලීනව සිදුකල සංශෝධනයන් ය. 2020 වර්ෂය අවසන් වනවිට කාල දිගු ලබා ගනිමින් ක්‍රියාත්මක කෙරෙන මහා පරිමාණ ව්‍යාපෘති 138 ක් වූ අතර ලබාගත් කාල දිගු වල ප්‍රමාණය අනුව ඒවායේ ව්‍යාප්තිය 4 වැනි වගුවෙහි දක්වා ඇත.

වගුව -4: කාල දිගු ලබාගත් ව්‍යාපෘති				
දීර්ඝ කරන ලද කාලය (මාස)	කාල දිගු ලබාගත් ව්‍යාපෘති ගණන	විෂය පථයේ වෙනස්වීම් මත	විෂය පථය වෙනස් වීම සහ අනෙකුත් හේතු*	අනෙකුත් හේතුන් මත
01-06	08			08
07-12	36	06	04	27
13-24	47	04	15	26
25-36	17	05	02	10
36 වැඩි	30	06	11	14
<b>එකතුව</b>	<b>138</b>	<b>21</b>	<b>32</b>	<b>85</b>

\*විෂය පථය වෙනස්වීමට අමතරව ඉඩම් අත්පත් කර ගැනීමේ ගැටලු, කොන්ත්‍රාත්කරුවන්ගේ උගත කාර්යසාධනය, ප්‍රසම්පාදන ප්‍රමාදයන් සහ නෙවන පාර්ශවයන්ගෙන් ලැබිය යුතු අනුමැතීන් සහ සහාය සේවා ප්‍රමාද වීම වැනි හේතු කාල දිගු සඳහා බලපා ඇත.

#### 4. පිරිවැය සංශෝධන

මහා පරිමාණ ව්‍යාපෘති 289 න් 2020 වර්ෂය අවසාන වන විට ව්‍යාපෘති 55 ක එනම් 20% කම අනුමත කරන අවස්ථාවේ පැවති සමස්ථ පිරිවැය ඇස්තමේන්තු පසුකාලීනව වැඩි වී ඇත.

වගුව -5: පිරිවැය වැඩිවීම	
ආරම්භක පිරිවැය වැඩිවීමේ ප්‍රතිශතය	ව්‍යාපෘති ගණන
10 ට අඩු	08
11-50	28
51-75	07
75 ට වැඩි	12

#### 5. ව්‍යාපෘති ගැටලු

2020 වර්ෂය අවසාන වන විට විශාල හා මහා පරිමාණ ව්‍යාපෘති වල ප්‍රගතිය අපේක්ෂිත පරිදි අත්පත් කර ගැනීමට නොහැකි වීමට හේතු ලෙස එක් එක් අමාත්‍යාංශ විසින් වාර්තා කරන ලද ගැටලු සම්පිණ්ඩනය කර වගුව 6 මඟින් ඉදිරිපත් කෙරේ.

වගුව-6: 2020 වර්ෂය අවසාන වන විට වාර්තා වූ ව්‍යාපෘති ගැටලු	ව්‍යාපෘති ගණන
තෙවන පාර්ශවයන්ගේ අනුමැති සහ සහාය ප්‍රමාද වීම	35
කොන්ත්‍රාත්කරුවන්/ උපදේශකයන්ගේ උන කාර්යසාධනය	30
අයවැය ප්‍රතිපාදන කළමනාකරණ ගැටලු	29
ඉඩම් අත්පත් කර ගැනීමේ ප්‍රමාදය	30
මහජන විරෝධතා/ සමාජීය ගැටලු	03
ප්‍රසම්පාදන කටයුතු ප්‍රමාද වීම	14
අක් මුදල් ලැබීම ප්‍රමාද වීම	36
ව්‍යාපෘති පාලනයෙන් පරිබාහිර හේතු	56

**6. මහා පරිමාණ ව්‍යාපෘති නිමකිරීම හා ප්‍රතිලාභ තහවුරු කිරීම**

දැනට ක්‍රියාත්මක වන මහා පරිමාණ ව්‍යාපෘති සියල්ලම 2027 වසර වන විට අවසන් වීමට නියමිතය. කෙසේ වුවද, මෙම ව්‍යාපෘතිවලින් 91% ක්, එනම් ව්‍යාපෘති 263 ක් 2023 වසර වන විට නිමකල යුතු වේ. එයින් 2020 වර්ෂය අවසාන වන විට නිම කළ යුතුව පැවති ව්‍යාපෘති 94 න් නිම කිරීමට හැකිව ඇත්තේ ව්‍යාපෘති 42 ක් පමණි. නිමකිරීමට නියමිත වර්ෂය අනුව එම ව්‍යාපෘති වල ව්‍යාප්තිය පහත පරිදි වේ.

වගුව-7: නිම කිරීමට නියමිත වර්ෂය අනුව මහා පරිමාණ ව්‍යාපෘති වල ව්‍යාප්තිය	
නිම කිරීමට නියමිත වර්ෂය	ව්‍යාපෘති සංඛ්‍යාව
2019	06
2020	88
2021	95
2022	46
2023	34
2024	09
2025	09
2026	01
2027	01

} 94

ඉහත වගුව 7 පරිදි, 2019 වර්ෂයේ මෙන්ම 2020 වර්ෂය තුළ නිම කළ යුතුව තිබූ ව්‍යාපෘති 94 න් මෙතෙක් නිමනොකළ ඉතිරි ව්‍යාපෘති 52 හි ප්‍රගතිය පහත 8 වැනි වගුවෙහි දක්වා ඇති පරිදි විවිධ කාර්යසාධන මට්ටම් වල පවතී .

වගුව-8: 2020 වර්ෂයේ අවසන් කිරීමට නියමිතව තිබූමුත් නිම නොකළ ව්‍යාපෘතිවල ප්‍රගතිය					
ප්‍රගතිය (%)	90-99	80-89	70-79	60-69	60 ට අඩු
ව්‍යාපෘති සංඛ්‍යාව	22	04	04	03	19

ඉහත 8 වැනි වගුවෙහි ඇතුළත් මෙම ව්‍යාපෘති 52 න් ව්‍යාපෘති 42 කට අදාළව ක්‍රියාත්මක කිරීමට බාධාකාරී වූ ගැටළු එකක් හෝ කිහිපයක් (වගුව 6 හි දක්වා ඇත) 2020 වසර අවසාන වන විටද නොවිසඳී පැවති බව වාර්තා වී ඇත. එම ව්‍යාපෘති වල ගැටළු විසඳීම සඳහා ප්‍රමුඛත්වය ලබා දීම තුළින් 2021 වසර තුළ එමඟින් අපේක්ෂිත සංවර්ධන ප්‍රතිඵල අත්පත් කරගැනීමට හැකි වනු ඇත.

### 7. ව්‍යාපෘති කළමනාකරණ ඒකක

පුළුල් විෂය ක්ෂේත්‍රයක් ආවරණය කරන මහා පරිමාණ ව්‍යාපෘති වල සංවර්ධන ක්‍රියාකාරකම් කාර්යක්ෂමව හා ඵලදායී අයුරින් ක්‍රියාත්මක කිරීම තහවුරු කිරීම උදෙසා ඒ සඳහාම කැප වූ කාර්ය මණ්ඩලයකින් සමන්විත ව්‍යාපෘති කළමනාකරණ ඒකක පිහිටුවා ඇත. එසේ වුවද, උණ කාර්යසාධනය සහිත ව්‍යාපෘති සංඛ්‍යාව පිළිබඳව අවධානය යොමු කිරීමේ දී එම ව්‍යාපෘති කළමනාකරණ ඒකක පිහිටුවීමේ පරමාර්ථ ඒ අයුරින්ම ඉෂ්ඨ වූවාද යන්න සැක සහිත බව සංවර්ධන ප්‍රතිඵල ජනන ප්‍රමාදය තුළින්ම පෙනීයනු ඇත.

වගුව-9: ව්‍යාපෘති කළමනාකරණ ඒකක පිළිබඳ තොරතුරු			
විස්තරය	ණය මත ක්‍රියාත්මක වන ව්‍යාපෘති	දේශීය අරමුදල් මත ක්‍රියාත්මක වන ව්‍යාපෘති	එකතුව
ව්‍යාපෘති කළමනාකරණ ඒකක පවතින ව්‍යාපෘති සංඛ්‍යාව	113	33	146
පෞද්ගලික ගොඩනැගිල්ලක ඇති ව්‍යාපෘති කාර්යාල ගණන	29	2	31
කොන්ත්‍රාත් ව්‍යාපෘති කාර්ය මණ්ඩලය	3,460	723	4,183
1/3ක් දීමනාව ගෙවනු ලබන ව්‍යාපෘති කාර්ය මණ්ඩලය	477	158	635
ව්‍යාපෘති කාර්යාලවලට අයත් වාහන සංඛ්‍යාව	861	94	955
ව්‍යාපෘති කාර්යමණ්ඩල වාර්ෂික වැටුප් හා දීමනා (රු. මි.)	6,230	1,217	7,447

ව්‍යාපෘති කළමනාකරණ ඒකකවල වැටුප් හා දීමනාවලට අමතරව අනෙකුත් පවත්වගෙන යාමේ වියදම් සඳහා වර්ෂයකට දළ වශයෙන් තවත් රු. බිලියන 4 ක් පමණ ප්‍රාග්ධන වියදම් දැරීමට ද සිදු වේ. කෙසේ වුව ද , ව්‍යාපෘති කළමනාකරණය විධිමත් කිරීම සඳහා 2020 අයවැය වකුලේඛයේ විධි විධාන පරිදි ව්‍යාපෘති කළමනාකරණ ඒකක ප්‍රමාණය තෙවන කාර්තුවට සාපේක්ෂව අඩුවී ඇති බව පැහැදිලි වේ.

## 8. ව්‍යාපෘති කාර්යක්ෂමතාව හා ඵලදායීව ක්‍රියාත්මක කිරීම සඳහා නිර්දේශ

- ව්‍යාපෘති වල දුර්වල කාර්යසාධනයට හේතුකාරක වූ ගැටළු බහුතරයක් නිසි ව්‍යාපෘති කළමනාකරණය තුළින් පාලනය කල හැකි හා නිරාකරණය කල හැකි බව නිරීක්ෂණය වන අතර, ව්‍යාපෘති ක්‍රියාත්මකකරණය විධිමත් කිරීම සඳහා පහත නිර්දේශ ඉදිරිපත් කෙරේ,
- ඒකාබද්ධ ක්‍රියාකාරකම් පවතින ව්‍යාපෘති වල කොන්ත්‍රාත් ප්‍රදානයේ දී හැකිතාක් දුරට එකම උපදේශකවරුන් හා කොන්ත්‍රාත්කරුවන් වෙත ප්‍රදානය කිරීම, එක් ව්‍යාපෘතියක ක්‍රියාකාරකම් වලින් තවත් ව්‍යාපෘතියක කටයුතු වලට බාධා නොවන අයුරින් ඒකාබද්ධ ව්‍යාපෘති සැලසුම්කරණය හා කාලරාමු නිර්ණය සිදු කිරීම.
- සංවර්ධන ව්‍යාපෘති තුළ පවතින එක් ප්‍රධාන දුර්වලතාවයක් වන්නේ ව්‍යාපෘති පිරිවැය යතාර්ථවාදී නොවීමයි. එබැවින් ඉංජිනේරු ඇස්තමේන්තු වල පවතින තාක්විකභාවය හා විශ්වසනීයත්වය සම්බන්ධයෙන් මෙන්ම තාක්ෂණික කරුණු හේතුවෙන් ඇති විය හැකි අවිනිශ්චිත විචලනයන් සම්බන්ධයෙන් සංවර්ධන ව්‍යාපෘති ඇගයීමේදී වඩා අවධානය යොමුකළ යුතුය.
- ව්‍යාපෘති පෙර සූදානම අපේක්ෂිත මට්ටමක නොපැවතීම ව්‍යාපෘති බහුතරයකට බලපාන පොදු ගැටලුවක් වන බැවින්, සියලුම ව්‍යාපෘති අනුමත කිරීමට පෙර සහ විදේශීය හෝ දේශීය ණය ගිවිසුම් වලට එළඹීමට පෙර ඉඩම් අත්පත් කර ගැනීම, සහාය සේවාවන් සැපයීම සඳහා තෙවන පාර්ශවයන්ගේ පූර්ව අනුමැතීන් හා එකඟතාවයන් ලබාගැනීම, මහජන අදහස් විමසා ගැටළු නිරාකරණය සඳහා නිසි පියවර ගැනීම, ප්‍රසම්පාදන කටයුතු නොපමාව ආරම්භ කිරීමට අවශ්‍ය මූලික කටයුතු නිම කිරීම ආදී පූර්ව සූදානම් වීම් සිදුකර ඇති බවට තහවුරු කරගැනීම අත්‍යාවශ්‍ය ය.
- අඩු පිරිවැයක් යොදා කෙටිකාලයක් තුළ සපයා ගත හැකි දේශීය විශේෂඥයින් උපයෝගී කරගැනීම සහ ව්‍යාපෘති සඳහා අවශ්‍ය සීමිත අමුද්‍රව්‍ය තොග ප්‍රශස්ථව පවත්වා ගැනීම සහතික කිරීම.
- රේඛීය අමාත්‍යාංශ මගින් අභ්‍යන්තරිකව සිදු කරන සමීප අධීක්ෂණය, ප්‍රගති සමාලෝචනය, සහ නිරවද්‍ය තොරතුරු කාලීනව වාර්තාකරණය ශක්තිමත් කිරීම හා ඒ සඳහා නවීන තාක්ෂණික උපක්‍රම ප්‍රශස්ථ මට්ටමෙන් භාවිතා කිරීම.
- ව්‍යාපෘති අතර සිරස් හා තිරස් සම්බන්ධීකරණය ශක්තිමත් කිරීම සහ ආංශික සංවර්ධනය අරමුණු කරගත් ඒකාබද්ධ සැලැස්මක් සකස් කර එයට අනුගත වන පරිදි අනාගත ව්‍යාපෘති සැලසුම් කිරීම අනිවාර්ය කරවීම.
- ප්‍රසම්පාදන ක්‍රියාවලිය කාර්යක්ෂම කිරීම සඳහා සුදුසු උපායමාර්ග හඳුනාගෙන ක්‍රියාත්මක කිරීම.
- කොන්ත්‍රාත් නිසි පරිදි කළමනාකරණය කිරීමට අවශ්‍ය දැනුම හා කුසලතා සහිත ව්‍යාපෘති කළමනාකරුවන් තෝරා ගැනීම.
- උණ කාර්යසාධනයක් සහිතව පෙර ව්‍යාපෘති ක්‍රියාත්මක කරන ලද කොන්ත්‍රාත්කරුවන්, උපදේශකවරුන් සහ නිලධාරීන් නැවත නව ව්‍යාපෘති සඳහා තේරීම වලක්වාලන ක්‍රමවේද හඳුනාගැනීම හා ක්‍රියාත්මක කිරීම, ප්‍රමාද ගාස්තු අයකිරීම හා අසාදු ලේඛනගත කිරීම ක්‍රමවත් කිරීම.
- මාසිකව මෙම ව්‍යාපෘති සමාලෝචනය කිරීම සඳහා ඵලදායී ව්‍යාපෘති ප්‍රගති වාර්තා කරන ක්‍රමවේදයක් ඇති කිරීම.

**2020ஆம் ஆண்டு முன்றாம் காலாண்டில் முடிவில் உள்ளவாறான  
பாரிய அளவிலான அபிவிருத்தி கருத்திட்டங்களின் முன்னேற்றம்**

தேசிய பொருளாதாரத்தில் மறு மலர்ச்சிக்கான அபிவிருத்தி கருத்திட்டங்களை விரைவுபடுத்துவதற்காக எடுக்கப்பட்ட கொள்கை ரீதியான செயல்முறைகளுக்கு பதிலளிக்க தொடங்கிய போது உள்நாட்டில் தோன்றிய சவாலான சூழ்நிலைகள் குறிப்பாக கோவிட் 19 தொற்றுநோய் பரவுவதனுடாக ஏற்பட்ட பயணக் கட்டுப்பாடுகள், உலகளாவிய வர்த்தகத் தடைகள் என்பவற்றுடன் இடைக்கால வாக்குப்பதிவு கணக்கு காரணமாக காணப்பட்ட ஒதுக்கீடுகளின் வரையறை மற்றும் அமைச்சுக்களில் ஏற்பட்ட மாற்றம் என்பவற்றால் அபிவிருத்தி கருத்திட்ட செயற்படுத்துகைகள் 2020ஆம் வருடத்தில் தர்மானிக்கப்பட வேண்டியதாக இருந்தது.

2020ஆம் ஆண்டு முடிவில் 625 அபிவிருத்தித் கருத்திட்டங்கள் நடைமுறைப்படுத்தப்படுவதுடன் அவற்றுள் 289 பாரியளவிலான கருத்திட்டங்களின் முன்னேற்றங்கள் இந்த அறிக்கையினூடாக வெளியிடப்படுகின்றது.

**1. 2020ஆம் ஆண்டு அபிவிருத்தி கருத்திட்டங்களின் முதலீடு மற்றும் பயன்பாடு**

2020 ஆண்டில் அக் கருத்திட்டங்களுக்காக அண்ணையவாக 710 ரூபா பில்லியன் வருடாந்தம் நிதி ஒதுக்கிடப்படுவதுடன், அவ் ஒதுக்கீட்டில் 72% பயன்படுத்தப்பட்டுள்ளது.

கருத்திட்ட செலவு (ரூ.மில்.)	எண்ணிக்கை	2020 ஒதுக்கீடு (ரூ.பில்.)	பயன்பாடு (ரூ.பில்.)	பயன்பாட்டு சதவீதம் (%)
1000 – 10000 க்குட்பட்ட	163	101.95	69.83	68.4
10000 க்கும் அதிகமான	126	608.44	439.98	72.3
<b>மொத்தம்</b>	<b>289</b>	<b>710.39</b>	<b>509.81</b>	<b>71.7</b>

மேலே காட்டப்பட்ட 289 பாரியளவிலான கருத்திட்டங்கள் 40 நிரல் அமைச்சுக்களினூடாக செயற்படுத்தப்படுகின்றதுடன் அவற்றின் மொத்த அண்ணையவான முதலீடு ரூபா. பில்லியன் 5,288 ஆகும். இவற்றுள் ரூபா 2,316 தற்பொழுதே பயன்படுத்தப்பட்டுள்ளதுடன் அக்கருத்திட்டங்கள் அனைத்தும் நிறைவு செய்வதற்கு எதிர்பார்க்கப்படும் 2027 வருடத்தில் மேலும் ரூபா.2,972 பில்லியன் தொயானது முதலீட்டுக்காக அரசு முதலீட்டு திட்டமிடலில் இட ஒதுக்கீடு வைத்திருக்கப்படல் வேண்டும். இந்த 289 பாரியளவிலான கருத்திட்டங்களுள் 153 கருத்திட்டங்கள் செயற்படுத்தப்படுவது தேசிய வங்கிகள் மற்றும் வெளிநாட்டு நிறுவனங்கள் மூலம் பெற்றுக்கொள்ளப்படும் கடன்களினூடாகவாகும். 2020ம் ஆண்டு இறுதியில் அவ் 153 கருத்திட்டங்களும் அவற்றுக்குரிய வருடாந்த நிதி ஒதுக்கீட்டில் 71% ஐ பயன்படுத்தியுள்ளதுடன், தேசிய நிதி மற்றும் வெளிநாட்டு ஒத்துழைப்புடன் செயற்படுத்தப்படும் கருத்திட்டங்கள் மூலம் அவற்றுக்காக ஒதுக்கிடப்பட்ட நிதியில் முறையே 76.5% மற்றும் 90% பயன்படுத்தப்பட்டுள்ளது.



அட்டவணை-2: நிதி அடிப்படையில் பாரியளவிலான கருத்திட்டங்களை வகைப்படுத்துதல் மற்றும் முன்னேற்றம்				
நிதி மூலம்	கருத்திட்ட எண்ணிக்கை	2020 வருடாந்த ஒதுக்கீடு (ரூ.பில்.)	2020.12.31 திகதியில் செலவு (ரூ.பில்.)	நிதி முன்னேற்றம் (%)
உள்நாட்டு நிதியம்	119	98.98	75.80	76.58
உள்நாட்டு கடன்	12	40.35	26.38	65.38
வெளிநாட்டு கடன்	141	562.50	399.92	71.09
வெளிநாட்டு மானியம்	17	8.55	7.70	90.05
மொத்தம்	289	710.38	509.80	71.76

## 2. பௌதீக முன்னேற்றம் (Physical Progress)

ஒவ்வொரு அமைச்சினதும் அபிவிருத்தி கருத்திட்டங்களின் முன்னேற்றமானது அவற்றின் ஒத்துக்கொள்ளப்பட்ட கால எல்லை மற்றும் எதிர்பார்க்கப்பட்ட இலக்குடன் மீளாய்வு செய்து, பெறுபேற்றை பெற்றுக்கொள்ளும் மட்டங்கள் தொடர்பான தகவல்கள் இணைப்பு 1 இல் உள்ளடக்கப்பட்டுள்ளது.

அட்டவணை-3 முன்னேற்ற குழு	கருத்திட்ட எண்ணிக்கை
2020ம் வருடத்தில் பௌதீக செயற்பாடு முடிவுறுத்தப்பட்ட கருத்திட்டங்கள்	42
மிகச்சிறப்பாக செயற்படுத்தப்படுகின்ற	18
சிறு தாமதம் இருப்பினும் சிறப்பாக செயற்படுத்தப்படுகின்ற	54
எதிர்பார்க்கப்பட்ட இலக்குகளை விடவும் 11% - 25% த்தை விடவும் விலகியுள்ள ஆனாலும் தலையீடுகள் மூலம் விரும்பிய பௌதீக முன்னேற்றத்தை அடைய முடியும்	44
எதிர்பார்க்கப்பட்ட இலக்குகளை விடவும் 26-40% விலகியுள்ள மெதுவான	52
இலக்குகளிலிருந்து 40% ஐ விடவும் விலகியுள்ள விசேட கவனம் செலுத்த வேண்டியவை	69
செயற்பாடு நிறுத்தி வைக்கப்பட்டுள்ள கருத்திட்டங்கள்	10

## 3. கருத்திட்டங்களின் காலத்தை நீடித்தல் (Time Extensions given for Projects)

கருத்திட்டங்களை செயற்படுத்தும் கட்டங்களில் அவற்றின் பலவீனமான செயற்திறனை பிரதிபலிக்கும் குறிகாட்டிகளில் பிரதானதாவது அனுமதிக்கப்பட்ட விடயங்களை நிறைவேற்றுவதற்காக ஒத்துக்கொள்ளப்பட்ட கருத்திட்ட காலத்தை தவிர பெற்றுக்கொண்ட காலத்தை நீடித்தல் மற்றும் அங்கீகரிக்கப்பட்ட கருத்திட்ட மதிப்பீட்டில் பிற்காலத்தில் ஏற்படுத்தப்பட்ட திருத்தங்கள் என்பன அடங்கும். 2020ஆம் ஆண்டின் இறுதியில் காலநீடிப்பு பெற்றுக்கொண்ட பின் செயற்படுத்தப்படுகின்ற பாரியளவிலான கருத்திட்டங்கள் 138 என்பதுடன் பெற்றுக்கொள்ளப்பட்ட காலநீடிப்பு அளவுகளுக்கு ஏற்ப அவற்றின் பரவல் அட்டவணை-04 இல் தரப்பட்டுள்ளது.

அட்டவணை-4 கால நீடிப்பு பெற்ற கருத்திட்டங்கள்				
நீடிக்கப்பட்ட காலம் (மாதம்)	கால நீடிப்பு பெற்ற கருத்திட்டங்களின் எண்.	விடைய மாற்றதிற்கேட்ப	விடைய மாற்றம் மற்றும் ஏனைய காரணிகள்	ஏனைய காரணிகளின் கேற்ப
01-06	08			08
07-12	36	06	04	27
13-24	46	04	15	26
25-36	17	05	02	10
36 க்கு மேல்	31	06	11	14
<b>மொத்தம்</b>	<b>138</b>	<b>21</b>	<b>32</b>	<b>85</b>

\* விடைய மாற்றங்களுக்கு மேலதிகமாக நிலம் கையகப்படுத்தும் பிரச்சினைகள், ஒப்பந்தக்காரர்களின் பலவீனமான செயல்திறன், கேள்வி வைப்பு நடைமுறைகளில் ஏற்படும் தாமதம் மற்றும் மூன்றாம் தரப்பினரிடமிருந்து பெற்றுக்கொள்ள வேண்டிய அனுமதி மற்றும் உதவிகளை பெற்றுக்கொள்வதில் ஏற்படும் தாமதம் கால நீடிப்பு பெறுவதில் தாக்கம் செலுத்திய காரணிகளுள் அடங்குகின்றன.

#### 4. செலவு மதிப்பீட்டு திருத்தங்கள்

2020 ஆம் ஆண்டின் இறுதியில் 289 பாரியளவிலான கருத்திட்டங்களில் 55 கருத்திட்டங்கள் அதாவது 20% ஆனவை அனுமதியளிக்கும் சந்தர்ப்பத்தில் காணப்பட்ட மொத்த செலவுமதிப்பீடுகள் பின்னர் அதிகரிக்கப்பட்டுள்ளது.

அட்டவணை-5 செலவு மதிப்பீடுகள் அதிகரித்தல்	
ஆரம்ப மதிப்பீட்டிலிருந்து செலவு அதிகரிக்கின்ற %	கருத்திட்ட எண்ணிக்கை
10 க்கு குறைவு	08
11-50	28
51-75	07
75 க்கு மேல்	12

#### 5. கருத்திட்டங்களில் காணப்படும் பிரச்சனைகள்

2020 ஆம் ஆண்டின் இறுதியில் பாரியளவிலான மற்றும் விசாலமான கருத்திட்டங்களின் முன்னேற்றமானது எதிர்பார்க்கப்பட்ட அளவு அடைந்துகொள்ள முடியாமல் போனதற்கான காரணமாக ஒவ்வொரு அமைச்சினாலும் அறிக்கையிடப்பட்ட பிரச்சனைகள் சுருக்கப்பட்டு அட்டவணை 6 இன் ஊடாக சமர்ப்பிக்கப்பட்டுள்ளது.

அட்டவணை-6 2020ம் வருடத்தின் இறுதியாகும் போது அறிக்கையிடப்பட்ட கருத்திட்ட பிரச்சனைகள்	கருத்திட்டங்களின் எண்ணிக்கை
மூன்றாவது தரப்பினரின் அனுமதி மற்றும் உதவி தாமதமாதல்	35
ஒப்பந்தக்காரர்கள் / ஆலோசகர்களின் குறைவான செயற்திறன்	30
பாதீட்டு ஒதுக்கீடுகளை முகாமை செய்கின்ற பிரச்சனைகள்	29
நிலம் கையகப்படுத்தலில் தாமதம் ஏற்படுதல்	30
பொதுமக்கள் எதிர்ப்பு / சமூக பிரச்சனைகள்	03
கொள்முதல் நடவடிக்கைகள் தாமதமாதல்	14
முற்பணம் கிடைப்பதில் தாமதம்	36
கருத்திட்ட கட்டுப்பாட்டுக்கு அப்பாற்பட்ட விடயங்கள்	56

**6. பாரியளவிலான கருத்திட்டங்களை நிறைவு செய்தல் மற்றும் பிரதிபலன்களை உறுதிபடுத்துதல்**

தற்பொழுது நடைமுறைப்படுத்தப்படும் பாரியளவிலான கருத்திட்டங்கள் அனைத்தும் 2027 ம் ஆண்டு நிறைவு செய்வதற்கு திட்டமிடப்பட்டுள்ளது. எவ்வாறாயினும், இக்கருத்திட்டங்களில் 91% ஆன அதாவது 263 கருத்திட்டங்கள் 2023 ம் வருடமாகும் போது பூர்த்திசெய்யப்படல் வேண்டும். அதில் 2020 ஆண்டு இறுதியாகும் போது பூர்த்தி செய்யப்படுவதற்கு திட்டமிடப்பட்ட 94 கருத்திட்டங்களில் 42 கருத்திட்டங்களே பூர்த்திசெய்யப்பட்டுள்ளது. பூர்த்தி செய்வதற்கு திட்டமிடப்பட்ட வருடங்களின் அடிப்படையில் அக்கருத்திட்டங்களின் பரவலானது பின்வருமாறு காணப்படுகின்றது.

அட்டவணை-7 நிறைவேறுவதற்கு உரிய வருடத்திற்கேற்ப பாரியளவிலான கருத்திட்டங்களின் பரவல்	
நிறைவேற்றுவதற்கு திட்டமிடப்பட்ட வருடம்	கருத்திட்டங்களின் எண்ணிக்கை
2019	06
2020	88
2021	95
2022	46
2023	34
2024	09
2025	09
2026	01
2027	01

94

மேற்காட்டப்பட்ட அட்டவணை 7 இற்கமைய, 2019 வருடம் அதே போன்று 2020 வருடத்திற்குள் பூர்த்தி செய்யப்படுவதற்கு திட்டமிடப்பட்டிருந்த 94 கருத்திட்டங்களில் தற்போது வரை நிறைவு செய்யப்படாது மிகுதியாகவுள்ள 52 கருத்திட்டங்களின் முன்னேற்றம் கீழ்வரும் 8வது அட்டவணையில் குறிப்பிடப்பட்டது போன்று வெவ்வேறு அடை மட்டங்களில் காணப்படுகின்றது.

அட்டவணை-8 2020ஆம் வருடத்தில் நிறைவுறுத்தப்படுவதற்கு இருந்த ஆனால் நிறைவுறுத்தப்படாத கருத்திட்டங்களின் முன்னேற்றம்					
முன்னேற்றம் (%)	90-99	80-89	70-79	60-69	60 க்கு குறைவு
கருத்திட்டங்களின் எண்ணிக்கை	22	04	04	03	19

மேலே 8வது அட்டவணையில் உள்ளடக்கப்பட்டுள்ள இவ் 52 கருத்திட்டங்களை 42 க்கு உரிய செயற்படுத்துவதற்கான தடைகளான பிரச்சனைகள் ஒன்று அல்லது பல (அட்டவணை 06 இல் குறிப்பிடப்பட்டுள்ளது) 2020ம் ஆண்டு இறுதி வரையில் கூட தீர்க்கப்படாமல் இருப்பதாக அறிவிக்கப்பட்டுள்ளது. அக்கருத்திட்டங்களின் பிரச்சனைகளை தீர்ப்பதற்காக முக்கியத்துவம் வழங்குவதனுடாக 2021 ம் ஆண்டினுள் அக்கருத்திட்டங்களினூடாக எதிர்பார்க்கப்படுகின்ற அபிவிருத்தி முடிவுகளை பெற்றுக்கொள்வதற்கு முடியுமானதாக இருக்கும்.

### 7. கருத்திட்ட மேலாண்மை அலகுகள்

பரந்த அளவிலான விடைய பரப்புகளை உள்ளடக்கிய பாரியளவிலான கருத்திட்டங்களில் அபிவிருத்தி செயல்முறையை செயல்திறன் மிக்கதாகவும் மற்றும் திறம்படவும் செயல்படுத்துவதை உறுதி செய்வதற்காக அர்ப்பணிப்புடனான ஊழியர்களை உள்ளடக்கிய திட்ட மேலாண்மை அலகுகள் அமைக்கப்பட்டிருந்தாலும் செயல்திறன் குன்றிய கருத்திட்டங்களின் எண்ணிக்கை பற்றி அவதானிக்கின்ற போது அந்த கருத்திட்ட மேலாண்மை அலகுகளை அமைப்பதன் நோக்கங்கள் அதேபோன்று அடையப்படவில்லை என்பதை அபிவிருத்தி விளைவுகள் உருவாவதில் உள்ள தாமதங்களின் ஊடாகவே அறிந்து கொள்ள முடியும்.

அட்டவணை-9 கருத்திட்ட மேலாண்மை அலகு பற்றிய விபரங்கள்			
விபரம்	வெளிநாட்டு கடன் பயன்படுத்தப்படும் கருத்திட்டங்கள்	உள்நாட்டு நிதி பயன்படுத்தப்படும் கருத்திட்டங்கள்	மொத்தம்
கருத்திட்ட மேலாண்மை அலகுகள் காணப்படுகின்ற கருத்திட்டங்களின் எண்ணிக்கை	113	33	146
தனியார் கட்டிடங்களில் காணப்படுகின்ற கருத்திட்ட அலுவலகங்களின் எண்ணிக்கை	29	02	31
ஒப்பந்த அடிப்படையிலான ஊழியர் குழு	3,460	723	4,183
1/3 கொடுப்பனவு வழங்கப்படுகின்ற கருத்திட்ட ஊழியர் குழு	477	158	635
கருத்திட்ட அலுவலகங்களுக்கு உரிய வாகனங்களின் எண்ணிக்கை	861	94	955
கருத்திட்ட ஊழியர் குழுவுக்கான வருடாந்த சம்பளம் மற்றும் கொடுப்பனவுகள் (ரூ.மி.)	6230	1217	7,447

திட்ட மேலாண்மை பிரிவுகளின் சம்பளம் மற்றும் கொடுப்பனவுகளுக்கு மேலதிகமாக மேலும் சுமார் 4 பில்லியன் ரூபா மூலதனம் செய்யவேண்டி ஏற்பட்டுள்ளது. எவ்வாறாயினும் கருத்திட்ட முகாமைத்துவத்தினை சரியான முறையில் செய்வதற்காக 2020ம் ஆண்ட பாதீட்டு சுற்றுநிருபத்தின் நிதிகளுக்கமைய கருத்திட்ட முகாமைத்துவ அலகுகளின் எண்ணிக்கை முன்றாம் காலாண்டுடன் ஒப்பிடுகின்ற போது குறைவடைந்துள்ளது தெளிவாகின்றது.

## 8. கருத்திட்டங்களை செயல்திறன் மிக்கதாகவும் திறம்படவும் செயற்படுத்துவதற்கான பரிந்துரைகள்

கருத்திட்டங்கள் இன் மோசமான செயல்திறனுக்கு வழிவகுக்கும் பெரும்பாலான சிக்கல்கள் சரியான கருத்திட்ட முகாமைத்துவத்தின் மூலம் கட்டுப்படுத்தப்பட்டு தீர்க்கப்படக் கூடியவையே. அதற்காக கீழ்வரும் பரிந்துரைகளை செயல்படுத்துவது பொருத்தமாகும்.

- ஒருங்கிணைந்த செயல்பாடுகள் காணப்படுகின்ற கருத்திட்டங்களின் ஒப்பந்தங்களை வழங்கும் போது முடியுமான வரையில் ஒரே ஆலோசகர்களிடமும் ஒரே ஒப்பந்தக்காரர்களிடமும் வழங்குதல் ஒரு கருத்திட்டத்தின் செயற்பாடுகளினால் மற்றொரு கருத்திட்டத்தின் செயல்பாடுகளுக்கு தடைகள் ஏற்படாத வகையில் ஒருங்கிணைந்த கருத்திட்ட திட்டமிடலையும் மற்றும் கால அட்டவணையையும் உருவாக்குதல்.
- அபிவிருத்தி கருத்திட்டங்களில் காணப்படுகின்ற ஒரு குறைபாடானது கருத்திட்ட செலவினங்கள் யதார்த்தமானதாக இல்லாமையாகும் அதனால் பொறியியலாளர் மதிப்பீடுகளில் காணப்படுகின்ற உண்மைத்தன்மை மற்றும் விஸ்வாசமான தன்மை சம்பந்தமாக தொழிநுட்ப விடயங்களின் காரணமாக ஏற்படக்கூடிய எதிர்பார்க்கப்படாத மாற்றங்கள் சம்பந்தமாக அபிவிருத்தி கருத்திட்டங்களை மதிப்பிடுகின்றபோது கூடிய கவனம் செலுத்தப்படல் வேண்டும்.

கருத்திட்ட முன் ஆயத்தம் எதிர்பார்க்கப்பட்டளவில் அதிகமான கருத்திட்டங்களுக்கு தாக்கம் செலுத்துகின்ற பொது பிரச்சனை என்பதனால் அனைத்து கருத்திட்டங்களையும் அனுமதிப்பதற்கு முன் மற்றும் வெளிநாட்டு அல்லது உள்ளாட்டு கடன் ஒப்பந்தங்களுக்கு செல்வாதற்கு முன்பு நிலங்களை கைப்பற்றுதல் உதவி சேவைகளை வழங்குவதற்காக முன்றாவது தரப்பினரின் முன் அனுமதிகள் மற்றும் இணக்கப்பாடுகளை பெற்றுக்கொள்ளுதல், பொது மக்களின் கருத்துக்களை பெற்று பிரச்சனைகளை தீர்ப்பதற்கான உரிய நடவடிக்கைகளை எடுத்தல், கொள்முதல் நடவடிக்கைகளை தாமதமின்றி ஆரம்பிப்பதற்கான தேவையான ஆரம்ப வேலைகளை முடிவுறுத்தல் ஆகிய முன்னாயத்தங்கள் செய்யப்பட்டுள்ளதாக உறுதிப்படுத்திக்கொள்வது அத்தியாவசியமாகும்.

- குறுகிய காலத்தில் குறைந்த செலவில் பெற்றுக்கொள்ளக்கூடிய உள்ளூர் நிபுணர்களை பயன்படுத்துதல் மற்றும் கருத்திட்டத்துக்கு தேவையான வரையறுக்கப்பட்ட மூலப் பொருட்களின் உகந்த உச்ச பராமரிப்பை உறுதி செய்தல்.
- நிரல் அமைச்சுக்களின் மூலம் உள்வாரியாக மேற்கொள்ளப்படும் நெருங்கிய மேற்பார்வை, முன்னேற்ற மதிப்பாய்வு மற்றும் சரியான தகவல்களை உரிய நேரத்தில் அறிக்கையிடுவதனை பலமாக கருதல். அவற்றுக்காக நவீன தொழில்நுட்ப கிரமோபாயங்களை உகந்த முறையில் பயன்படுத்துதல்.
- கருத்திட்டங்களுக்கு இடையில் செங்குத்து மற்றும் கிடைமட்ட ஒருங்கிணைப்பை வலுப்படுத்துதல் மற்றும் துறைசார் அபிவிருத்தியை நோக்காகக் கொண்ட ஒருங்கிணைந்த திட்டமொன்றை தயாரித்து அதற்கு இயைந்து செல்லக்கூடிய வகையில் எதிர்கால கருத்திட்ட திட்டமிடலை மேற்கொள்வதை கட்டாயம் ஆக்குதல்.
- கொள்முதல் செயல்முறையை செயல்திறன் மிக்கதாக மாற்றுவதற்கு பொருத்தமான உத்திகளை கண்டறிந்து செயல்படுத்துதல்.
- ஒப்பந்தங்களை முறையாக நிர்வகிக்க தேவையான அறிவு மற்றும் திறன்களை கொண்ட முகாமையாளர்களை தேர்ந்தெடுத்தல்.
- முன்னர் செயல்படுத்தப்பட்ட கருத்திட்டங்களை குறைவான செயல்திறனுடன் செயல்படுத்திய ஒப்பந்தக்காரர்கள் மற்றும் அதிகாரிகள் மீண்டும் புதிய கருத்திட்டங்களுக்கு தேர்ந்தெடுக்கப்படுவதை தடுப்பதற்கான செயல்முறையை கண்டறிதல் மற்றும் செயல்படுத்துதல், கட்டணங்கள் அறவிடுதல் மற்றும் கருப்புப் பட்டியலில் உட்படுத்துதல் என்பனவற்றை ஒழுங்குபடுத்துதல்.
- மாதாந்தம் இக்கருத்திட்டங்களை மதிப்பாய்வு செய்வதற்காக சரியான கருத்திட்ட தகவல்களை அறிக்கையிடுகின்ற முறைமையினை உருவாக்குதல்.

## Progress of Large and Mega Scale Development Projects as at the end of year 2020

Year 2020 was a critical year for development projects implementation, despite of the response on policy actions taken to revitalizing the domestic economy through development projects acceleration admits to various challenges emerged locally and globally. Specially the out-break of the COVID 19 related restrictions on mobility and international trade as well as changes in the ministry portfolios and limitations of financial allocations through short term vote-on-account budgets kept development projects slow down.

By the end of year 2020, 625 development projects were implemented under the line ministries. Performance of 289 mega scale projects out of these 625 projects is presented in this report.

### 1. Investment and utilization related to Development projects in year 2020

Approximate annual allocation for these projects was Rs.710 billion and; overall utilization of this allocation was 72%.

Cost of Project (Rs. Million)	Number of Projects	Allocation for 2020 (Rs. Billion)	Utilization (Rs. Billion)	Percentage Utilization
<b>1000-10,000</b>	163	101.95	69.83	68.4
<b>Above 10,000</b>	126	608.44	439.98	72.3
<b>Total</b>	<b>289</b>	<b>710.39</b>	<b>509.81</b>	<b>71.7</b>

These 289 Mega scale projects have been implemented through 40 line ministries. The total gross investment on these projects is Rs.5,288 billion. Since Rs.2,316 billion has already been utilized, the balance investment of Rs.2,972 billion need to be accommodated in the Public Investment Programme until the completion of these on- going projects by 2027. Loans have been obtained from local and foreign lending institutions and banks for the implementation of 153 out of these 289 mega scale projects. Utilization of annual allocation by these 153 development projects by the end of year 2020 was 71% while the utilization rate of projects implemented through local funds and foreign grants recorded as 76.5% and 90%, respectively.

Source of financing	Number of Projects	Allocation for 2020 (Rs. Billion)	Expenditure as at 31.12.2020 (Rs. Billion)	Financial Progress (%)
Local funds	119	98.98	75.80	76.58
Local Loans	12	40.35	26.38	65.38
Foreign Loans	141	562.50	399.92	71.09
Foreign grants	17	8.55	7.70	90.05
<b>Total</b>	<b>289</b>	<b>710.38</b>	<b>509.80</b>	<b>71.76</b>

## 2. Physical Progress

Level of achievement of results derived through analysis of progress of development projects implemented by each ministry against their agreed time-frame and expected targets, is recorded in the Annex-I.

<b>Table-3: Level of Progress</b>	<b>Number of Projects</b>
Physically completed projects in 2020	42
Highly satisfactory in implementation	18
Being implemented satisfactorily with slight delay	54
11-25% deviated from the target; but possible to achieve expected physical progress through special intervention	44
Slow progress due to deviation of 26-40% from the target	52
Deviation of more than 40% from the target	69
Halted projects	10

## 3. Time extensions granted for projects

Extension of agreed project period and subsequent cost revisions made to the original scope of projects could be considered as key indicators for the poor performance of projects. By the end of the year 2020, there were 138 on-going projects which have obtained extensions and Table-4 illustrates the distribution of extended projects based on the length of extension.

<b>Table - 4: Extended Projects</b>				
<b>Extension (Months)</b>	<b>Number of projects</b>	<b>Scope change</b>	<b>Scope change &amp; other reasons*</b>	<b>Other reasons</b>
<b>01-06</b>	08	-	-	08
<b>07-12</b>	36	06	04	27
<b>13-24</b>	47	04	15	26
<b>25-36</b>	17	05	02	10
<b>Over 36</b>	30	06	11	14
<b>Total</b>	<b>138</b>	<b>21</b>	<b>32</b>	<b>85</b>

\* In addition to the change of scope, issues related to land acquisition, poor performance of contractors, delay in procurements and delay in approvals and supportive services expected from third party institution caused time extensions.

#### 4. Revision of Estimated Cost

It is reported by the end of year 2020 that, estimated cost agreed at the initial approval of 55 out of 289 mega scale projects (which equals to 20% of total mega scale projects) has been increased at a later stage of implementation.

<b>Table-5: Projects with cost increase</b>	
<b>Percentage (%) increase of initial estimated cost</b>	<b>Number of projects</b>
Less than 10	08
11-50	28
51-75	07
More than 75	12

#### 5. Issues related to projects

A summary of issues reported as at the end of 2020, by each line ministry which affected the progress of projects is illustrated in the Table-06 below.

<b>Table-6: Issues related to Projects as at the end of the year 2020</b>	<b>Number of Projects</b>
Delay in third party approval and assistance	35
Contractors'/Consultant's poor performance	30
Issues related to management of budget allocation	29
Delay in land acquisition	30
Public protests/ Social issues	03
Delay in procurement	14
Delay in receiving imprest	36
Reasons beyond the control of the project	56

#### 6. Completion of mega scale projects and ensuring the benefits

All existing on-going projects are scheduled to be completed at the end of 2027. Somehow, 91% (263 projects) of projects should be completed by 2023 and; only 42 out of 94 projects which have been scheduled to be completed by the end of 2020 are completed as planned. Distribution of on-going projects according to the scheduled year of completion is described below.



<b>Table – 7: Distribution of mega scale projects against the scheduled year of completion</b>	
<b>Scheduled year of completion</b>	<b>Number of Projects</b>
2019	06
2020	88
2021	95
2022	46
2023	34
2024	09
2025	09
2026	01
2027	01

} 94

Performance of 52 partially completed projects, out of 94 projects in the Table-7 expected to be complete in 2019 and 2020 is shown in the table 8 below.

<b>Table-8: Progress of partially completed projects which have been scheduled to be completed as at the end of year 2020</b>					
<b>Progress (%)</b>	<b>90-99</b>	<b>80-89</b>	<b>70-79</b>	<b>60-69</b>	<b>Below 60</b>
<b>Number of Projects</b>	22	04	04	03	19

It is reported that, one or more hindering factors or issues (illustrated in the Table-6) related to 42 out of 52 projects in the Table -8 have been remained unresolved as at the end of 2020. It will be possible to achieve the expected development results of these projects by resolving these issues in year 2021 on priority basis.

## **7. Project Management Units (PMUs)**

The Project management units are established with a dedicated staff in order to ensure the efficient and effective implementation of development activities of mega scale projects which cover considerably a broader scope. However, observations on delay in delivery of expected development results by a large number of projects mainly due to their poor performance proves that accomplishment of key objective of setting up of Project Management Units is doubtful.

<b>Description</b>	<b>Projects implemented through foreign loans</b>	<b>Projects implemented through local funds</b>	<b>Total</b>
Projects with PMU	113	33	146
Number of PMUs established in a private building	29	2	31
PMU staff on contract basis	3,460	723	4,183
Projects staff who draw 1/3 allowance	477	158	635
Number of vehicles belong to project office	861	94	955
Annual salary and allowance of project staff (Rs. Million)	6,230	1,217	7,447

In addition to salary and allowance of project management staff in these PMUs, around Rs.4 billion capital expenditure is incurred annually, as a running cost of these units. It is observed that, number of Project Management Units have been reduced compared to the third quarter of 2020, as per the instructions in the Budget Circular 2020 on proper management of project management units.

## **8. Recommendations for effective project management**

It is observed that majority of issues which cause poor performance of projects could be resolved and managed through proper project management. Following recommendations are made for streamline the project implementation.

- Same consultants and contractors should be selected in every possible circumstance in contract awarding when projects have integrated activities. Integrated project planning and time frame preparation is also recommended in order to avoid inconvenience and disturbances to project activities in similar nature.
- Unrealistic cost estimation is one of the main weaknesses in the development projects. Therefore, it is necessary to pay more attention on reliability and realistic nature of engineer's estimates as well as deviations possible due to uncertainty of technical aspects, at the project appraisal.








As the lack of preparedness is the among the main issues related to the majority of projects, it is necessary to make sure that land acquisition, confirmation or consent of relevant third parties on required approvals, completion of preparatory work for speedy processing of procurements are completed prior to signing of foreign or local loan agreements and approval of the project proposals.

- Procurement of local expertise which, are possible to obtain at a low cost and within a short time. It is necessary to maintain stocks of scarce raw material that required for projects at optimum level.
- Strengthening of internal close monitoring, progress review and timely reporting of accurate and updated information by line ministries and optimum use of modern technology and strategies for this purpose.
- Strengthening the vertical and horizontal coordination among projects, preparations of an integrated sectoral development plans and formulation of future projects align with the said plan mandatory.
- Identification and implementation of strategies to enhance the efficiency of the procurement process.
- Selection of competent project managers who possess adequate knowledge and skills for contract management if highly required.
- Identification and implementation of procedures to eliminate re-selection of contractors, consultants and officials who have records of poor performance in previous projects. Streamlining of liquidity damage imposing and black listing of such contractors, consultants and officials.
- Establishment of an effective progress reporting system to review projects on monthly basis.

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28	SM/ Solar, Wind and Hydro Power Generation Projects Development	35
29	M/ Technology	35
30	Ministry of Transport	35-36
31	SM/ Vehicle regulation, Bus Transport Services and Train Compartments and Motor Car Industry	36
32	Ministry of Urban Development and Housing	37
33	SM/ Urban Development, Coast Conservation, Waste Disposal and Community Cleanliness	37-38
34	SM/ Rural Housing, Construction and Building, Material Industries	38
35	SM /Estate Housing and Community Infrastructure	39
36	M/Water Supply	39-42
37	Ministry of Wildlife and Forest Conservation	42
38	SM/Wildlife protection, Adoption of Safety Measures including the Construction of Electric Fences and Trenches and Reforestration	43
39	Ministry of Youth and Sports	43
40	SM/ Aviation and Export Zones Development	43
41	Board of Investment of Sri Lanka (BOI)	43

<b>Colour Classification</b>	
	Physically completed projects in 2020
	Highly satisfactory in implementation
	Being implemented satisfactorily with slight delay
	11-25% deviated from the target; but possible to achieve expected physical progress through special intervention
	Slow progress; 26-40% deviate from the target
	Deviation of more than 40% from the target
	Halted projects

### Ministry -wise Project Progress

#	Name of the Ministry								Total
1	Ministry of Agriculture	1	1	3	1	-	-	-	6
2	Ministry of Buddha Sasana, Religious and Cultural Affairs	1	-	-	-	-	-	-	1
3	Ministry of Defence	-	2	1	1	1	-	1	6
4	SM/ Internal Security, Home Affairs and Disaster Management	-	3	2	1	3	-	1	10
5	Ministry of Education	-	5	4	4	2	1	2	18
6	SM / Women and child Development, Pre-schools and Primary Education, School Infrastructure and Education Services	-	1	-	1	1	-	-	3
7	SM / Education Reforms, Open Universities and Distance Learning Promotion	-	-	-	-	-	-	1	1
8	SM/ Skills Development, Vocational Education, Research and Innovation	-	1	2	1	1	-	2	7
9	M/Energy	-	3	1	1	-	-	-	5
10	Ministry of Environment	1	-	-	-	-	-	1	2
11	Ministry of Finance	-	-	2	3	-	1	-	6
12	SM/ Samurdhi, Household Economy, Micro Finance, Self Employment, Business Development and Underutilized State Resources Development	-	-	-	-	1	-	-	1

(9)

#	Name of the Ministry								Total
13	Ministry of Fisheries	1	-	-	-	-	-	-	1
14	SM/ Ornamental Fish, Inland Fish and Prawn Farming, Fishery Harbour Development, Multiday Fishing Activities and Fish Exports	-	1	-	1	1	-	1	4
15	SM/Company Estate Reforms, Tea Esstates related Crops, Tea Factories Modernization and Tea Export Promotion	-	-	-	1	-	-	-	1
16	SM/Development of Minor Crops Plantation including Sugarcane, Maize, Cashew, Pwpper, Cinnamon, Cloves, Betal relaed Industries and Export promotion	-	-	-	1	-	-	-	1
17	Ministry of Foreign	-	-	-	-	1	-	-	1
18	Ministry of Health	-	12	4	3	4	4	3	30
19	M/Highways	-	-	6	5	9	3	11	34
20	Ministry of Irrigation	1	10	2	2	10	-	-	25
21	Ministry of Justice	-	1	-	1	-	1	1	4
22	SM/ Prison Reforms and Prisoners' Rehabilitation	-	2	-	-	-	-	1	3
23	Ministry of Ports and Shipping	-	-	-	-	1	1	1	3
24	SM/Warehouse Facilities, Container Yards, Port Supply Facilities and Boats and Shipping Industry Development	-	-	1	-	-	1	1	3
25	SM/ Provincial Councils and Local Government	-	4	4	5	1	-	-	14
26	M/ Public Security	-	1	-	-	-	-	-	1

(10)



#	Name of the Ministry								Total
27	M/Power	-	2	2	1	2	-	3	10
28	SM/ Solar, Wind and Hydro Power Generation Projects Development	-	2	-	-	1	-	-	3
29	M/ Technology	-	1	-	-	-	-	1	2
30	Ministry of Transport	1	1	1	1	2	2	3	11
31	SM/ Vehicle regulation, Bus Transport Services and Train Compartments and Motor Car Industry	-	1	-	-	-	-	-	1
32	Ministry of Urban Development and Housing	1	2	2	1	1	1	-	8
33	SM/ Urban Development, Coast Conservation, Waste Disposal and Community Cleanliness	-	-	3	1	3	1	1	9
34	SM/ Rural Housing, Construction and Building, Material Industries	-	1	-	-	2	-	1	4
35	SM /Estate Housing and Community Infrastructure	-	1	1	-	-	-	-	2
36	M/Water Supply	1	5	10	8	5	2	6	37
37	Ministry of Wildlife and Forest Conservation	-	-	1	-	-	-	-	1
38	SM/Wildlife protection, Adoption of Safety Measures including the Construction of Electric Fences and Trenches and Reforestration	-	3	-	-	-	-	-	3
39	Ministry of Youth and Sports	1	1	-	-	1	-	-	3
40	SM/ Aviation and Export Zones Development	1	1	-	-	1	-	-	3
41	Board of Investment	-	1	-	-	-	-	-	1
<b>Total</b>		<b>10</b>	<b>69</b>	<b>52</b>	<b>44</b>	<b>54</b>	<b>18</b>	<b>42</b>	<b>289</b>

(11)

## Status of Mega Scale Projects as at 31 December 2020

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
<b>Ministry of Agriculture</b>											
1	Agriculture Sector Modernization Project (Component -II - Productivity enhancement & diversification)	WB	2016/10	2021/12	9,374	1,277	3,550	81.0	28.6		
2	Climate smart irrigated agriculture project (CSIAP)	WB	2019/01	2024/06	23,800	794	977	16.0	7.0		
3	Smallholder Agribusiness Partnerships Programme (SAPP)	IFAD	2017/06	2023/06	17,171	589	2,292	42.0	29.0		
4	Establishment of Dairy Processing Plant at Badalgama	Denmark	2016/01	2020/12	11,783	413	10,796	100.0	92.0		
5	Importation of 20,000 Dairy Animals Stage I & II	Australia	2017/01	2020/04	11,170	14	4,442	100.0	25.0		
6	Development of Mini Dairy Cooperative Societies	France	2018/01	2021/12	4,086	717	2,119	66.0	39.0	12	
<b>Ministry of Buddha Sasana, Religious and Cultural Affairs</b>											
7	Construction of SAARC Cultural Center	GoSL	2011/01	2019/12	1,584	-	1,432	72.0	72.0	24	

(12)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>Ministry of Defence</b>											
8	DHQC Project- Phase 01	GoSL	2011/01	2022/12	55,673	5,448	30,237	73.9	63.9	36	
9	Tri Forces Central Ammunition Armoury and Commercial Explosive Armoury Complex at Punani	GoSL	2017/01	2021/12	1,569	75	879	95.0	91.0	24	
10	Strategic Defence Communication Network Project (SDCN)	GoSL	2015/01	2022/12	1,192	182	611	66.5	66.5	48	
11	Relocation of Army Camps	GoSL	2016/01	2019/12	1,914	247	2,203	100.0	92.0		
12	Army Hospital Project-Stage 3	GoSL	2017/01	2022/12	4,004	203	996	16.4	4.3		
13	Construction of Quay at Dockyard - Trincomalee - SL Navy	GoSL	2015/01	2022/12	4,611	753	700	12.8	12.0	12	
<b>SM/ Internal Security, Home Affairs and Disaster Management</b>											
14	District Secretariat Complex- Colombo	GoSL	2015/12	2020/06	4,807	267	4,520	100.0	100.0	18	
15	Construction of an Auditorium for the Galle District Secretariat	GoSL	2018/01	2022/12	3,155	298	612	35.0	18.5		
16	Construction of Administrative Complex at Gampaha	GoSL	2017/01	2021/12	3,054	858	1,694	76.0	55.0		
17	Constructions of a new four storied building for District Secretariat Polonnaruwa	GoSL	2016/01	2020/12	1,799	210	1,541	100.0	81.6	24	

(13)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
18	Construction of Houses in Landslide Affected Areas in Kegalle	GoSL	2016/01	2020/12	2,838	50	1,956	100.0	96.6	12	
19	Resettlement of Displaced People Due to Landslide Threats and Landslide	GoSL	2017/01	2021/12	21,050	790	3,634	56.0	9.3		
20	Reduction of Landslide Vulnerability by Mitigation Measures	China	2019/01	2023/12	15,300	488	416	40.0	36.0		
21	Doppler Weather Radar System	JICA	2019/01	2022/12	4,491	0	0	22.0	16.0		
22	e Grama Niladari (e-GN) Project Enhance the ICT usage among Grass Root Level Government Officers	China	2016/02	2022/12	1,751	165	218	100.0	70.0	60	
23	e - NIC Project	GoSL	2012 /01	2022/12	14,870	58	2,326	87.5	79.2	60	
<b>Ministry of Education</b>											
24	Faculty of Technology building & Infrastructure (Uni.of sri Jayawardenepura)	GoSL	2016/07	2020/08	3,074	750	2,793	100.0	100.0		
25	Multipurpose Building for faculty of Humanities & Social Sciences (Uni.of sri Jayawardenepura)	GoSL	2018/01	2023/12	1,364	247	248	32.0	17.5		
26	Multipurpose building complex for Faculty of Management Studies & Commerce (Uni.of sri Jayawardenepura)	GoSL	2018/01	2023/12	1,761	296	297	20.0	13.0		
27	Establishment of Faculty of Technology University of Colombo	GoSL	2018/01	2020/10	2,087	600	1,860	100.0	99.0		

(14)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
28	Completion and Maintenance of Twelve storied building complex for the Faculty of Medicine (Uni.of Ruhuna)	GoSL	2017/11	2021/06	1,180	194	492	50.0	27.0	12	
29	Establishment of a professorial unit at Karapitiya hospital (Uni.of Ruhuna)	GoSL	2019/06	2021/12	1,300	176	134	33.0	20.0		
30	Establishment of Research & Training Complex at the Faculty of Agriculture, University of Jaffna	JICA	2017/05	2021/06	2,450	156	2,473	99.0	99.0		
31	Accelerating Higher Education Expansion & Development Project	WB	2017/06	2023/06	14,500	2,998	6,022	61.0	46.0		
32	Building Complex for the Faculty of Healthcare Sciences, Eastern University, Sri Lanka Project	Kuwait	2016/03	2021/12	6,618	1,206	1,967	75.0	72.0	12	
33	Wayamba University Township Development Project	Saudi	2017/10	2020/12	4,077	65	67	100.0	18.0		
34	Science & Technology Human Resources Development Programme	ADB	2018/01	2023/12	26,400	1,785	1,982	47.0	31.0		
35	Establishment of Faculty of Medicine at Sabaragamuwa University of Sri Lanka	Saudi	2018/01	2023/12	12,780	244	327	25.0	13.0		
36	Building Complex for the Clinical Department for University of Colombo	Local Bank	2017/05	2020/05	6,604	850	3,149	100.0	70.0	6	

(15)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
37	General Education Modernization Project - (National level activities)	WB	2018/01	2023/12	4,625	846	992	40.0	32.0		
38	Establishment of National College of Education for Technology Stream	Korea	2018/01	2023/12	1,911	1	43	37.0	15.0		
39	Technological Education Development Project	OPEC	2018/01	2023/12	10,924	274	36	30.0	15.0		
40	Establishment of ICT Hubs Secondary Education	Korea	2019/01	2021/12	4,281	0	-	38.0	6.0		
41	Educational Environment Improvement Project in Kilinochchi	Korea (Grant)	2018/01	2022/12	1,300	150	99	43.0	34.0		
<b>SM / Women and child Development, Pre-schools and Primary Education, School Infrastructure and Education Services</b>											
42	Nearest School is the Best School (NSBS)	GoSL	2016/01	2020/12	70,955	8,869	60,719	100.0	90.0		
43	Tablets for A/L students and teachers	GoSL	2017/01	2020/12	4,000	3,500	3,444	100.0	92.0		
44	Early Childhood Development Project	WB	2016/01	2021/06	7,500	1,566	4,156	80.0	74.0		
<b>SM / Education Reforms, Open Universities and Distance Learning Promotion</b>											
45	Education Reforms with 13 years of Education: Education Reforms	GoSL	2016/01	2020/12	23,216	1,487	6,885	83.0	76.0		

(16)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
<b>SM/ Skills Development, Vocational Education, Research and Innovation</b>											
46	Skills Sector Development Programme	ADB	2014/01	2021/12	51,793	938	30,089	90.0	83.0		
47	Enhancement and Upgrading of Technical Training at the ETI	Austria	2017/01	2020/12	2,300	975	2,242	100.0	100.0		
48	Establishment and Upgrading of Vocational Training Centres at Colombo and Gampaha	Korea	2016/12	2020/12	4,711	235	3,099	100.0	100.0	24	
49	Establishment of National Science Centre	GoSL	2017 /01	2023/12	2,500	10	283	50.0	43.0		
50	Support for Product Design Engineering under the Mechatronics Initiative	GoSL	2017 / 01	2022/12	5,250	42	34	16.0	4.0		
51	Establishment of Bio Technology Innovation park	GoSL	2017/01	2022/12	6,850	100	403	20.0	10.0		
52	construction of (SLINTEC) State-of-the-Art Nanotechnology Complex.	GoSL	2018/03	2020/12	4,261	1,163	2,745	100.0	92.0		

(17)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>M/Energy</b>											
53	Upgrading of Aviation refueling terminal at BIA Phase II	Off Budget-CPC	2018/01	2021/05	7,971	3,446	4,072	97.0	60.4	10	
54	Construction of JetA-1 Transfer pipeline from Muthurajawela to BIA and associated developments		2018/01	2022/11	7,500	12	33	50.0	35.0	23	
55	Rehabilitation of 16 Nos of Tanks at Trincomalee Upper Tank Farm		2017/01	2020/12	1,500	1,500	-	2.5	0.0		
56	Replacement of Crude Distillation Column, Gas Oil Hydrotreater Unit		2017/01	2021/06	13,500	5,000	-	50.0	30.0	18	
57	Construction of 1 nos. of 5,000m3 tank, 2 nos. of 7,000m3 tanks & 3 nos. of 15,000m3 Tanks at Kolonnawa Installation		2019/10	2023/02	2,287	700	-	30.0	3.0		
<b>Ministry of Environment</b>											
58	Construction of Solid Waste Disposal Facilities Project	Korea	2013/01	2021/12	3,820	37	461	75.0	52.0		
59	Addressing Climate Change Impacts on Marginalized Agricultural Communities at Mahaweli River Basin	WFP/UNDP	2014/08	2020/09	1,186	29	1,186	100.0	100.0	37	

(18)



#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
<b>Ministry of Finance</b>											
60	Financial Sector Modernisation Project	WB	2017/ 05	2022/12	13,125	430	568	60.7	27.0		
61	Solar Power Generation Project	ADB	2018/05	2021/12	7,214	2,390	3,835	84.0	53.0		
62	Social Safety Nets Project	WB	2016/12	2021/12	10,949	147	7,886	90.0	87.0		
63	Small and Medium Sized Enterprises Line of Credit Project	ADB	2016/03	2024/12	61,213	15,253	38,705	64.0	63.0	48	
64	Fiscal Management Efficiency Project (FMPE) - Rolling out of ITMIS programme to expenditure units.	ADB	2010 /06	2020 / 10	5,328	154	5,148	97.0	95.9	98	
65	Establishment of Revenue Administration Information System (RAMIS)	GoSL	2014/07	2021/12	9,168	607	5,966	79.0	65.0	42	
<b>SM/ Samurdhi, Household Economy, Micro Finance, Self Employment, Business Development and Underutilized State Resources Development</b>											
66	Construction of a Building Complex Seeduwa (National Institute of Social Development)	GoSL	2017/01	2021/12	1,000	182	629	100.0	87.0	20	

(19)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>Ministry of Fisheries</b>											
67	Northern Province Sustainable Fishery Development Programme (ADB) & Construction of Fishery Harbour in Northern Province	ADB	2017/05	2023/05	24,035	26	211	54.0	5.0		
<b>SM/ Ornamental Fish, Inland Fish and Prawn Farming, Fishery Harbour Dev., Multiday Fishing Activities and Fish Exports</b>											
68	Cleaning 10 Lagoons	GoSL	2018/01	2020/12	3,200	225	595	100.0	46.0		
69	Construction of Kalametiya Fishery Harbour	GoSL	2014/07	2020/10	1,303	199	1,303	100.0	100.0	4	
70	Develop Gandara Fishery Harbour	GoSL	2020/12	2023/12	9,360	408	202	1.0	0.5		
71	Developing a new fishery harbour in Wellamankara	GoSL	2018/06	2021/04	2,355	720	1,720	80.0	75.0	3	
<b>SM/Company Estate Reforms, Tea Esstates related Crops, Tea Factories Modernization and Tea Export Promotion</b>											
72	Smallholder Tea and Rubber Revitalization Project (STaRR)	IFAD	2016/01	2021/12	7,967	1,510	3,694	75.0	63.0		
<b>SM/Development of Minor Crops Plantation including Sugarcane, Maize, Cashew, Pepper, Cinnamon, Cloves, Betal relaed Industries and Export promotion</b>											
73	Agriculture Sector Modernization Project (Value Chain Development)	WB	2017/03	2021/03	8,795	1,585	3,583	93.0	72.0		
<b>Ministry of Foreign</b>											
74	Trade Related Assistance in Sri Lanka	EU- Grant	2016/11	2021/02	1,584	720	1,525	98.0	93.0	3	

(20)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>Ministry of Health</b>											
75	Improvement of ETU Facilities of Hospitals under the Line Ministry	GoSL	2014/01	2020/12	9,525	308	3,057	100.0	47.0	24	
76	Developments at TH - Karapitiya Hospital	GoSL	2016/08	2022/12	1,024	33	397	62.0	46.0	22	
77	Development of District Hospital Kalutara as a Specialized Maternal and Children's Hospital	Netherlands	2015/03	2021/04	5,400	1,280	2,387	67.0	66.0	12	
78	Construction of Ministry Building (16-storied building)	GoSL	2016/08	2022/05	5,979	584	2,781	86.1	42.0	41	
79	Helmut Khol Maternity Hospital Karapitiya, Galle	KFW	2015/10	2020/12	6,734	1,612	4,175	100.0	98.0	24	
80	Construction of National Stroke Centre at Base Hospital Mulleriyawa	GoSL	2014/06	2021/08	1,112	63	351	87.6	17.8	44	
81	Provision of High Quality Radiotherapy for Cancer Patients in Sri Lanka With High Energy Radiation	GoSL	2014/01	2020/12	6,872	359	3,911	100.0	88.0		
82	Construction of 03 Cancer Hospitals in Tellippalei, Kandy and Karapitiya	GoSL	2016/11	2021/12	3,000	80	1,261	90.0	79.0	24	

(21)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
83	Matara District Maternal and Newborn Health Care Strengthening Project	Korea	2017/07	2021/12	1,275	19	404	95.0	96.0		Green
84	Global Fund to Fight AIDS, Tuberculosis and Malaria	Global Fund	2019/01	2021/12	1,548	256	543	60.0	52.0		Light Green
85	Establishment of Specialized Pediatric Care Complexes in Karapitiya, Ampara and Jaffna hospitals	GoSL	2017/10	2021/10	4,676	260	1,193	37.0	27.0		Red
86	Establish Oral health Center in Karapitiya Teaching Hospital	GoSL	2017/09	2021/09	1,076	58	339	40.0	32.0		Red
87	Construction of Heart Centre at Lady Ridgeway Hospital	GoSL	2018/01	2020/12	2,440	17	282	100.0	45.0		Red
88	Establishment of highly specialized centres in Colombo, Kandy & Anuradhapura	GoSL	2018/1	2020/12	1,845	49	228	100.0	28.5		Red
89	Health System Enhancement Project -	ADB	2018/10	2023/10	10,500	1,039	962	36.0	47.0		Green
90	Upgrading of Operation Theaters and ICU Equipment	Austria	2018/03	2020/12	1,700	1,566	1,566	100.0	100.0		Blue
91	Construction of Nursing Faculty / Hostal	GoSL	2017/01	2020/12	7,172	448	1,523	100.0	26.0		Red

(22)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
92	Establishment 1000 Kidney Dialysis Centres in Kidney Diseases prevalent areas	GoSL	2016/11	2020/12	6,500	223	2,102	100.0	99.0	12	
93	Upgrading Nurses Training Schools	GoSL	2017/01	2020/12	2,933	80	727	82.0	52.0	12	
94	Development of Ambulatory Care Centre (OPD) of National Hospital	China-Grant	2017/07	2021 /09	14,600	435	1,214	60.0	75.0		
95	Constructon of National Neprology Hospital in Polonnaruwa for Kidney Disease	China-Grant	2017/08	2021/09	5,825	474	788	82.0	92.0		
96	Construction of well equiped 10 district based stroke centers and the A & E care services in hospitals	GoSL	2019/01	2021/12	4,494	81	75	46.0	22.5		
97	Primary Health systems strenghening Project(PSSP)	WB	2018/09	2023/09	12,997	960	791	31.0	31.0		
98	Development of DGH Hambantota and Nuwaraeliya under the Netherlands Assistant	Netherlands	2012/08	2020/12	16,920	-	15,215	100.0	99.0	24	
99	Health & Medical Service Improvement Project	JICA	2018/10	2023/10	16,594	272	157	19.5	12.0		

(23)

#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
100	Upgrading Health facilities of selected hospitals	China	2019/09	2021/09	15,292	7,738	2,550	50.0	46.0		
101	Development of Hospitals in Nothern Province(DRIVE)	Netherlands	2019/07	2021/07	12,225	3,395	3,395	20.0	23.5		
102	Improvement of DH Moratuwa	GoSL	2018/09	2020/12	1,000	50	160	86.0	18.0		
103	Construction of a Ten – storied building at the PGH Badulla	GoSL	2019/4	2021/04	3,850	55	150	15.0	7.0		
104	Covid 19 Emergency Response and Health Systems Preparedness Project	WB	2020/4	2023/12	23,791	8,038	7,921	16.0	30.0		
<b>M/Highways</b>											
105	Central Expressway Project Section - 1	China	2020/09	2024/09	176,785	1,271	9,577	15.0	6.0		
106	Central Expressway Project Section - 2	Local Bank	2016/01	2021/03	149,020	18,509	113,336	97.0	83.0	9	
107	Central Expressway Project Section - 3	GoSL	2017/04	2025/12	163,966	2,755	7,459	10.0	8.3		
108	Central Expressway Project Section - 4	GoSL	2016/02	2025/12	165,883	177	439	4.9	3.6		
109	Extension of Southern Expressway Project Section-1	China	2016/01	2020/12	128,105	37,283	125,059	100.0	99.9	18	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
110	Extension of Southern Expressway Project Section-2	China	2016/10	2020/12	60,359	24,592	55,078	100.0	99.5	14	
111	Extension of Southern Expressway Project Section-3	China	2016/01	2020/12	36,733	13,637	37,971	100.0	100.0		
112	Extension of Southern Expressway Project Section-4	China	2016/01	2020/12	57,315	9,419	52,608	100.0	100.0		
113	OCH III	China	2016/01	2020/06	78,700	16,616	77,983	100.0	100.0	18	
114	Elivated Highway from NKB to Athurugiriya	GoSL	2017/01	2025/12	142,500	143	285	6.9	5.5		
115	Ruwanpura Expressway Project	GoSL	2017/01	2026/12	286,000	40	289	7.0	5.5		
116	Port Access Elivated Highway	ADB	2019/03	2025/06	55,916	6,151	6,353	44.0	18.7		
117	Road Network Development Project	Saudi	2013/06	2022/04	8,924	578	8,324	100.0	99.0	26	
118	Rehabilitation of Peradeniya - Badulla Road (from Badulla to Bibila)	OPEC	2017/12	2021/12	11,370	2,059	7,276	84.0	75.7	30	
119	Rehabilitation of Peradeniya - Badulla Road (from Bibila to Chenkalady)	Saudi	2018/06	2021/04	10,500	2,973	3,959	96.0	90.0	10	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
120	Colombo District Road Development Project	OPEC	2013/12	2021/12	13,526	4,122	12,169	94.0	91.3	22	
121	Rehabilitation & Improvement of Priority Road Project 3- Phase I	China	2014/09	2020/12	52,795	4,589	52,795	100.0	100.0	36	
122	Western Province National Highways Project	OPEC	2017/10	2021/02	6,047	1,473	3,578	90.0	78.0	17	
123	Northern Road Connectivity Project - Additional financing	ADB	2012/11	2020/12	13,652	1,056	11,647	100.0	100.0	22	
124	Road Network Development Project	OPEC	2013/06	2021/03	6,625	158	5,168	99.0	98.0	33	
125	Southern Road Connectivity Project	ADB	2014/08	2021/10	17,615	7,863	17,318	90.0	86.0	34	
126	Integrated Road Investment Program (i Road)- I	ADB	2014/09	2024/03	120,000	7,745	67,938	90.0	78.3		
127	Second Integrated Road Investment Program (i Road)- II	ADB	2018/09	2027/03	135,000	33,886	42,250	40.0	33.0		
128	Widening and Improvements of Roads and Bridges in Central and Uva Provinces	China	2018/11	2021/06	14,000	6,413	8,651	90.0	86.0	7	
129	Rehabilitation & Improvement of Priority Road Project 3- Phase II	China	2016/12	2020/12	20,000	4,179	19,392	100.0	100.0	26	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
130	Transport Projects Preparatory Facility	ADB	2016/03	2022/12	1,697	84	491	60.0	55.0		
131	Transport Connectivity & Assest Management	WB	2018/03	2023/03	1,545	90	255	9.0	8.0		
132	Marine Drive Extension up to Panadura (Kolpety to Dehiwala section)	GoSL	2014/09	2020/12	4,246	1,459	1,844	97.0	96.0		
133	National Saving Bank Funded Project	Local Bank	2011/01	2020/12	23,000	2,174	24,459	100.0	100.0	36	
134	Regional Bridge Project - Phase II	UK	2013/09	2020/06	12,206	91	12,174	100.0	99.5	27	
135	Reconstruction of 25 Bridges Project	Kuwait	2015/09	2022/01	5,960	1,644	2,584	57.0	54.0		
136	Major Bridges Construction Project of the National Road Network -Package I &I I&III	JICA	2015/03	2020/05	17,637	213	11,282	100.0	100.0		
137	New Bridge Construction Project Over the Kelani River	JICA	2014/01	2021/03	55,313	15,667	41,177	93.8	92.0	3	
138	Landslide Disaster Rehabilitation Project of National Road Network	JICA	2012/10	2021/09	16,201	4,079	10,793	99.7	99.0	24	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>Ministry of Irrigation</b>											
139	Polonnaruwa District Irrigation Development Project	GoSL	2017/01	2023/12	7,158	116	1,118	23.0	23.6		
140	Accelerated Irrigation Development Project in Monaragala	GoSL	2017/01	2022/12	2,500	114	801	57.5	44.1		
141	Flood Mitigation Project in Kelani ganga, Kaluganga , Nilwalaganga & Ginganga basins	GoSL	2018/01	2023/12	2,100	50	226	12.7	12.0		
142	Thalpitigala Reservoir	GoSL	2016/01	2022/12	31,494	34	161	7.9	0.4	36	
143	Lower Malwathu Oya Multisector Development Project	GoSL	2016/01	2025/12	22,900	27	201	2.6	1.0		
144	Climate Resilience Improvement Project I	WB	2014/08	2021/04	17,765	1,892	14,380	93.5	92.0	23	
145	Climate Resilience Improvement Project- 2	WB	2016/08	2021/04	6,783	1,528	5,652	90.5	90.0	23	
146	Establishment of Groundwater Monitoring Network- Pilot Project	Netherlands	2018/03	2021/03	5,613	1,283	4,447	88.5	61.0		
147	Mahaweli Left Bank Lower Basin Development Project	GoSL	2018/01	2022/12	6,285	29	135	3.4	0.1		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
148	Supply of Potable Water to Jaffna through the Vadamarachchi Lagoon	GoSL	2019/01	2021/12	13,264	10	27	3.0	0.9		
149	Lower Uva Project	GoSL	2008/01	2020/12	1,250	11	642	100.0	68.0	84	
150	Feasibility Study and Designing for Gin Nilwala Diversion Project	GoSL	2017/01	2020/12	4,075	10	4,033	100.0	74.0	39	
151	Mahaweli Consolidation Project	GoSL	2007/01	2022/12	4,910	103	4,556	92.4	92.0	72	
152	Welioya Integrated Development Project	GoSL	2012/01	2023/12	3,957	85	2,242	79.4	79.0	60	
153	Rideemaliyadda Integrated Development Project	GoSL	2012/01	2022/12	1,100	26	699	86.2	85.0	48	
154	Rambaken Oya Integrated Development project	GoSL	2012/01	2023/12	1,086	39	487	61.0	60.0	60	
155	Moragahakanda - Kaluganga Development Project	China	2007/01	2020/12	117,200	9,232	107,882	100.0	96.4	36	
156	Uma Oya Multipurpose Development Project	GoSL	2010/03	2020/12	89,800	5,760	78,677	100.0	95.3	61	
157	Mahaweli Water Security Investment Program (MWSIP)-Tranch I & II	ADB	2015/07	2022/12	96,480	16,627	25,101	59.0	21.0	30	
158	Climate Resilient Integrated Water Management Project (CRIWMP)	UNDP-Grant	2017/08	2024/12	9,114	1,877	3,366	39.0	33.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
159	Down stream Development of Daduru Oya Reservoir area	GoSL	2014/01	2020/12	4,148	193	3,484	100.0	96.5		
160	Down stream Development of Yan Oya Reservoir area	GoSL	2017/01	2020/12	14,880	5,419	11,607	100.0	97.2		
161	Kumbukkan Oya Reservoir	GoSL	2016/01	2022/12	32,397	35	223	3.1	0.9		
162	Rugam Kithul Reservoir Project(Mundeniaru River basin Development Project)	GoSL	2015/01	2025/12	4,500	43	167	1.4	1.1		
163	Kelani River Bund Protection	GoSL	2018/01	2020/12	1,000	101	199	46.0	21.0		
<b>Ministry of Justice</b>											
164	Construction of New Office Complex at Attorney General's Dept.	GoSL	2015 /01	2019 /12	1,182	345	1,537	100.0	100.0	24	
165	Rathnapura Court Complex	GoSL	2018 /01	2021/12	2,381	367	768	48.0	33.0		
166	Social Cohesion and Reconciliation Projec(SCORE)	USAID	2018/07	2021/06	1,780	615	1,265	64.0	59.0		
167	Strengthening the Reconciliation Process in Sri Lanka (SRP)	EU	2018 /01	2021/12	2,567	629	1,792	77.0	73.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>SM/ Prison Reforms and Prisoners' Rehabilitation</b>											
168	Construction of Pallekelle prison Complex	GoSL	2007 /01	2020/12	4,364	91	1,893	57.0	53.8	108	
169	Construction of Jaffna Prison Complex	GoSL	2011 /01	2020 /12	1,137	42	908	100.0	100.0	12	
170	Relocation of prison Complex at Tangalle	GoSL	2012 /01	2019 /12	5,480	92	4,576	100.0	98.0	12	
<b>Ministry of Ports and Shipping</b>											
171	Widening of Internal Port roads	Off Budget-SLPA	2011/01	2021/12	1,300	145	1,077	97.0	96.0	12	
172	Terminal Management System Update		2018/01	2020 /12	1,200	650	553	100.0	96.0	12	
173	Procurement of 03Nos. STS Cranes		2018/01	2020/12	5,214	2,856	4,537	100.0	100.0	12	
<b>SM/Warehouse Facilities,Container Yards, Port Supply Facilities and Boats and Shipping Industry Development</b>											
174	Rehabilitation of Kankasanthurai Harbour	India	2018/01	2022/12	8,450	69	57	30.0	20.0	24	
175	Fullfilment of Navigational Requirements		2018/01	2021/12	1,340	650	574	95.0	90.0	12	
176	Improvement of Port Nautical Activity of Trincomalee Port	JICA	2018/01	2020/12	2,447	2,447	2,447	100.0	100.0	12	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>SM/ Provincial Councils and Local Government</b>											
177	Greater Colombo Water & Waste Water Management Project	ADB	2010/09	2021/12	14,657	2,057	13,440	87.2	85.9	54	
178	Greater Colombo Water & Waste Water Management Improvement investment programme - Tranche 2	ADB	2014/09	2022/10	1,396	84	402	30.0	28.1	40	
179	Greater Colombo Water & Waste Water Management Improvement investment programme - Tranche 3	ADB	2016/11	2022/10	26,953	1,496	3,894	16.8	13.2	22	
180	Local Government Enhancement Sector Project - Pura Neguma (Additional Financing)	ADB	2017/04	2021/12	12,010	1,789	6,589	72.0	68.0	18	
181	Construction of 868 Rural Bridges Phasee 2	UK	2014/12	2021/05	34,100	9,519	32,408	93.0	91.0	9	
182	Construction of 720 bridges - Phase 3	Netherlands	2014/12	2021/03	27,000	11,567	26,693	97.0	95.0	7	
183	Primary Healthcare System Strengthening Project	WB	2018/09	2023/09	23,443	5,150	3,215	27.0	21.0		
184	General Education Modernization Programme	WB	2018/04	2024/06	11,375	1,170	403	7.0	5.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
185	Rural Infrastructure Development Project in Emerging Region	JICA	2017/07	2023/12	20,622	1,212	1,515	21.4	18.0		
186	Transport Connectivity and Asset Management (Provincial Road Development Project)	WB	2019/05	2023/03	15,020	968	634	32.0	15.0		
187	Local Development Support Project (LDSP)	WB	2019/01	2022/12	14,916	651	384	20.0	18.0		
188	Strengthening of Fire Fighting through provision of Fire Fighting Equipments.	Austria	2020/01	2020/12	2,038	1,320	474	100.0	35.0		
189	Strengthening Garbage collection of Local Authority	Korea	2017/01	2020/12	2,800	-	-	100.0	5.0		
190	Solid Waste Management Project	GoSL	2018/01	2020/12	4,506	493	1,602	100.0	95.0		
<b>M/ Public Security</b>											
191	Development of Police Academy - Katana	GoSL	2015/01	2020/12	1,110	76	335	100.0	60.0	12	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>M/Power</b>											
192	Mannar Transmission Infrastructure CENEIP Package 1	ADB	2015/05	2020/02	4,149	244	3,826	100.0	100.0		
193	Construction 132kV Transmission infrastructure - CENEIP Package 2	Off Budget-ADB	2014/01	2020/12	3,340	50	2,775	100.0	98.0	36	
194	Construction of 220kV Transmission Infrastructure - CENEIP Package 1	Off Budget-ADB	2015/01	2020/12	7,636	125	7,250	100.0	98.5	24	
194	Transmission Infrastructure Capacity Enhancement - GPDPEII - (Tranch 1)	ADB/AFD	2016/03	2020/12	5,922	1,340	4,962	100.0	90.0	25	
196	Renewable Energy Absorption Transmission Development Project	AFD	2015/01	2020/12	6,228	700	4,568	100.0	95.0		
197	Electricity Supply Improvement Investment Project - GPDPEII - (Tch 2)	ADB/AFD	2017/05	2022/04	23,666	11,985	10,234	72.5	52.6		
198	33 kV distribution Tower Lines and Gantries GPDPEII - (Tranch 2)	ADB/AFD	2017/01	2022/06	4,076	2,650	635	47.0	23.0	18	
199	Habarana - Veyangoda 220 kV Transmission Line	JICA	2017/05	2022/03	14,115	3,500	10,511	96.4	88.2	12	
200	National Transmission & Distribution Network Development Project	JICA	2017/05	2022/04	37,285	18,564	9,357	51.0	32.5		
201	Electricity Supply Reliability Improvement Projectb (Pkg. 4, 5 & 6)	ADB/AFD	2016/12	2022/03	10,845	3,537	2,639	71.4	33.2		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>SM/ Solar, Wind and Hydro Power Generation Projects Development</b>											
202	Construction of Moragolla Hydro Power Plant GPDPEII - (Tranch 2)	ADB	2014/07	2023/10	18,809	4,996	4,113	41.0	27.0	46	
203	Hydro Power Plant at Broadlands	Off Budget-China	2013/08	2021/01	9,424	-	9,743	99.6	79.1	48	
204	100 MW Semi- Dispatchable type Wind Farm along the Southern Coast of Mannar Island	ADB	2015/01	2021/3	24,162	17,161	10,598	100.0	87.6	4	
<b>M/ Technology</b>											
205	Lanka Government Network 2.0	GoSL	2016/06	2020/12	4,110	2,879	3,955	100.0	100.0	24	
206	Lanka Government Cloud 2.0, Phase-2	GoSL	2017/03	2020/12	2,450	338	21	77.0	30.0	24	
<b>Ministry of Transport</b>											
207	Matra - Kataragama New Railway Extention Project- Phase I from Matara to Beliatta	China	2013/08	2019/05	39,996	7,278	45,075	100.0	100.0	36	
208	Kurunegala Habarana new Railway Development Project via Dambulla (Consider only land Acquisitions)	GoSL	2016/09	2022/09	7,500	79	243	60.0	58.0		
209	Colombo Suburban Railway Development Project-Transport Project Preparatory Facility	ADB	2018/04	2022/03	11,255	2,061	4,593	23.0	21.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
210	Colombo Suburban Railway Development Project-Railway Efficiency Improvement Project	ADB	2019/09	2025/09	33,000	2,144	505	8.0	7.4		
211	Railway Development Project Under USD 318 Mn Credit Line	India	2017	2023	58,512	7,969	8,408	30.0	28.0		
212	Railway Development Project Under balance USD 382.37 Mn Indian Credit Line	India	2018/05	2020/05	19,166	10,024	17,691	100.0	100.0		
213	Procurement of 09 Nos Diesel Multiple Units (Upcountry Service)	HSBC/HNB	2018/09	2020/05	16,896	13,075	18,588	100.0	100.0		
214	Repaires of 200 passenger Coaches	GoSL	2017/11	2021/05	2,745	797	2,179	95.0	95.0	5	
215	Greater Colombo Urban Transport Development Project (3K Project)	JICA	2009/09	2021/12	4,980	241	4,252	97.0	96.0	79	
216	Bus (Service) Modernization & Sahasara Project	GoSL	2018/07	2023/07	26,860	60	124	18.0	6.6		
217	Improving Bus Services to promote Public Transport	GoSL	2017/01	2024/12	14,123	179	1,446	51.0	49.4		
<b>SM/ Vehicle regulation, Bus Transport Services and Train Compartments and Motor Car Industry</b>											
218	Provision for 600 Buses for Sri Lanka Transport Board	India	2019	2021/10	3,692	-	-	20.0	15.0	10	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
<b>Ministry of Urban Development and Housing</b>											
219	Metro Cololmbo Urban Development Project	WB	2012/07	2021/12	40,129	6,434	35,041	90.0	90.0	48	Green
220	Development of Strategic Cities (Kandy - Galle)	WB	2014/07	2021/12	19,550	2,618	13,041	81.7	79.8	24	Yellow
221	Development of Strategic Cities - Anuradhapura (AIUDP)	AFD	2016/12	2021/12	10,125	228	332	65.0	16.7		Red
222	Urban Regeneration Programme	GoSL	2012/04	2021/04	58,169	8,456	61,185	95.0	94.4	16	Orange
223	Development of Strategic Cities -Jaffna	WB	2016/10	2021/12	9,750	640	1,950	66.0	54.4		Orange
224	Anuradhapura Township Development Project (Lolugaswewa)	GoSL	2016/01	2020/12	1,450	5	12	100.0	13.5	12	Red
225	Urban Project Preparatory facility project (SUDP)	ADB	2018/09	2021/09	1,080	277	308	84.9	56.9		Black
226	Support to Colombo Urban Regeneration Project	AIIB	2019/07	2025/06	50,943	3,279	1,457	22.8	17.9		Light Green
<b>SM/ Urban Development, Coast Conservation, Waste Disposal and Community Cleanliness</b>											
227	Metro Colombo Solid Waste Management Project	GoSL	2017/01	2020/12	19,127	5,422	16,179	100.0	82.0		Orange
228	Weras Ganga Storm Water Drainage & Environment Improvement Project	GoSL	2013/10	2020/12	11,050	1,661	8,460	100.0	98.0	12	Yellow
229	Implementation of Megapolis Development Project (Preparatory) -Maritime City Development Project	GoSL	2017/02	2023/12	4,072	152	125	60.9	42.0		Orange
230	Beira Lake Rehabilitation and Redevelopment Project	GoSL	2018/01	2021/12	2,920	88	1,825	83.0	75.0		Light Green

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
231	Port City Development project ( land Infrastructure Development)	GoSL	2016/01	2022/12	10,508	373	6,917	75.4	72.2	36	
232	Relocation of Manning Market at Peliyagoda	GoSL	2016/01	2020/12	6,994	1,884	5,160	100.0	98.0	12	
233	Espace Nilwala project	GoSL	2017/12	2020/12	1,500	166	404	100.0	100.0		
234	Reconstruction of Jaffna Townhall	GoSL	2019/07	2023/12	2,350	464	766	50.0	45.0		
235	Improvement of Road Infrastructure in the Homagama Region (Tech City Development)	GoSL	2017/08	2022/07	3,645	279	717	76.0	58.0	24	
<b>SM/ Rural Housing, Construction and Building, Material Industries</b>											
236	Housing Projects for Conflict Affected Families	GoSL	2019/01	2020/12	10,000	1,950	10,000	100.0	100.0	12	
237	Construction of New Technology Concrete Panel Houses for Conflict Affected Families	GoSL	2020/01	2021/01	1,280	300	74	27.0	9.5	6	
238	Homes Not Houses Building Sustainable Future together	EU	2016/01	2021/06	2,824	422	2,051	89.0	86.0	13	
239	Obata Geyak - Ratata hetak Housing Project	GoSL	2020/01	2021/12	8,413	5,272	4,761	80.0	70.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
<b>SM /Estate Housing and Community Infrastructure</b>											
240	Estate Housing Programme	GoSL	2016/01	2020/12	9,520	681	5,173	100.0	54.0	-	
241	Indian Grant Assisted Housing Programme	India	2016 /01	2019 /12	4,280	88	3,240	100.0	93.0		
<b>M/Water Supply</b>											
242	Dry Zone Urban Water and Sanitation Project	ADB	2009/06	2020/08	17,196	666	18,148	100.0	100.0	44	
243	Colombo Water Supply Service Improvement Project	ADB	2013/06	2022/10	28,483	7,453	15,382	84.1	73.0	64	
244	Ambatale Water Supply Systems Improvement & Energy Saving Project aspects in water production and transmission	AFD	2016/06	2022/05	13,000	2,091	4,048	76.1	38.5	35	
245	Anuradhapura North Water Supply Project Phase 1	JICA	2013/02	2021/09	11,515	2,400	5,834	96.9	80.4	14	
246	Jaffna Kilinochchi Water Supply & Sanitation Project	ADB	2011/02	2023/09	35,881	2,490	10,750	48.5	47.4	52	
247	Integrated Water Supply scheme for the Un-served Area of Ampara District-phase III project	Australia	2010/11	2020/12	20,825	69	15,995	100.0	100.0	60	
248	Gampaha, Attanagalla & Minuwangoda Intergrated Water supply Scheme	China	2017/02	2022/02	33,060	5,780	31,614	98.0	64.0	24	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
249	Kundasale Haragama Water Supply Project	India	2019/01	2023/12	30,223	20	76	3.0	3.0		
250	Anamaduwa Integrated Water Supply Project	Spain	2017/02	2021/08	8,625	974	3,982	85.0	55.0	18	
251	Deduru oya WSP	Korea	2016/12	2020/12	10,227	5,045	11,212	100.0	99.6	21	
252	Kelani right bank water supply project stage 2	France	2017/01	2020/11	32,700	10,243	29,038	100.0	97.3	10	
253	Greater Matale Water Supply Project	France	2017/04	2021/08	31,453	16,128	27,944	84.0	80.5	16	
254	Polgahawela, Pothuhera & Alawwa IWSP	India	2017/03	2021/03	20,208	3,000	14,215	88.4	80.4	12	
255	Aluthgama Mathugama Agalawatta Integrated Water Supply Project	India	2017/05	2021/03	32,278	7,987	24,690	74.2	70.6	10	
256	Katana Water Supply Project	China	2018/04	2020/12	11,795	1,037	6,772	98.7	96.8	8	
257	Thambuttegama Water Supply Project	Chaina	2018/07	2021/12	16,166	3,619	9,070	65.5	44.0	6	
258	Matara Stage iv Water Supply Project	Local Bank	2017/10	2021/10	18,208	2,975	6,878	82.0	66.9	12	
259	Water Supply and Sanitation Improvement Project	WB	2015/12	2021/12	27,450	6,201	19,737	90.0	85.0	12	
260	Kandy City Wastewater Management Project	JICA	2010/07	2021/08	22,588	8,302	15,704	92.3	83.3	32	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extension (months)	Status
261	Sanitation and Hygiene Initiative for Towns (SHIFT) Project	AFD	2016/06	2022/06	17,665	425	775	50.9	6.5		
262	Phase 2 Stage 1 of Ratmalana/ Moratuwa Wastewater Disposal Project	AFD	2016/07	2025/07	16,073	39	118	6.0	4.1		
263	Kandy North Pathadumbara Integrated WSP	China	2019/08	2022/08	51,324	8,664	14,683	33.0	28.5		
264	China Sri Lanka Research Grant Project	China	2016/11	2021/12	2,830	241	892	95.0	93.0	24	
265	Replacing of Transmission & Distribution Mains from Orugodawatta to Kaduwela	Austria	2018/09	2021/09	10,793	1,945	6,606	92.5	62.1	12	
266	Hemmathagama WSP	Netherlands	2018/12	2022/08	13,575	2,523	6,374	59.4	42.4		
267	Kirama Katuwana WSP	Austria	2019/01	2021/08	2,692	1,200	2,106	81.9	73.0	5	
268	Anuradhapura North Water Supply Project Phase II	JICA	2018/05	2024/06	27,196	145	267	17.0	10.3		
269	Kalu Ganga water supply Expansion Project 1	JICA	2018/05	2024/10	55,339	149	4	1.8	1.8		
270	Ruwanwella Water Supply Expansion Project	Korea	2019/12	2022/03	6,290	1,449	233	10.0	8.0		
271	Local bank Funded Projects - 22 Water Supply project (3.5 Billion project)	Local Bank	2014/07	2020/12	3,449	1,039	2,499	100.0	98.5	24	

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
272	Attampitiya WSP	Local Bank	2017/05	2021/02	2,244	1,103	1,523	97.0	95.0	9	
273	Uragasmanhandiya, Gonapinuwala, Dikkumbura and Weligama WSP	Local Bank	2017/03	2021/01	1,755	1,311	600	95.0	70.6	22	
274	Laggala New Town Water Supply Project	Local Bank	2016/07	2021/10	4,496	2,809	2,081	64.9	55.9	39	
275	Towns East Water Supply Project (Package-2)	Local Bank	2016/08	2021/12	4,823	2,521	2,416	89.0	74.0	40	
276	Towns East of Colombo District Water Supply Project (Package-3)	Local Bank	2015/10	2020/07	10,049	3,436	7,161	100.0	100.0	42	
277	Wilgamuwa Wsp	Local Bank	2016/08	2021/09	3,580	2,414	1,230	79.4	54.9	38	
278	Greater Rathnapura Water Supply Project-Distribution	Local Bank	2018/12	2021/06	1,530	1,213	453	75.0	41.0	12	
<b>Ministry of Wildlife and Forest Conservation</b>											
279	Eco-system Conservation and Management Project(ESCAMP)	WB	2017 /01	2021/06	6,475	1,315	3,060	64.0	63.0		

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#	Project	Method of Financing	Starting Date	Expected Completion date	Total Estimated Cost (Rs. Mn)	Allocation for 2020 (Rs. Mn)	Cumulative Expenditure (Rs.Mn)	Cumulative physical Target (%)	Cumulative Physical Progress (%)	Time Extention (months)	Status
<b>SM/Wildlife protection, Adoption of Safety Measures including the Construction of Electric Fences and Trenches and Reforestration and Forest Resources Development</b>											
280	Development of Safari Park at Hambantota (Ambalantota)	GoSL	2008/01	2020/12	4,200	176	2,841	100.0	90.6	24	
281	Development of Dehiwala Zoological Garden	GoSL	2010.01	2020/12	2,200	130	1,094	100.0	89.6	24	
282	Development of Pinnawala Zoo	GoSL	2008/01	2020 /12	2,200	39	1,262	100.0	60.9		
<b>Ministry of Youth and Sports</b>											
283	High Altitude Sports Complex in Nuwara eliya	France	2017/01	2022/12	8,233	24	17	22.0	8.0	24	
284	Diyagama Mahinda Rajapakse National sports Academy	GoSL	2017/10	2021/02	10,955	750	552	70.0	30.0		
285	Construction of Provincial Sports Complexes	GoSL	2011/01	2021/12	9,108	474	5,813	91.0	88.0		
<b>SM/ Aviation and Export Zones Development</b>											
286	Bandaranaike International Airport Development Project Phase II Stage 02	JICA	2014/01	2023/12	115,670	1,598	22,423	6.0	5.0		
287	Establishment of Millaniya , Wagawatta Industrial Zone	GoSL	2017/06	2020/12	15,582	75	2,256	66.0	50.0		
288	Establishment of Bingiriya Industrial Zone	GoSL	2018/01	2020/12	3,239	150	835	76.0	59.0		
<b>Board of Investment of Sri Lanka (BOI)</b>											
289	Bogambara Prison Re-development Project	GoSL	2019	2020/12	1,900	335	87	78.0	72.0		

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